

MOTÆNGIL

Driven by *Purpose*,
Built with *History*



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Part THREE MANDATORY INFORMATION

MOTÆNGIL

Part ONE

INTERIM CONSOLIDATED
MANAGEMENT REPORT

MOTAENGIL



Legacy as our solid foundation

Decades of knowledge and
achievement guide how we build,
decide and create impact.

Highlights

17.7 Bn€

Backlog of 17.7 billion euros, an increase of 10% compared to December 2025, 3.2x the Turnover ^{LTM*}

2.9 Bn€

Turnover of 2,898 million euros, an increase of 6% compared to the first half of 2025

487 M€

EBITDA of 487 million euros, an increase of 10% compared to the first half of 2025, with a margin of 17%

74 M€

Consolidated net profit of the period attributable to the Group of 74 million euros, an increase of 24% compared to the first half of 2025, with a net margin of 2.6%

1,990 M€

Net debt of 1,990 million euros, with a net debt / EBITDA^{LTM*} ratio of 1.94x

3,514 M€

Gross debt of 3,514 million euros, with a Gross debt / EBITDA^{LTM*} ratio of 3.43x

185 M€

Capex of 185 million euros, 6.4% of the Turnover

1,045 M€

Total equity of 1,045 million euros, with a total equity / total assets ratio of 11%

Income Statement

THOUSAND EUROS

	1H26	% T	Δ	1H25 ¹⁾ (Restated)	% T
Sales and services rendered (Turnover - T)	2,898,019		5.6%	2,745,197	
EBITDA(*)	487,484	16.8%	10.4%	441,420	16.1%
Amortizations and depreciations, impairment losses and provisions	(174,103)	(6.0%)	(20.9%)	(143,963)	(5.2%)
EBIT(**)	313,380	10.8%	5.4%	297,457	10.8%
Net financial results (***)	(110,399)	(3.8%)	5.5%	(116,806)	(4.3%)
Gains / (losses) in associates and joint ventures	(2,267)	(0.1%)	54.6%	(4,996)	(0.2%)
Gains / (losses) on the acquisition and disposal of subsidiaries, joint ventures and associated companies	622	0.0%	(78.7%)	2,925	0.1%
Income before taxes	201,336	6.9%	12.7%	178,581	6.5%
Consolidated net profit of the period	135,490	4.7%	12.3%	120,643	4.4%
Attributable to:					
Non-controlling interests	61,502	2.1%	0.5%	61,207	2.2%
Group	73,989	2.6%	24.5%	59,435	2.2%

(*) EBITDA corresponds to the algebraic sum of the following captions of the consolidated income statement by natures: "Sales and services rendered", "Cost of goods sold, materials consumed and changes in production", "Third-party supplies and services", "Wages and salaries" and "Other operating income / (expenses)"

(**) EBIT corresponds to the algebraic sum of EBITDA with the following captions of the consolidated income statement by natures: "Amortizations and depreciations", "Impairment losses" and "Provisions"

(***) Net financial results corresponds to the algebraic sum of the following captions of the consolidated income statement by natures: "Financial income and gains" and "Financial costs and losses"

1) Restated due to change in accounting policy for government grants (mainly related to EGF)

1.1 Economic and financial environment

During the first half of 2026, the global economy developed against a backdrop marked by heightened geopolitical tensions in the Middle East, volatility in energy markets and a partial reversal of the disinflationary process observed in 2024 and 2025. Despite this adverse environment, global economic activity maintained a moderate growth trajectory, supported by resilient private consumption, investment associated with digitalisation and the continued dynamism of several emerging economies. Against this backdrop, the International Monetary Fund (IMF) estimates a global economic growth of approximately 3.1% in 2026, although it has revised economic risks upwards due to the impact of the conflict in the Middle East on energy prices and economic agents' confidence.

On the other hand, inflation once again came under increased pressure during the first half of the year, mainly due to rising energy prices. Globally, the IMF forecasts a temporary increase in inflation in 2026 before returning to a downward trajectory in 2027. In the euro area, inflation was driven by higher energy costs, prompting the European Central Bank (ECB) to revise its projections upwards and now forecast an average inflation of 3.0% in 2026. Consequently, in response to these inflationary pressures, monetary policy became more restrictive. In June 2026, the ECB increased its key interest rates by 25 basis points, raising the deposit facility rate to 2.25%, with the aim of ensuring that inflation returns to its medium-term target of 2%. At the same time, the ECB acknowledged that higher energy prices and increased geopolitical uncertainty were weighing on economic growth in the euro area, whose expansion is now estimated at just 0.8% in 2026.

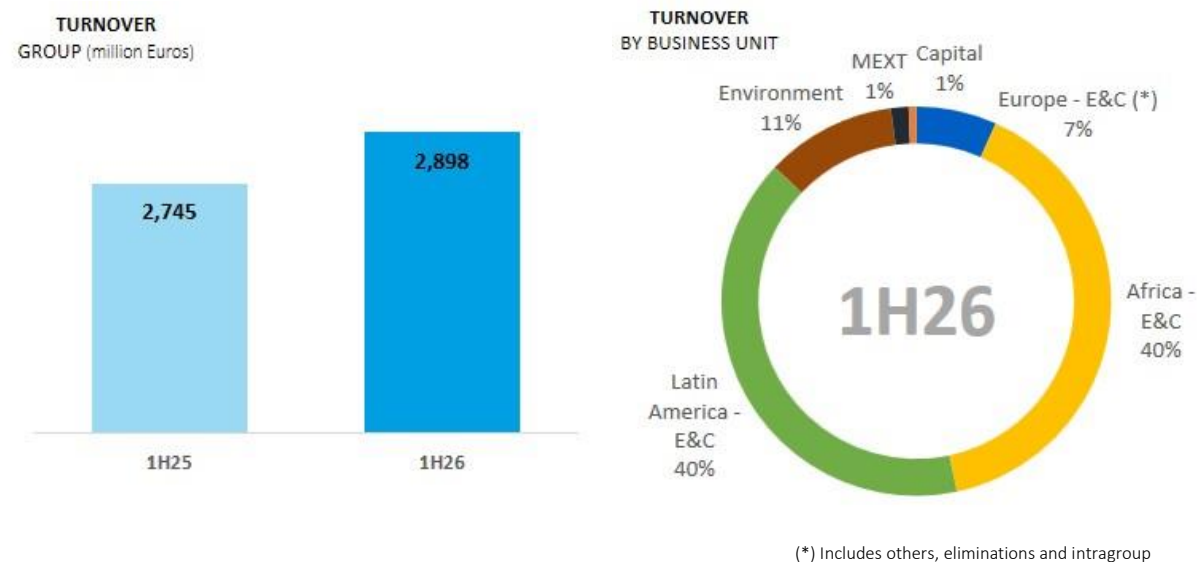
With regard to the commodities market, significant price increases were recorded during the first half of the year. According to the World Bank, the conflict in the Middle East caused the largest disruption to oil supply in recent decades, leading to a sharp increase in the prices of oil, natural gas and fertilisers. The World Bank therefore estimates an average increase of 24% in energy prices in 2026, forecasting an average closing Brent crude oil price of USD 86 per barrel, while industrial and precious metals reached record highs as a result of a combination of supply constraints and a higher demand associated with the energy transition.

In Portugal, the economy continued to perform relatively well compared with the euro area average, supported by private consumption, tourism and the implementation of investments financed by European funds. However, inflation also accelerated over the course of the semester. In June 2026, the inflation rate measured by the Harmonised Index of Consumer Prices (HICP) stood at 3.1%, above the estimated average for the euro area, mainly reflecting higher energy and food prices.

Taking in consideration the economic and financial environment described above, Mota-Engil Group's activity during the first half of 2026 was influenced by both global and local factors, impacting its operations and results, as detailed throughout this report.

1.2 Analysis of the economic-financial performance

TURNOVER



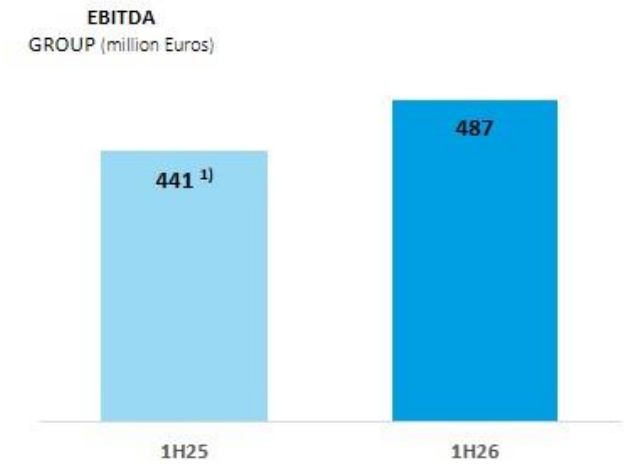
In the first half of 2026, the Group’s turnover (**) amounted to 2,898 million euros, an increase of circa of 6% compared to the first half of 2025 (2,745 million euros). For this performance, it is worth highlighting the strong contribution of the Africa – E&C and Latin America E&C business units, which allow to mitigate the unfavourable impact associated with the delays in the start of significant projects in Portugal.

Following the above referred, the Latin America - E&C business unit contributed the most to the Group’s turnover in the first half of 2026, with a contribution of 40% (40% in the first half of 2025), followed by Africa - E&C, which also contributed with 40% (38% in the first half of 2025) and by Environment with 11% (11% in the first half of 2025).

On the other hand, during the first half of 2026, the Engineering and Construction (E&C) business (excluding the Industrial Engineering component) represented 73% of the Group’s turnover (74% in the first half of 2025).

(**) Turnover corresponds to the caption of the consolidated income statement by natures of "Sales and services rendered".

EBITDA AND EBIT



In the first half of 2026, supported by the increase in turnover and the continued improvement in profitability across its various business units, the Group’s EBITDA reached 487 million euros, an increase of 10% compared to the first half of 2025 (441 million euros). This performance was mainly driven by the favourable contribution of Africa – E&C, which grew 12%, and Latin America E&C, which grew 14%. Therefore, as a result of the evolution of both EBITDA and turnover, in the first half of 2026, the EBITDA margin (EBITDA / Turnover) reached 17% (16% in the first half of 2025).

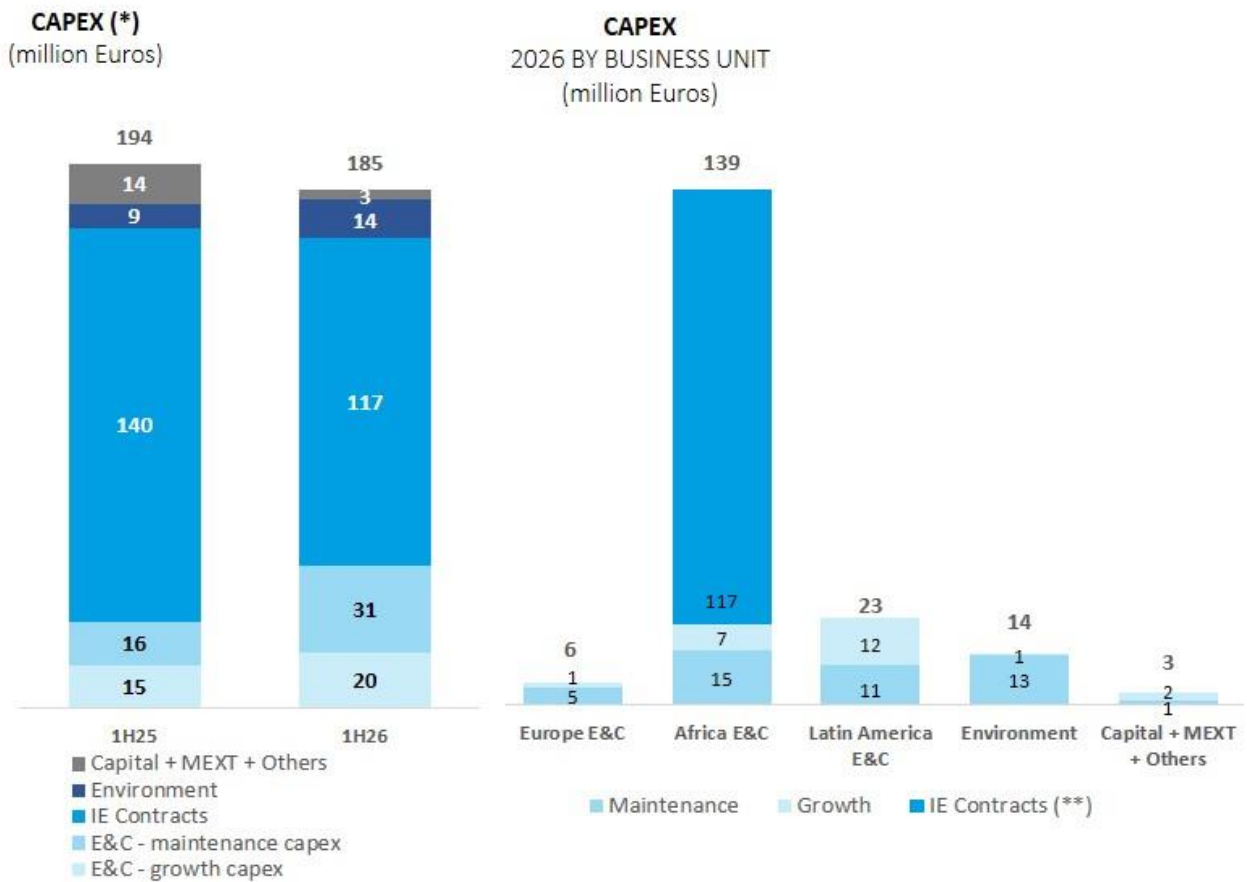
On the other hand, in the first half of 2026, the E&C business (excluding the Industrial Engineering component) contributed 62% to the Group’s EBITDA (63% in the first half of 2025).

Regarding EBIT, this one reached in the first half of 2026 313 million euros (297 million euros in the first half of 2025), an increase of 5%, positively impacted by the increase in EBITDA and negatively affected by higher amortization and depreciation expenses, following the significant level of investment carried out in 2025.

As such, the EBIT margin (EBIT/Turnover) reached 11% in the first half of 2026, in line with the one achieved in the first half of 2025.

1) Restated due to change in accounting policy for government grants (mainly related to EGF).

CAPEX



(*) CAPEX corresponds to the algebraic sum of the increases and disposals of tangible assets, intangible assets and right of use assets occurred in the period, except the ones associated with concessions and medium-long term return assets.

(**) IE contracts corresponds to the industrial engineering services executed by Africa - E&C.

In the first half of 2026, maintaining a disciplined approach towards its resources management and despite the increase in turnover occurred in the period, the Group's CAPEX amounted to 185 million euros (194 million euros in the first half of 2025), representing a decrease of 5%, of which, approximately 63% was allocated to IE contracts, namely to the acquisition of heavy equipment required for the execution of this type of highly profitable and long-term contracts. On the other hand, the Group's CAPEX in the first half of 2026 represented approximately 6% of turnover (7% in the first half of 2025).

Furthermore, in the first half of 2026, it is worth to highlight the following: (i) the E&C maintenance CAPEX-to-E&C turnover ratio stood approximately at 1%; (ii) 74% of the CAPEX performed was allocated to IE contracts and growth CAPEX, namely in Armenia, Ethiopia and Mali; and (iii) the Environment business unit performed investments of 14 million euros, of which 76% were allocated to the waste treatment and recovery segment (EGF).

DEBT



As of June 30, 2026, net debt¹⁾ amounted to 1,990 million euros, an increase of 49 million euros compared with December 31, 2025, mainly driven by the investments performed during the semester, both in equipment and in concessions and medium- and long-term return assets (approximately 81 million euros), as well as by the payment of dividends to shareholders.

As of June 30, 2026, net debt plus factoring operations and suppliers payment management operations²⁾, as well as leasing operations³⁾, amounted to 2,632 million euros, an increase of 20 million euros compared to December 31, 2025, largely explained by the reasons set out in the previous paragraph.

Notwithstanding the major investments performed in the semester, net debt was carefully managed and controlled, which, together with the operating performance of the period, allowed the ratio that compares net debt with the EBITDA of the last 12 months to have reached 1.94x (1.98x as of December 31, 2025).

Gross debt⁴⁾ plus factoring operations and suppliers payment management operations, as well as leasing operations, amounted to 3,514 million euros as of June 30, 2026, an increase of 93 million euros compared to December 31, 2025.

Additionally, as of June 30, 2026, gross debt presented an average maturity of 2.8 years, being 71% denominated in euros and 68% exposed to floating interest rates.

On the other hand, the ratio that compares gross debt plus factoring operations and suppliers payment management operations, as well as leasing operations, with the EBITDA of the last 12 months reached 3.4x (3.5x as of December 31, 2025).

Lastly, as of June 30, 2026, the Group maintained 559 million euros in contracted but unused credit lines leading to a total liquidity⁵⁾ of 1,441 million euros, which exceeds the non-revolving and non refinanced liabilities maturing over the next three years.

1) Net debt corresponds to the algebraic sum of the following captions of the consolidated statement of financial position: "Cash and cash equivalents without recourse", "Cash and cash equivalents with recourse", "Other financial applications", "Other financial investments recorded at amortized cost", "Loans without recourse" and "Loans with recourse". It should be mentioned that the leasing, factoring and suppliers payment management operations established by the Group are not accounted for in the captions referred to above.

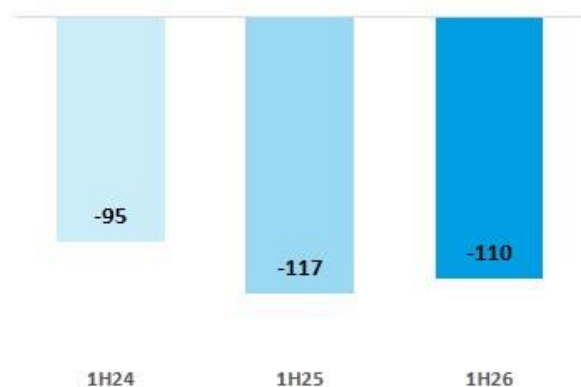
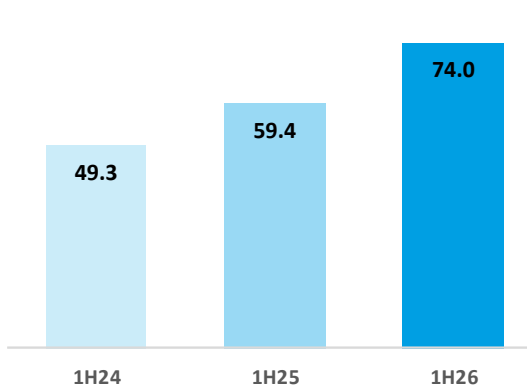
2) Factoring operations and suppliers payment management operations are recorded in the captions of the consolidated statement of financial position of "Other financial liabilities".

3) Leasing operations are recorded in the captions of the consolidated statement of financial position of "Lease liabilities".

4) Gross debt corresponds to the algebraic sum of net debt with the balances of the following captions of the consolidated statement of financial position: "Cash and cash equivalents without recourse", "Cash and cash equivalents with recourse", "Other financial applications" and "Other financial investments recorded at amortized cost".

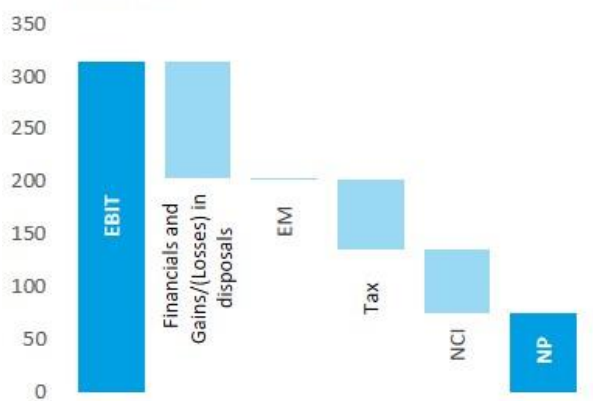
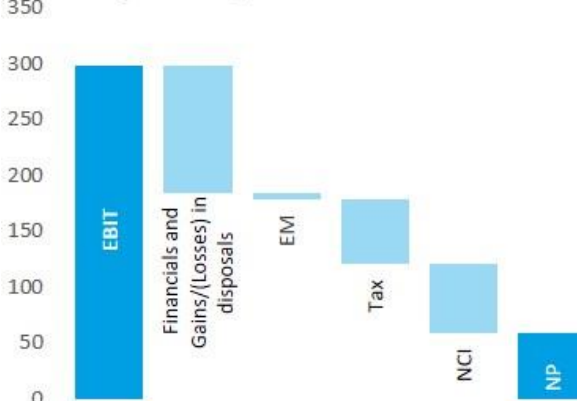
5) Liquidity corresponds to the algebraic sum of the following captions of the consolidated statement of financial position: "Cash and cash equivalents without recourse", "Cash and cash equivalents with recourse", "Other financial applications" and "Other financial investments recorded at amortized cost" with the amount of the credit lines contracted and not used by the Group.

RESULTS

NET FINANCIAL RESULTS
 GROUP (million Euros)

NET PROFIT
 GROUP (million Euros)


In the first half of 2026, net financial results amounted to -110 million euros, a change of 7 million euros compared to the first half of 2025 (-117 million euros), mainly justified by the unfavourable impact of the foreign exchange differences generated during the period, which, however, did not outweigh the positive evolution verified in interest expenses and in interest income.

With regard to net financial expenses (interest expenses – interest income), these amounted in the first half of 2026 to -97 million euros, an amount lower than the one recorded in the first half of 2025 (-128 million euros), mainly justified by the reduction felt in the average interest rates on borrowings.

NET PROFIT BREAKDOWN 1H26
 GROUP (million Euros)

NET PROFIT BREAKDOWN 1H25
 GROUP (million Euros)


In the first half of 2026, the caption "Gains / (losses) in associates and joint ventures" (EM) contributed with -2 million euros to the net profit (-5 million euros in the first half of 2025), an improvement of approximately 3 million euros, mainly driven by the slightly more positive performance of a group of mature concession companies, which partly offset the losses associated with the initial development phase of a group of concession companies in Angola and in Mexico.

Regarding income tax (Tax), this one amounted to 66 million euros in the first half of 2026 (58 million euros in the first half of 2025), corresponding to an effective tax rate (income tax / income before taxes) of 33% (32% in the first half of 2025).

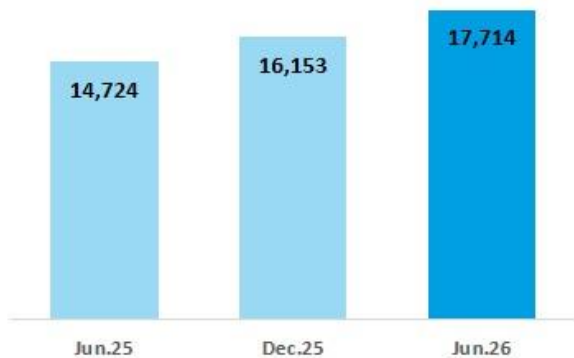
Finally, in what regards non-controlling interests (NCI), they amounted to 62 million euros in the first half of 2026, an increase of approximately 1 million euros compared with the first half of 2025 (61 million euros), mainly arising from the operations carried out by the Group with partners in Mexico, Nigeria and Angola.

Therefore, following the operational and financial performance achieved, the consolidated net profit of the period attributable to the Group (NP) in the first half of 2026 reached 74 million euros, an increase of 24% compared to the first half of 2025 (59 million euros), with the net margin¹ rising to 2.6% (2.2% in the first half of 2025).

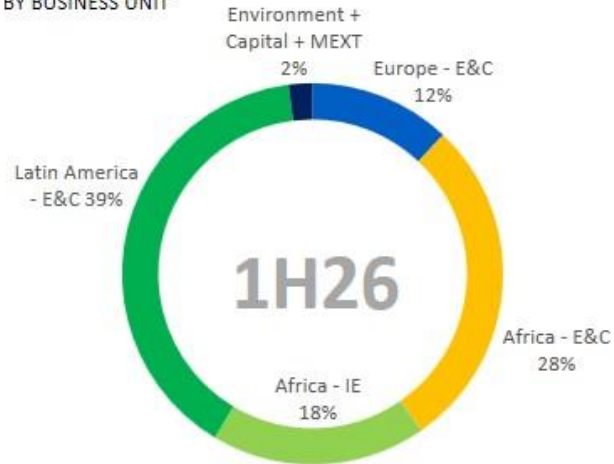
1) Net margin corresponds to the ratio between the following captions of the consolidated income statement by natures: "Consolidated net profit of the period attributable to the Group" and "Sales and services rendered".

BACKLOG

BACKLOG EVOLUTION
GROUP (million Euro)



BACKLOG
BY BUSINESS UNIT



Backlog^(*) as of June 30, 2026 reached 17.7 billion euros, registering an unprecedented figure once again in the semester, with an increase (before the consumption of the semester) of 4.1 billion euros against December 31, 2025, thus confirming the success of the commercial strategy adopted. On the other hand, as of June 30, 2026, the Africa - E&C, the Africa - IE and the Latin America - E&C business units contributed approximately 86% to the total amount of the backlog.

The above-mentioned performance was impacted, among others, by the award of the following projects:

- Construction, operation and maintenance project for a submerged tunnel in Brazil;
- Construction project for a gigafactory in Portugal;
- Extension of an industrial engineering project in Ethiopia;
- Railway project in Portugal;
- Oil & Gas project in Brazil.

Consequently, as of June 30, 2026, the "Backlog/Turnover" ratio for the E&C business for the last twelve months reached 3.7 years.

Furthermore, as of June 30, 2026, it is worth to highlight that the Group's core markets accounted for 75% of its E&C backlog, with Mexico representing the largest share (21% of the total), followed by Angola (16%), Brazil (14%), Portugal (12%), Nigeria (7%), Mozambique (3%) and Peru (2%).

Additionally, it should also be highlighted that the Industrial Engineering already contributes 18% to the total backlog, presenting the respective projects maturities between five and seven years and high profitability.

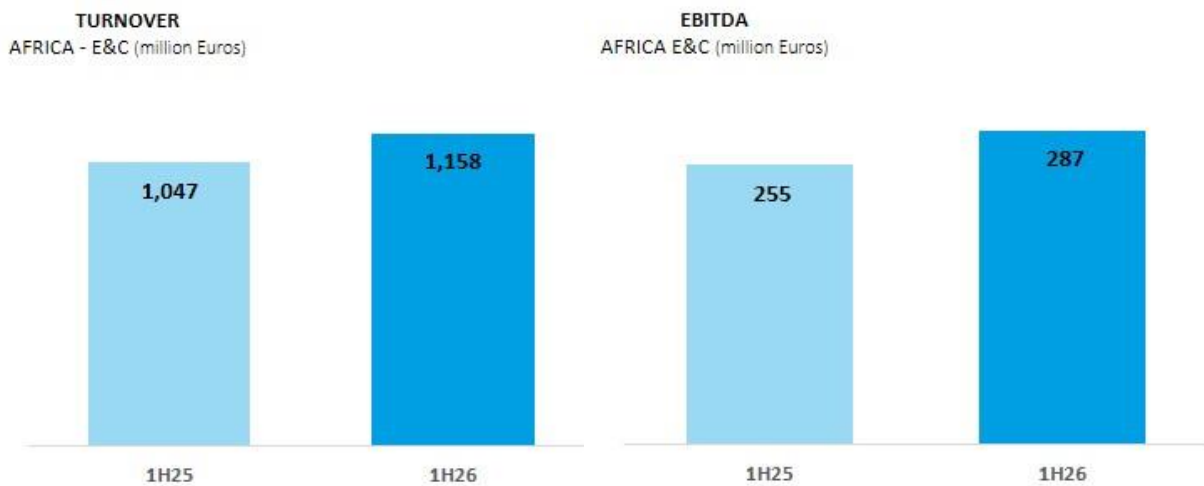
Lastly, as of June 30, 2026, the Environment business contributed with 283 million euros to the Group's backlog, not including, however, the estimated revenues associated with the waste treatment and recovery business of EGF.

(*) Contracts awarded and signed to be executed.

IE – Industrial engineering

1.3 Analysis by business unit

AFRICA – E&C



Africa - E&C business unit includes the engineering and construction activity, as well as the provision of industrial engineering services performed by the Group, essentially, in Angola, Mozambique, Ivory Coast, Rwanda, Uganda, South Africa, Guinea and Nigeria.

In the first half of 2026, driven by the substantial backlog awarded in previous periods and by its efficient execution, Africa – E&C's turnover delivered an excellent performance, reaching 1,158 million euros, an increase of 11% compared with the first half of 2025 (1,047 million euros).

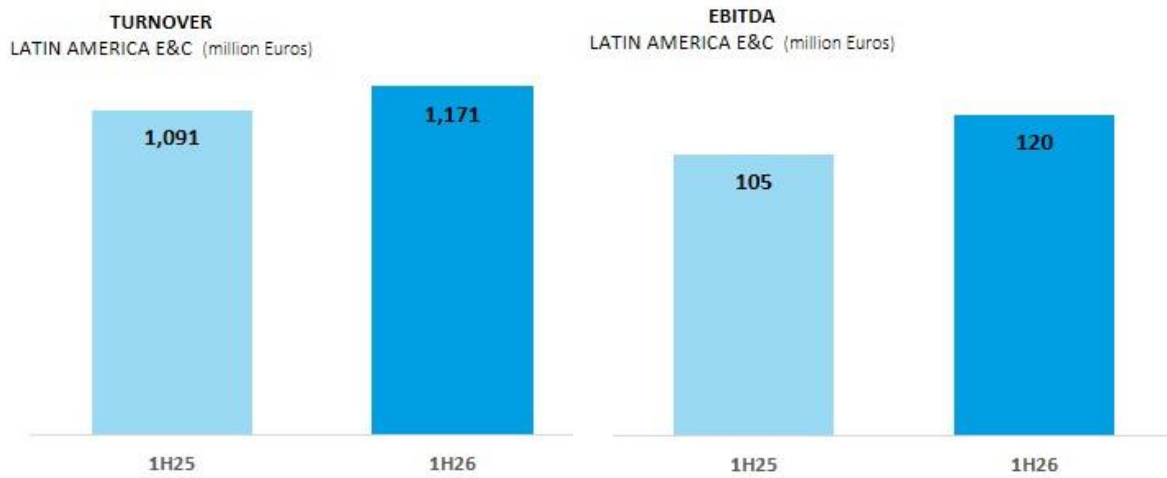
In this chapter, it should be highlighted Angola, Nigeria and the industrial engineering business, which contributed 68% to the total turnover of Africa - E&C.

Regarding operating profitability, Africa – E&C's EBITDA in the first half of 2026 amounted to 287 million euros, an increase of 12% compared with the first half of 2025 (255 million euros), with the EBITDA margin reaching 25% (24% in the first half of 2025), positively impacted by the careful project selection and the remarkable performance of the industrial engineering business.

Additionally, in the first half of 2026, it is worth noting that Angola, Nigeria and the industrial engineering business contributed with 65% to the total EBITDA for Africa – E&C.

Finally, in the first half of 2026, the industrial engineering business contributed with 411 million euros to Africa – E&C's turnover (35% of the total), with an EBITDA of 118 million euros and an EBITDA margin of 29% (compared to 357 million euros, 34%, 102 million euros and an EBITDA margin of 29%, respectively, in the first half of 2025).

LATIN AMERICA – E&C



Latin America - E&C business unit includes the engineering and construction activity developed by the Group mainly in Mexico, Peru, Brazil and Colombia. In addition, it also includes the power generation and commercialization business in Mexico and the management and operation of several concessions in Mexico and in Colombia.

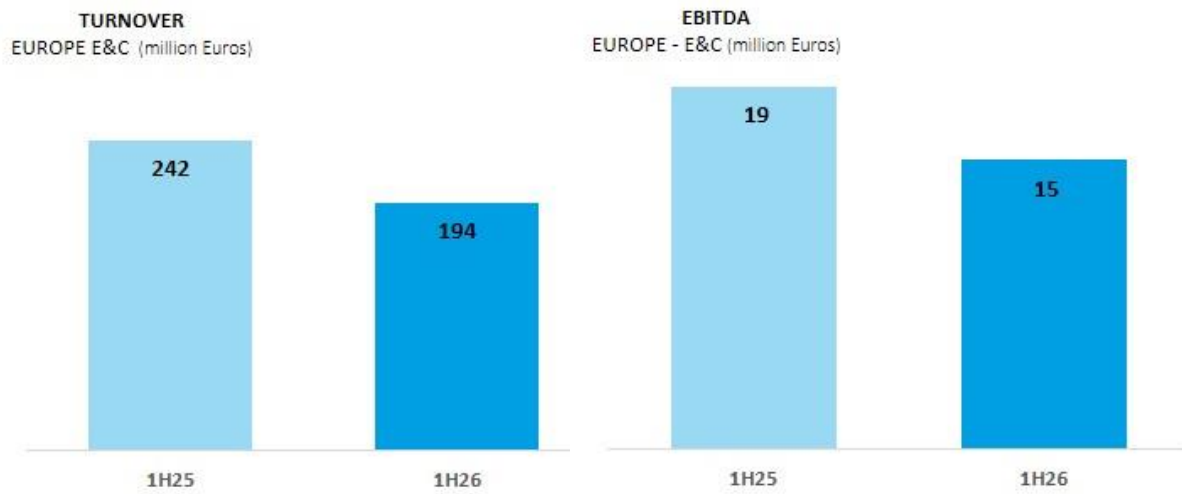
In the first half of 2026, turnover in Latin America - E&C amounted to 1,171 million euros, an increase of 7% compared with the first half of 2025 (1,091 million euros), strongly driven by the projected increased activity in Brazil, following the execution of the strong backlog secured in previous years.

Furthermore, in the first half of 2026, Mexico contributed with 76% to the turnover of Latin America - E&C (86% in the first half of 2025).

Regarding operating profitability, the EBITDA of Latin America – E&C in the first half of 2026 rose to 120 million euros, an increase of 14% compared to the first half of 2025 (105 million euros). The EBITDA margin remained resilient at 10% (10% in the first half of 2025).

Finally, in the first half of 2026, Mexico contributed with 89% to the EBITDA of Latin America - E&C (93% in the first half of 2025).

EUROPE – E&C



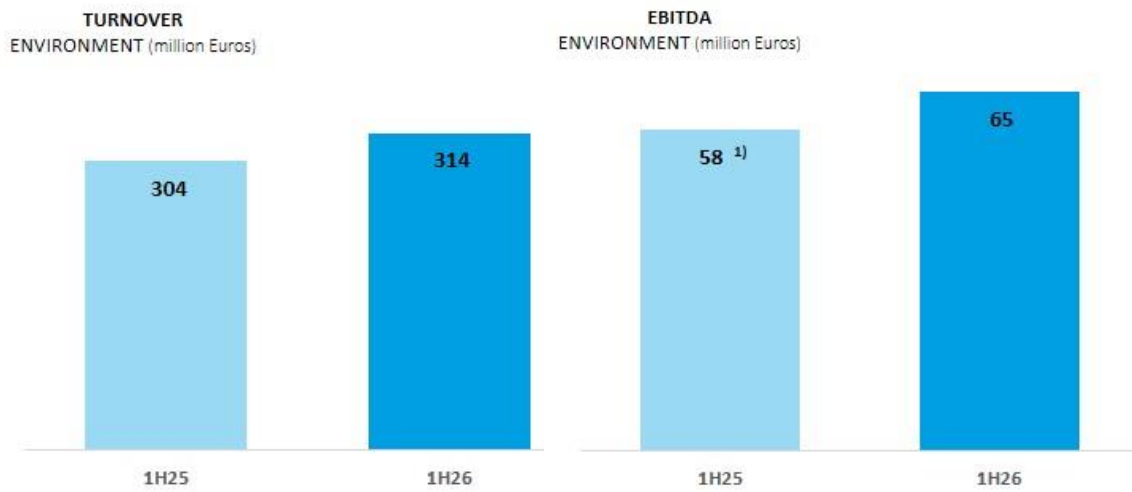
Europe - E&C business unit includes essentially the engineering and construction activity developed by the Group in Portugal.

In Europe – E&C, turnover in the first half of 2026 amounted to 194 million euros, a decrease of 48 million euros compared with the first half of 2025 (242 million euros), mainly due to the delays occurred in the start-up and handover of significant projects in Portugal, which are expected to be overcome during the second half of 2026.

Regarding operating profitability, the EBITDA of Europe – E&C in the first half of 2026 amounted to 15 million euros, a decrease of 4 million euros compared with the first half of 2025 (19 million euros).

Finally, despite impacted by the aforementioned constraints, the EBITDA margin of Europe – E&C in the first half of 2026 remained resilient at 8% (8% in the first half of 2025).

ENVIRONMENT



Environment business unit is divided into the following sub-segments: (i) Waste treatment and recovery (whose vehicle is EGF); (ii) Urban waste collection (whose activity is mainly carried out by Suma); (iii) International (with presence essentially in Angola, Ivory Coast and Brazil); and (iv) Energy (activity in Portugal, which in previous financial statements was included in the Mext business unit).

In the first half of 2026, the Environment's turnover reached 314 million euros, an increase of 3% compared with the first half of 2025 (304 million euros), mainly driven by the Waste treatment and recovery sub-segment.

Regarding operating profitability, the Environment's EBITDA in the first half of 2026 reached 65 million euros, an increase of 12% compared with the first half of 2025 (58 million euros).

Lastly, the Environment's EBITDA margin in the first half of 2026 reached 21% (19% in the first half of 2025).

¹⁾ Restated due to change in accounting policy for government grants (mainly related to EGF).

CAPITAL



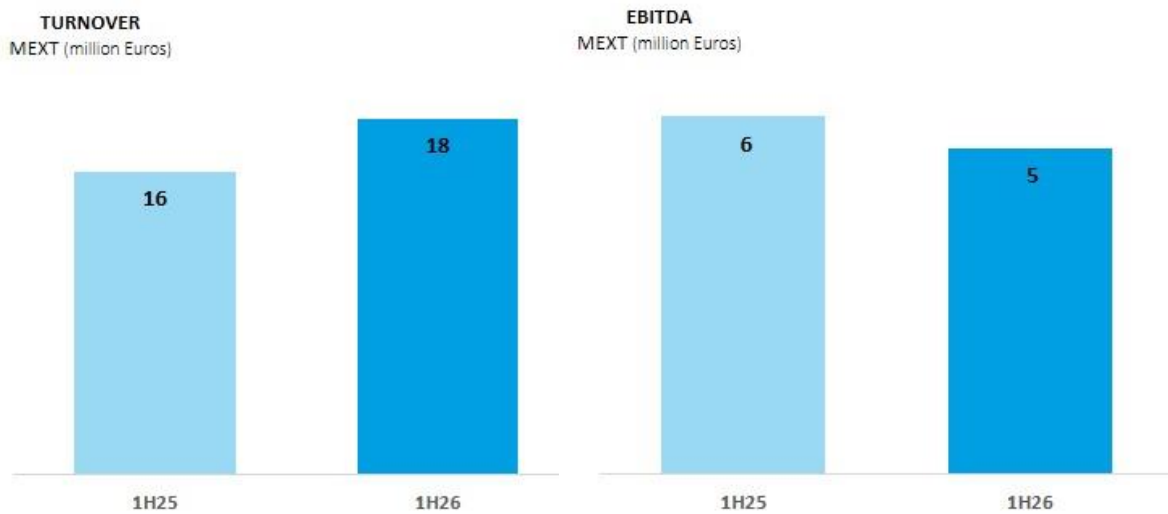
Capital business unit is divided into the following sub-segments: (i) Services (which comprise essentially the operation and maintenance services provided by Mota-Engil Ativ); (ii) Concessions (activity in Portugal and Poland); (iii) Tourism (activity in Portugal); and (iv) Mobility (decentralized energy production and electric vehicle charging in Portugal, Spain and Poland).

In the first half of 2026, Capital's turnover reached 43 million euros, a decrease of 6% compared with the first half of 2025 (46 million euros), negatively impacted by the decline occurred in the Concessions sub-segment.

Regarding operating profitability, Capital's EBITDA in the first half of 2026 reached -2 million euros, in line with the first half of 2025.

Lastly, the EBITDA margin of Capital in the first half of 2026 reached -5% (-4% in the first half of 2025).

MEXT



Mext business unit is divided into the following sub-segments: (i) Innovation and development (which comprises essentially the internal departments of the sub-holding dedicated to innovation, transformation and investment); (ii) Real estate (activity in Portugal); (iii) Agroforestry (activity in Angola and Malawi); and (iv) Mining (activity mainly developed in Africa).

In the first half of 2026, Mext's turnover reached 18 million euros, an increase of 2 million euros compared with the first half of 2025 (16 million euros), mainly driven by the increased activity in the Real estate sub-segment.

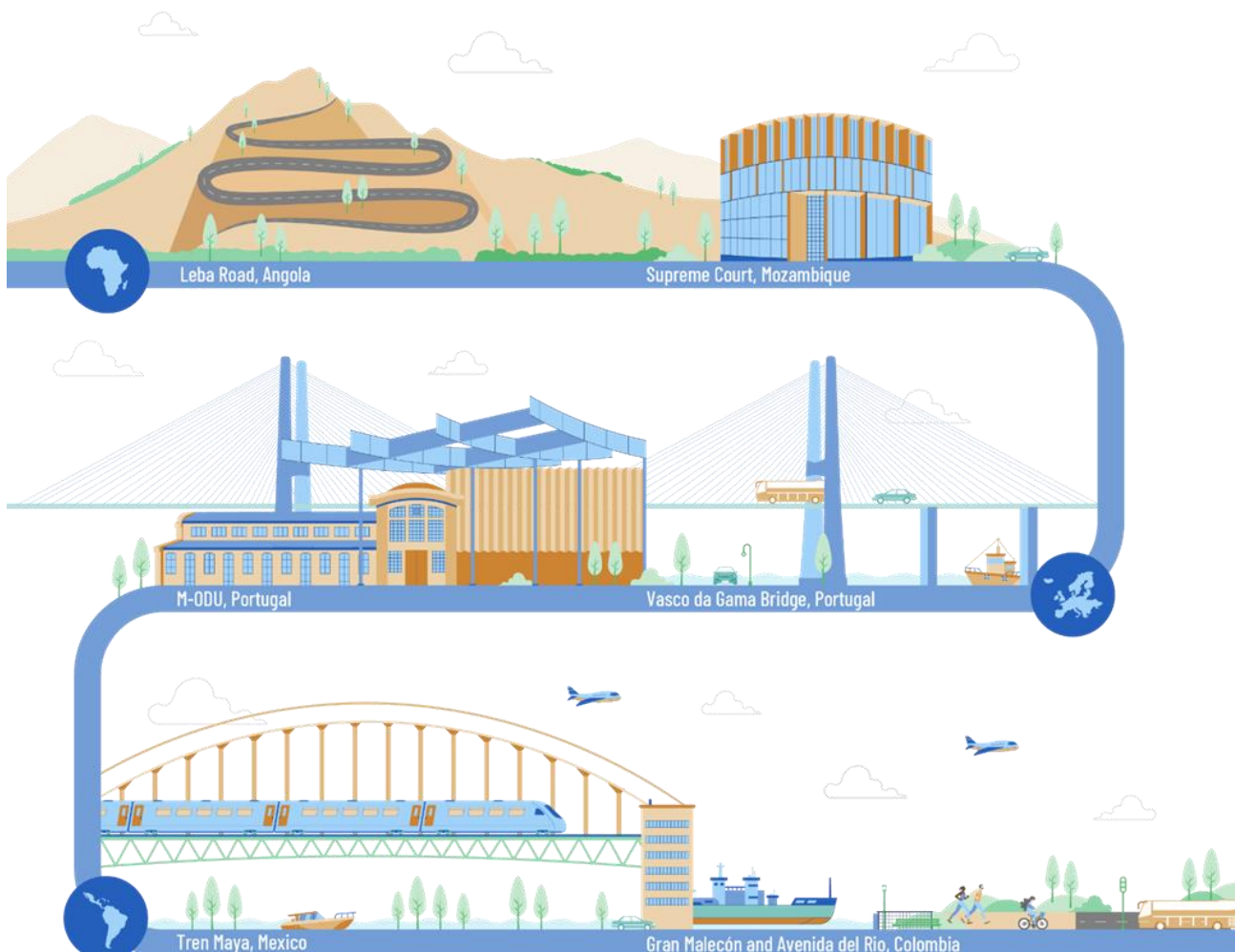
Regarding operating profitability, Mext's EBITDA in the first half of 2026 reached 5 million euros, a decrease of approximately 1 million euros compared with the first half of 2025 (6 million euros), having the EBITDA margin in that semester reached 30% (37% in the first half of 2025).

1.4 Sustainability and social responsibility

Sustainable development is now a global concern and challenge and, as such, the Mota-Engil Group is aware of the fundamental role that companies play in advancing towards a sustainability agenda. Building on its purpose, “Our legacy inspires and commits us to build a better world”, the Group’s ambition is to be “a global company focused on delivering value to all stakeholders in a sustainable manner”.

Our Purpose

Our legacy inspires and commits us to build a better world



In March 2026, as the conclusion approaches for the strategic plan “BUILDING 26 | For a Sustainable Future”, the Group presented its new strategic plan, “Focus 2030. Legacy. Forward.”, which redefined its strategic objectives up to 2030. Based on three strategic priorities — growth, diversification and financial discipline — this plan sets out a range of initiatives and targets across the Group’s different business areas, promoting disciplined execution, strengthening financial soundness and creating sustainable long-term value.

In this context, Focus 2030 positions Sustainability as a central pillar of the Mota-Engil Group’s strategy, defining strategic priorities and objectives up to 2030 aimed at creating value for its stakeholders, its people, the planet and the communities in which the Group is present.

A. Mota-Engil’s purpose

In 2023, the project to update the Mota-Engil Group’s purpose was completed and communicated. This one was developed based on both a retrospective and forward-looking approach, with the organised participation of various stakeholders with impact on the Group.

In 2026, the Mota-Engil Group celebrated 80 years of history, marking eight decades characterised by commitment, the ability to evolve and the contribution of all those who have been and continue to be part of its journey. This milestone represented an opportunity to recognise the path travelled and, at the same time, to reinforce its vision for the future, based on ambition, innovation and the creation of sustainable value.

As it approaches its centenary, the Group honours the legacy built over the past eight decades and reaffirms its commitment to transforming it into a driver of development and value creation for future generations. Under this context, each strategic objective represents another step towards achieving that vision, reflecting the Group’s determination to continue growing sustainably while remaining loyal to the values that have always defined Mota-Engil.

B. Sustainability objectives and targets

Considering the increasing importance of sustainability and related concerns, Mota-Engil Group has committed to certain United Nations Sustainable Development Goals (SDGs), having worked towards achieving a number of ESG — Environmental, Social and Governance — objectives and targets under the “New Direction in Sustainability and Innovation” pillar of its previous strategic plan.

Under Focus 2030, the Group reviewed and updated its sustainability objectives and targets. For further details on this vision and the commitments undertaken, please refer to Focus 2030 – Legacy. Forward.

C. Sustainability leadership

The central role that sustainability plays in the Mota-Engil Group’s strategy is reflected in a strengthened sustainability governance structure, aimed at developing capabilities and guidelines and achieving a recognised position in ESG rankings. Accordingly, the Executive Committee of Mota-Engil, SGPS, S.A. is committed to the sustainability management and is responsible for approving the related strategy.

In addition, the management and the executive and supervisory bodies of the Mota-Engil Group are regularly informed about the material impacts, risks and opportunities (IRO) identified in relation to ESG topics, the implementation of the respective due diligence procedures, as well as the results and the effectiveness of the policies, actions, metrics and targets adopted. The frequency and main topics addressed are as follows:

- Executive Committee: generally informed every two weeks about safety-related matters and at least four times a year about other sustainability-related matters;
- Sustainability Committee: meets at least three times a year, addressing all sustainability matters (in accordance with the Mota-Engil Group Sustainability Committee Regulation). During the first half of 2026, two meetings of this Committee had already been held;
- Risk and Internal Audit Committee: meets at least four times a year and also addresses ESG-related matters;
- Board of Directors: meets at least once a month and receives, where applicable, information on ESG matters;
- Sustainability Commission: established in June 2024, it met once during the first half of 2026.

Leadership in sustainability is essential to foster a corporate culture based on ethics, responsibility, innovation and resilience. Accordingly, empowering sustainability-related matters enhances companies' ability to adapt to the risks and opportunities arising from the key challenges they and the planet face.

D. Double materiality assessment

In 2025, a new double materiality assessment was carried out in order to contribute to the preparation of the new strategic plan published in the first half of 2026. In this assessment, the Group sought to identify and reassess all stakeholders. Therefore, it should be highlighted that the Group is aware of the impact that its activities may have on the Planet and on present and future societies, which is why the exercise included Future Generations and the Environment (environmental NGOs) as new stakeholder groups.

Furthermore, this new double materiality assessment, the outcome of which played a fundamental role in the preparation of the Group's strategic plan for the 2026–2030 period, enabled the identification and prioritisation of the most relevant impacts, risks and opportunities across the value chain, guiding the definition of strategic guidelines, investment priorities and medium- and long-term targets.

E. Sustainability working groups

During the first half of 2026, work continued on defining and developing the Sustainability Working Groups (SWGs). The SWGs are led by internal employees who not only have technical expertise but, above all, demonstrate a strong commitment to the respective topics assigned to them. With the support of various representatives from the Group's business units, geographies and departments, the leaders aim to measure and act on each topic, identifying and implementing specific actions focused on the improvement opportunities identified. As part of this work, the development of a new chapter of the Circularity Manual is particularly noteworthy. Furthermore, following the publication of the chapter dedicated to waste management, the chapter on water is currently being prepared, thereby contributing to the harmonisation of concepts, operational practices and monitoring and reporting processes associated with water management across the Group.

F. Sustainability training and awareness

Continuous training is regarded as both an investment in the people of the Mota-Engil Group and a necessity. Accordingly, tailored sustainability training sessions and internal talks were provided to build the capabilities of key people within the organisation, including:

- “Conscious Talks”, a series of webinars developed jointly with the Fundação Manuel António da Mota;
- MEXT “Inspirational Sessions”, aimed to provide employees the opportunity to be challenged by the experience and knowledge of successful and inspiring individuals;
- MEXT “Board Talks”, sessions with the Group's senior management leaders, providing participants with an opportunity to gain a deeper understanding of the Group's strategy, vision, achievements and challenges.

G. Sustainability partnerships

The creation of partnerships is essential to the sustainability journey. In this regard, the partnership with the Business Council for Sustainable Development (BCSD) Portugal, a member organisation of the global World Business Council for Sustainable Development (WBCSD) network, has been in place since 2004.

In 2022, the Group also strengthened its collaboration with GRACE through the membership of several Group companies, including Mota-Engil SGPS, S.A., which joined the association alongside the Fundação Manuel António da Mota, which was already a member.

As part of its efforts to promote employee well-being and health, in 2023 the Group joined ASM (Alliance for the Promotion of Mental Health in the Workplace), reinforcing its commitment to creating healthier and more inclusive working environments.

During the first half of 2026, the Mota-Engil Group further expanded its network of strategic partnerships, namely through its membership of Smart Waste Portugal, an initiative aimed at promoting the circular economy, the sustainability and the efficient waste management in Portugal. This collaboration combines the experience and execution capabilities of one of the largest multinational infrastructure groups with the country's leading collaborative network dedicated to the circular economy.

Furthermore, through Mota-Engil Next (MEXT), a strategic partnership was established with EightySeven (87), an international community and innovation platform dedicated to the future of the construction and real estate sectors. This collaboration aims to foster innovation, promote the testing of new technologies and accelerate the implementation of solutions with a real impact on the industry. As part of its efforts to promote innovation and build sustainability capabilities, MEXT also established a strategic partnership with Critical Concrete for the development of a Postgraduate Programme in Sustainable Architecture, contributing to the training of professionals and the dissemination of knowledge on more sustainable construction practices.

Also in 2026, EGF formally joined act4nature Portugal, an initiative promoted by BCSD Portugal that challenges companies to protect, promote and restore biodiversity, integrating nature into their strategies and business models.

H. Sustainability reporting and communication

Aiming to transparently report its performance across the different dimensions of sustainability, Mota-Engil Group has published an annual sustainability report since 2006. Furthermore, the Mota-Engil Group's Sustainability Statement is currently included in the 2025 Annual Report, available on the [Mota-Engil](#) website. In addition, a Sustainability Brochure is currently in the final stage of preparation, aimed at summarising the sustainability information contained in the Annual Report and presenting it in a more accessible and visual format, with particular emphasis on the Group's key ESG initiatives, projects and achievements.

1.5 Mota-Engil on the Stock Market

The evolution of the performance of Mota-Engil, SGPS, S.A.'s share price in 2026 is shown in the following charts:



As of June 30, 2026, the share capital of Mota-Engil, SGPS, S.A. was comprised by 306,775,950 shares, with a nominal value of one euro each, all admitted to trading on Euronext Lisbon.

During the first half of 2026, equity markets generally recorded significant gains, although they were characterised by increased volatility in the second half of the semester. This volatility resulted from heightened uncertainty in the geopolitical environment, particularly regarding the outcome of the conflict in the Middle East between the United States of America (USA) and Iran, which began in March 2026. This conflict led to a temporary decline in equity markets, primarily affecting energy-importing economies, as it resulted in the disruption of free shipping through the Strait of Hormuz, which is responsible for the transportation of approximately 20% of the oil consumed globally. With consequences on inflation levels in several countries, this geopolitical scenario impacted the monetary policy in some of them, namely in the euro area, where the European Central Bank increased its key interest rates by 25 basis points. In June, the signing of a memorandum of understanding between the USA and Iran for a ceasefire and the subsequent reopening of the Strait of Hormuz led to a recovery in equity markets. In addition, investment decisions related to Artificial Intelligence stood out during the semester as the main structural contributors to the resilience of equity markets amid a context of heightened geopolitical turbulence.

Against this backdrop, during the first half of 2026, and in line with the trend observed in the world's main equity indices, the Portuguese equity index, PSI, recorded a positive performance of 10.5%. On the other hand, the European sector index, SXOP, ended the period with a gain of 1.7%, influenced, among other factors, by higher energy costs, rising interest rates and the postponement of investment decisions.

During the first half of 2026, Mota-Engil, SGPS, S.A.'s share price recorded a negative performance of 5.7%, reaching a market capitalisation of 1,431 million euros as of June 30, 2026. During that period, the share price reached a high of €5.400 and a low of €3.908, with a total of 231 million shares traded on Euronext Lisbon, corresponding to an average daily trading volume of 1,831 thousand shares.

On 27 March 2023, Mota-Engil, SGPS, S.A. entered into a liquidity agreement with Caixa – Banco de Investimento, S.A., aimed at promoting the liquidity of its shares. That agreement entered into force on 11 April 2023 and remained in force as of the date of this report.

On 11 March 2026, Mota-Engil held its first Capital Markets Day, an event attended by several analysts and investors, during which the Group's Executive Committee presented an update on the execution of the Group's strategy, as well as its priorities for the 2026–2030 period. The key growth drivers supporting the Group's ambitions and value creation objectives for the coming years were also highlighted.

Mota-Engil, SGPS, S.A.'s 2026 Annual Shareholders Meeting was held on 23 April 2026, having all items on the agenda being approved, in particular the proposal for the distribution of corporate assets, namely the distribution of part of the existing free reserves, in the total amount of 53,072,239 euros and 35 cents, corresponding to €0.1730 per share, net of applicable taxes.

1.6 Outlook

The outlook for Mota-Engil Group for 2026 is as follows:

- Double-digit turnover growth (10–15%), supported by record backlog conversion and the progressive ramp-up of large-scale long-cycle projects across core markets;
- EBITDA margin structurally resilient at 2025 levels, supported by strict project selection, improved backlog quality and the increasing contribution from structurally higher-margin activities;
- Net margin expected to remain around 3%, reflecting the structural profitability improvement achieved in recent years;
- Strong operating cash generation and disciplined leverage, maintaining Net Debt/EBITDA below 2x and Gross Debt/EBITDA below 4x;
- Disciplined and return-driven capital allocation, with Capex/turnover at around 7%, while supporting the ramp-up of higher-return activities, including the Amulsar gold mine in Armenia in 3Q26;
- Active management of the concession portfolio, focused on asset maturation and long-term value creation, while preserving flexibility for selective asset monetization.

1.7 Relevant facts after the end of the period

Up to the issuance date of this report, the following events occurred after June 30, 2026:

“MOTA-ENGIL INFORMS ABOUT THE SIGNING OF NEW CONTRACTS IN MEXICO AMOUNTING TO APPROXIMATELY €185 MILLION

Mota-Engil, S.G.P.S., S.A. (Mota-Engil) informs that its subsidiary Mota-Engil México has signed two new contracts for the construction of transport infrastructures worth a total of around 185 million euros. The new contracts, with an estimated aggregate duration of 16 months, comprise, on the one hand, the construction of an elevated viaduct over an existing road infrastructure and, on the other, the development and execution of an urban mobility project in one of the country's main cities, which includes the construction of new infrastructure (bridge, road and dedicated public transport lanes), as well as the supply of transport systems and the implementation of automatic fare collection systems.”

“MOTA-ENGIL ANNOUNCES CONTRACT EXTENSION IN NIGERIA WORTH USD 655 MILLION AND AWARD OF A NEW CONTRACT IN PERU WORTH USD 140 MILLION

Mota-Engil, S.G.P.S., S.A. (Mota-Engil) hereby announces that the contract currently being executed by its subsidiary Mota-Engil Nigeria for the construction of the Kano-Maradi railway line has been extended by the Nigerian Federal Ministry of Transportation by approximately USD 655 million. Furthermore, Mota-Engil announces that its subsidiary Mota-Engil Peru S.A. has been awarded a new contract by Aeropuertos Andinos del Perú S.A. for the execution of the main works at Juliaca International Airport "Inca Manco Cápac" in Peru. The above-mentioned contract, with a total amount that may reach USD 140 million, has an estimated duration of approximately 590 days and includes the reconstruction and rehabilitation of the airside pavements of the airport's 4,200-metre main runway, taxiways and aircraft apron. The construction works will be carried out while the airport remains operational, thereby ensuring the continuity of airport activities.”

“MOTA-ENGIL ANNOUNCES THE SIGNING OF A CONCESSION AGREEMENT IN THE DEMOCRATIC REPUBLIC OF THE CONGO

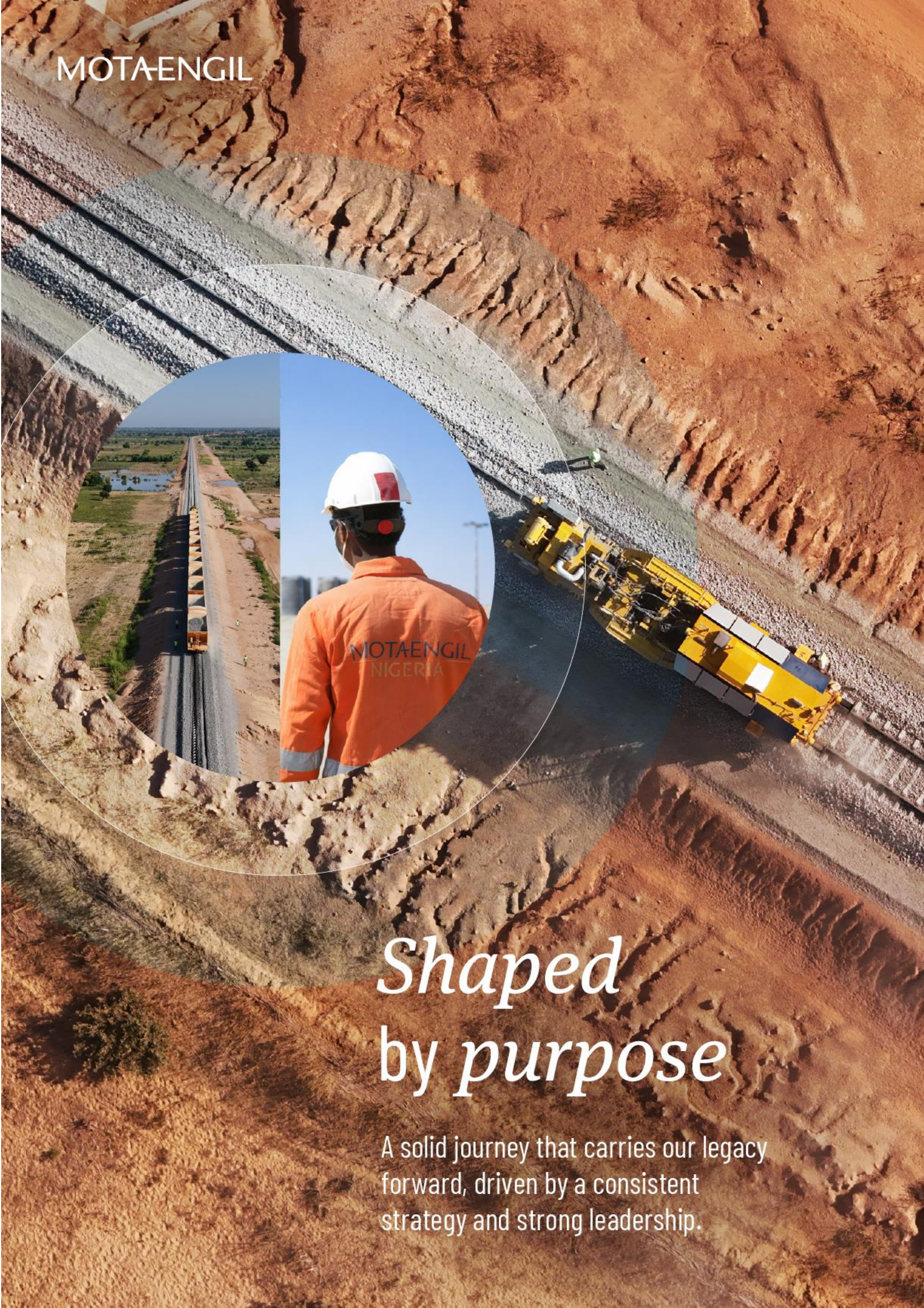
Mota-Engil, S.G.P.S., S.A. (Mota-Engil) hereby announces that its subsidiary Mota-Engil Africa sign today a concession agreement for the operation, management, modernization, rehabilitation and maintenance of the Lobito Corridor, specifically the section between Dilolo to Sakania (approximately 1,037 km) in the Democratic Republic of the Congo ("DRC"). This concession will provide a strategic rail connection between the Zambian border (Sakania) and the Angolan border (Dilolo), thereby ensuring railway access from the mining areas of Lualaba and Haut-Katanga in the DRC to the Port of Lobito in Angola and, consequently, to international markets. Under the terms of the agreement, Mota-Engil Africa will be responsible, for a period of 30 years, for the operation, management and maintenance of the railway infrastructure dedicated to the transportation of goods, minerals, liquids and gases along the corridor integrated into the Lobito Corridor Railway Concession (in Angola) now extended from the Port of Lobito to Sakania, in the Haut-Katanga Province of southern DRC. Total investment over the concession period is expected to amount to approximately USD 1.8 billion.”

MOTAENGIL

Part 2

INTERIM CONSOLIDATED FINANCIAL INFORMATION

MOTAENGIL



Shaped by purpose

A solid journey that carries our legacy forward, driven by a consistent strategy and strong leadership.

CONSOLIDATED INCOME STATEMENTS BY NATURES
FOR THE SIX-MONTHS ENDED JUNE 30, 2026 AND 2025
(Amounts expressed in thousand euros)

	Notes	1st half	
		2026	2025 Restated
		(non audited)	(non audited)
Sales and services rendered	2	2,898,019	2,745,197
Cost of goods sold, materials consumed and changes in production		(591,734)	(630,369)
Third-party supplies and services		(1,316,964)	(1,187,824)
Wages and salaries		(493,140)	(470,903)
Other operating income / (expenses)		(8,697)	(14,680)
Amortizations and depreciations	2	(169,829)	(140,814)
Impairment losses	2	1,794	(4,759)
Provisions	2	(6,068)	1,610
Financial income and gains	3	85,277	97,342
Financial costs and losses	3	(195,676)	(214,148)
Gains / (losses) in associates and joint ventures		(2,267)	(4,996)
Gains / (losses) on the acquisition and disposal of subsidiaries, joint ventures and associated companies		622	2,925
Income before taxes		201,336	178,581
Income tax		(65,846)	(57,938)
Consolidated net profit of the period		135,490	120,643
Attributable:			
to non-controlling interests		61,502	61,207
to the Group	4	73,989	59,435
Earnings per share:			
basic	4	0.241 €	0.197 €
diluted	4	0.241 €	0.197 €
To be read with the Notes to the consolidated financial statements			

CONSOLIDATED STATEMENTS OF OTHER COMPREHENSIVE INCOME
FOR THE SIX-MONTHS ENDED JUNE 30, 2026 AND 2025
(Amounts expressed in thousand euros)

	1st half	
	2026	2025
	(non audited)	(non audited)
Consolidated net profit of the period	135,490	120,643
Items of other comprehensive income that may be reclassified to the income statement:		
Companies consolidated by the full consolidation method		
Exchange differences arising from the translation of financial statements expressed in foreign currencies	21,091	(162,228)
Changes, net of taxes, in the fair value of derivative financial instruments of cash flow hedges	58	-
Companies consolidated by the equity method		
Exchange differences arising from the translation of financial statements expressed in foreign currencies	8,621	(3,399)
Changes, net of taxes, in the fair value of derivative financial instruments of cash flow hedges	(1,546)	382
Items of other comprehensive income that will not be reclassified to the income statement:		
Companies consolidated by the full consolidation method		
Changes, net of taxes, in the revaluation surplus of tangible assets and right of use assets	3,775	99
Changes, net of taxes, in the fair value of other financial investments recorded at fair value through other comprehensive income	(2,590)	8,952
Total of other comprehensive income	29,410	(156,194)
Total consolidated comprehensive income of the period	164,901	(35,551)
Attributable:		
to non-controlling interests	77,498	28,567
to the Group	87,403	(64,118)
To be read with the Notes to the consolidated financial statements		

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
AS OF JUNE 30, 2026 AND DECEMBER, 31 2025
(Amounts expressed in thousand euros)

	Notes	30.06.2026 (non audited)	31.12.2025 (audited)
Assets			
Non-current			
Goodwill		13,392	13,068
Intangible assets		659,577	655,052
Tangible assets		1,106,018	1,018,324
Right of use assets		391,825	406,540
Financial investments in associated companies	2 and 5	201,750	195,759
Financial investments in joint ventures	2 and 5	644,364	436,188
Other financial investments recorded at amortized cost	6	14,149	13,766
Other financial investments recorded at fair value through other comprehensive income	6	80,310	78,188
Investment properties		172,418	171,253
Customers and other debtors		445,891	430,052
Contract assets		173	163
Other non-current assets		183,889	74,929
Derivative financial instruments		91	71
Deferred tax assets		174,476	133,625
Total of non-current assets		4,088,321	3,626,980
Current			
Inventories		546,383	525,174
Customers and other debtors		1,875,903	2,007,419
Contract assets		1,348,042	924,684
Other current assets		403,311	292,063
Corporate income tax		22,047	42,718
Other financial investments recorded at amortized cost	6	4,082	3,889
Other financial applications	7	50,243	52,513
Cash and cash equivalents without recourse	7	172,010	167,686
Cash and cash equivalents with recourse	7	641,093	570,585
Non-current assets held for sale		164,142	326,413
Total of current assets		5,227,256	4,913,144
Total Assets	2	9,315,577	8,540,124
Liabilities			
Non-current			
Loans without recourse	8	208,521	219,464
Loans with recourse	8	1,790,919	1,665,558
Other financial liabilities	9	5,946	34,821
Lease liabilities		161,037	183,413
Derivative financial instruments		68	89
Suppliers and sundry creditors		36,106	29,698
Contract liabilities		736,694	374,573
Other non-current liabilities		39,377	40,791
Provisions		187,725	194,388
Deferred tax liabilities		304,797	283,860
Total of non-current liabilities		3,471,189	3,026,654
Current			
Loans without recourse	8	59,140	63,231
Loans with recourse	8	813,502	801,314
Other financial liabilities	9	327,658	297,005
Lease liabilities		147,365	155,637
Suppliers and sundry creditors		1,604,144	1,392,371
Contract liabilities		707,810	759,695
Other current liabilities		953,119	845,060
Corporate income tax		69,144	56,992
Non-current liabilities held for sale		117,448	158,837
Total of current liabilities		4,799,329	4,530,141
Total Liabilities	2	8,270,518	7,556,795
Shareholders' equity			
Share capital		306,776	306,776
Reserves, retained earnings and share premiums		(24,061)	(124,147)
Consolidated net profit of the period / year		73,989	133,121
Own funds attributable to the Group		356,703	315,751
Non-controlling interests		688,356	667,578
Total shareholders' equity		1,045,059	983,328
Total shareholders' equity and liabilities		9,315,577	8,540,124

To be read with the Notes to the consolidated financial statements

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE SIX-MONTHS ENDED JUNE 30, 2026 AND 2025
(Amounts expressed in thousands of euros)

[illegible]

CONSOLIDATED STATEMENTS OF CASH-FLOWS
FOR THE SIX-MONTHS ENDED JUNE 30, 2026 AND 2025
(Amounts expressed in thousand euros)

	Notes	2026 (non audited)	2025 (non audited)
Operating activities			
Cash receipts from customers		2,924,490	2,900,553
Cash paid to suppliers		(2,003,625)	(1,751,629)
Cash paid to employees		(492,731)	(460,650)
Cash generated from operating activities		428,134	688,274
Income tax (paid)/received		(51,483)	(74,622)
Other receipts/(payments) generated by operating activities		(8,193)	(9,983)
Net cash-flows from operating activities (1)		368,458	603,669
Investment activities			
Cash receipts from:			
Financial investments		1,185	9,961
Tangible assets, intangible assets and right of use assets		5,439	1,798
Investment grants		8,235	370
Interest and similar income		39,214	29,984
Dividends		22,422	4,500
Other financial applications		2,270	-
		78,764	46,613
Cash paid in respect of:			
Financial investments		(64,542)	(88,161)
Other financial applications		-	(22,847)
Tangible assets, intangible assets and right of use assets		(195,722)	(225,851)
		(260,265)	(336,859)
Net cash-flows from investment activities (2)		(181,500)	(290,246)
Financing activities			
Cash receipts from:			
Loans obtained		393,029	417,977
Disposal of own shares		-	26,460
Factoring and Suppliers payment management operations		32,117	17,655
		425,146	462,091
Cash paid in respect of:			
Loans obtained		(247,563)	(451,270)
Leases, Factoring and Suppliers payment management operations		(80,436)	(59,654)
Interest and similar expense		(161,764)	(167,267)
Dividends		(63,892)	(49,534)
		(553,655)	(727,726)
Net cash-flows from financing activities (3)		(128,509)	(265,635)
Changes in cash and cash equivalents (4)=(1)+(2)+(3)		58,449	47,788
Exchange rate effect		16,384	(18,507)
Cash and cash equivalents at the beginning of the period	7	738,271	441,134
Cash and cash equivalents at the end of the period	7	813,103	470,415
To be read with the Notes to the consolidated financial statements			

0. Introductory note

Mota-Engil, SGPS, S.A., with head office at Edifício Mota, Rua do Rego Lameiro, nº 38 4300 - 454 Porto - Portugal (Mota-Engil, SGPS or Company), and its affiliates (Group or Mota-Engil Group), have as its core businesses the execution of public and private construction works and related activities, as well as the waste collection and treatment. The Group's activity is developed essentially through the six following business units: Europe – Engineering and Construction (Europe – E&C), Africa – Engineering and Construction (Africa – E&C), Latin America – Engineering and Construction (Latin America – E&C), Environment, Capital and Mext. The shares of Mota-Engil, SGPS are listed at Euronext Lisbon.

A detailed description of the Group's activities is provided in Note.2 Business segments of these Notes.

All amounts disclosed in these Notes are presented in thousands of euros, rounded off to the unit, unless explicitly stated otherwise.

1. Basis of presentation, of consolidation and material accounting policies

1.1. Basis of presentation

The attached consolidated financial statements of Mota-Engil Group were prepared on a going concern basis from the books and accounting records of the companies comprising it, adjusted in the consolidation process.

The Board of Directors assessed the ability of the Group to operate on a going concern basis, taking into consideration all relevant information, facts, and circumstances of financial, commercial or other nature, including events occurred after the reference date of the financial statements, available in the future. As a result of the assessment made, the Board of Directors concluded that the Group has adequate resources to maintain its businesses, having no intention to cease them in the short term and so it found appropriate the use of the going concern assumption in the preparation of the attached consolidated financial statements.

The attached consolidated financial statements were prepared in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) and in accordance with the interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) or by the former Standards Interpretation Committee (SIC), as adopted by the European Union at January 1, 2026. Regarding Group companies which adopt different accounting standards, conversion adjustments to IFRS were performed.

These consolidated financial statements are presented in Euro since it is the main currency of the Group's operations. The financial statements of the affiliate companies expressed in foreign currency were translated to Euro as described in the Notes 1.2 h) and i) of the basis of consolidation disclosed in the 2025 Consolidated Report and Accounts.

All estimates and assumptions made by the Board of Directors were based on its knowledge of the events and transactions in progress at the approval date of these financial statements.

In preparing the attached consolidated financial statements, in accordance with the IFRS, the Group's Board of Directors adopted certain assumptions and estimates which affected the reported amounts of assets and liabilities, as well as the income and expenses incurred in the periods disclosed, which are described in subparagraph r) of the chapter 1.3. Material accounting policies disclosed in the 2025 Consolidated Report and Accounts.

Lastly, the consolidated financial statements of Mota-Engil Group as of June 30, 2026 were prepared in accordance with the accounting policies and the calculations methods disclosed in the 2025 Consolidated Report and Accounts, taking in consideration the provisions of IAS 34 – Interim financial reporting.

1.2. STANDARDS, INTERPRETATIONS, AMENDMENTS AND REVISIONS WHICH BECAME EFFECTIVE IN THE SEMESTER

The following standards, interpretations, amendments and revisions endorsed by the European Union were adopted for the first time in the six-month period ended June 30, 2026:

Standard / Interpretation	Applicable in the European Union in the financial years started in or after	Contents
IFRS 9 (amendment) and IFRS 7 (amendment), Amendment to classification and measurement of financial instruments	1/Jan/26	These amendments intend to: i) clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system; ii) clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion such as: 1) non-recourse assets; 2) contractually associated instruments; and 3) instruments with characteristics linked to compliance with environmental, social and governance ("ESG"); iii) add new disclosure requirements for instruments with contractual conditions that can change cash flows; and iv) update the disclosure requirements for equity instruments designated at fair value through other comprehensive income.
IFRS 9 (amendment) and IFRS 7 (amendment), Contracts referencing nature-dependent electricity	1/Jan/26	These amendments intend to improve the report of the financial effects of nature-dependent electricity contracts, subject to variability of quantity generated because it is dependent of uncontrollable natural conditions. These amendments intend to: i) clarify the application of the "own use" exemption requirements of IFRS 9; ii) allow the application of hedge accounting when nature dependent electricity purchase contracts are designated as hedging instrument; and iii) add new disclosure requirements to IFRS 7 to better understand the impact of these contracts on entity's financial performance and cash flows.
Annual improvements – volume 11	1/Jan/26	The annual improvements intend to clarify application issues or correct inconsistencies in standards. This volume of improvements affects the following accounting standards: IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7.

In the six-month period ended June 30, 2026, no material impacts arose in the attached consolidated financial statements as a result of the adoption of the standards, interpretations, amendments, and revisions referred to above.

1.3. STANDARDS, INTERPRETATIONS, AMENDMENTS AND REVISIONS THAT WILL BE IN FORCE IN FUTURE YEARS

The following standards, interpretations, amendments and revisions with mandatory application in future economic years, were, up to June 30, 2026, endorsed by the European Union:

Standard / Interpretation	Applicable in the European Union in the financial years started in or after	Contents
IFRS 18 (new standard), Presentation and disclosure in financial statements	1/Jan/27	This new standard will replace the current IAS 1. While retaining many of the existing principles of IAS 1, IFRS 18 focuses on specifying the presentation structure of the statement of profit or loss, composed of mandatory categories and subtotals. Items in the statement of profit or loss will be classified into five categories: operating, investing, financing, income tax and discontinued operations. Mandatory subtotals and totals, as well as specified subtotals, are defined, with the main change being the mandatory inclusion in the statement of profit or loss of the "Operating profit or loss" subtotal. This standard also includes improvements to the disclosure of management-defined performance measures used in public communications, including their reconciliation to the nearest subtotals defined by IFRS 18. The application of the principle of aggregation and disaggregation of information presented in the financial statements and related notes is also reinforced, based on shared characteristics, in order to reduce the disclosure of significant amounts in unspecified residual line items. This standard applies retrospectively.

1.4. STANDARDS, INTERPRETATIONS, AMENDMENTS AND REVISIONS NOT YET ENDORSED BY THE EUROPEAN UNION

The following standards, interpretations, amendments and revisions, with mandatory application in future economic years, as of June 30, 2026 were not yet endorsed by the European Union:

Standard / Interpretation	Applicable in the European Union in the financial years started in or after	Contents
IAS 21 (amendment), Translation to a hyperinflationary presentation currency	1/Jan/27	This amendment specifies the conversion procedures for an entity whose presentation currency is that of a hyperinflationary economy. The entity applies the amendments if: (i) its functional currency is that of a non-hyperinflationary economy and it is translating its results and financial position to the presentation currency of a hyperinflationary economy; and (ii) it is translating to the currency of a hyperinflationary economy the results and financial position of a foreign operation whose functional currency is that of a non-hyperinflationary economy. Income statement and financial position must be translated into the presentation currency by translating all amounts (i.e., assets, liabilities, equity items, income, and expenses) at the spot exchange rate at the reporting date. Comparatives are also translated at the same exchange rate, except for the translation of a foreign operation, for which comparatives must be restated by applying the general price index, as provided for in IAS 29.
IAS 28 (amendment), Fair value option	01/Jan/27	This amendment clarifies the definition of the entities allowed to exercise the option of measuring investments in associates and joint ventures at fair value through profit or loss. Accordingly, it determines the replacement of the term “similar entities” by “entities that have a specified main business activity of investing in certain types of assets, as defined in IFRS 18. The eligibility to apply the fair value measurement option under IAS 28 does not directly imply the income and expense category of the statement of profit or loss where the income and expenses of these investments are classified. This amendment is to be applied retrospectively, with the restatement of the comparative information, on the same date as the adoption of IFRS 18.
IFRS 19 (new standard), Subsidiaries without public accountability: disclosures	01/Jan/27	IFRS 19 is a voluntary standard which allows “Eligible” subsidiaries to use IFRS Accounting Standards with reduced disclosure requirements. IFRS 19 is a disclosure-only standard and works alongside other IFRS Accounting Standards for recognition, measurement, and presentation requirements. A subsidiary is “Eligible” if (i) it does not have public accountability; and (ii) has a parent that prepares consolidated financial statements available for public use that comply with IFRS Accounting Standards. IFRS 19 can be applied by “Eligible” subsidiaries when preparing their own consolidated, separate or individual financial statements. Complete comparative information needs to be prepared under IFRS 19 unless any exemption applies.
IFRS 19 (amendment), Amendment to disclosure requirements	01/Jan/27	This amendment aims to reduce disclosure requirements for changes to standards and new standards issued between February 2021 and May 2024, namely: IFRS 18: Presentation and Disclosure in Financial Statements; Amendments to IAS 7 – Supplier Finance Arrangements; IAS 12 – International Tax Reform – Pillar Two Model Rules; Amendments to IAS 21 – The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability. The presentation of complete comparative information is mandatory unless an exemption applies.
IFRS 20 (new standard), Regulatory assets and regulatory liabilities	01/Jan/27	This standard applies to companies operating under a regulatory agreement in which the regulator determines how much may be charged and when such charges may be levied. IFRS 20 requires entities to account for the effects of the “differences in timing” in their financial statements by recognising regulatory assets and regulatory liabilities, so that the entity recognises the total allowed compensation for regulatory goods or services in the same reporting period that the entity supplies those regulatory goods or services, by recognising, in addition to the IFRS 15 revenue, the resulting regulatory income and regulatory expenses in the income statement. Regulatory assets and liabilities are measured as specified by the regulator and when not specified, based on estimated future cash flows, discounted using the regulatory interest rate being subsequently reviewed whenever necessary. This Standard is applied retrospectively in accordance with IAS 8 or based on a modified retrospective application, the presentation of comparative information is always mandatory.

At the present date, no quantitative material impacts are expected in the attached consolidated financial statements as a result of the adoption of the standards, interpretations, amendments, and revisions referred to in items 1.3. and 1.4. above.

1.5. Comparability of information

As described in Note 1.4 Comparability of information in the 2025 Consolidated Report and Accounts, in the year ended on that date, in order to align EBITDA with the operating cash flow generated by the Group, it decided to change the accounting method for investment grants; accordingly, the consolidated financial statements for the prior year have been restated.

In light of the above, the effects of that change of accounting policy in the consolidated income statement by natures for the six months ended June 30, 2025 are listed below:

	Other operating income / (expenses)	Amortizations and depreciations	Consolidated net profit of the period
Balances as of June 30, 2025, before restatement	(7,898)	(147,597)	120,643
Elimination of the half year investment grants recognition in EBITDA and recognition of such grants as a deduction to depreciation and amortization	(6,782)	6,782	-
Balances as of June 30, 2025, after restatement	(14,680)	(140,814)	120,643

2. Business segments

The Group uses its internal organization for management purposes as a basis for its reporting of information by business segments.

As of June 30, 2026, the information by segments presented in the notes to the consolidated financial statements comprises the following business units of the Group:

Africa – E&C;
 Environment;
 Latin America – E&C;
 Capital;
 Europe – E&C; and
 Mext.

Africa - E&C business unit includes the engineering and construction activity, as well as the provision of industrial engineering services performed by the Group, essentially, in Angola, Mozambique, Ivory Coast, Rwanda, Uganda, South Africa, Guinea and Nigeria.

Environment business unit is divided into the following sub-segments: (i) Waste treatment and recovery (whose vehicle is EGF); (ii) Urban waste collection (whose activity is mainly carried out by Suma); (iii) International (with presence essentially in Angola, Ivory Coast and Brazil); and (iv) Energy (activity in Portugal, which in previous financial statements was included in the Mext business unit).

Latin America - E&C business unit includes the engineering and construction activity developed by the Group mainly in Mexico, Peru, Brazil and Colombia. In addition, it also includes the power generation and commercialization business in Mexico and the management and operation of several concessions in Mexico and in Colombia.

Capital business unit is divided into the following sub-segments: (i) Services (which comprise essentially the operation and maintenance services provided by Mota-Engil Ativ); (ii) Concessions (activity in Portugal and Poland); (iii) Tourism (activity in Portugal); and (iv) Mobility (decentralized energy production and electric vehicle charging in Portugal, Spain and Poland).

Europe - E&C business unit includes essentially the engineering and construction activity developed by the Group in Portugal.

Mext business unit is divided into the following sub-segments: (i) Innovation and development (which comprises essentially the internal departments of the sub-holding dedicated to innovation, transformation and investment); (ii) Real estate (activity in Portugal); (iii) Agroforestry (activity in Angola and Malawi); and (iv) Mining (activity mainly developed in Africa).

Additionally, the amounts related to Mota-Engil, SGPS and other instrumental companies were included in the caption "Other, eliminations and intra-group", which also includes the amounts related to transactions and balances maintained between the companies of the different business segments.

These business segments were used taking into account the fact that they are units of the Group that carry out activities where revenues and expenses can be identified separately, for which separate financial information is produced, their operating results are reviewed by management, and they serve as a basis for decision-making.

The companies / entities included in the consolidation and the respective consolidation methods, headquarters, percentage of consolidation, activity, incorporation date and acquisition date are the ones disclosed in Appendix A.

In the six-month periods ended June 30, 2026 and 2025, the financial information by business segment can be analyzed as follows:

	Sales and services rendered		EBITDA	
	2026	2025 Restated	2026	2025 Restated
Africa - E&C	1,158,002	1,047,473	286,999	255,311
Environment	314,042	303,871	65,428	58,401
Latin America - E&C	1,171,003	1,090,789	119,998	105,197
Capital	42,713	45,564	(1,990)	(2,125)
Europe - E&C	194,000	242,341	14,997	18,838
MEXT	18,290	15,580	5,488	5,731
Others, eliminations and intra-group	(30)	(422)	(3,436)	67
	2,898,019	2,745,197	487,484	441,420

EBITDA corresponds to the algebraic sum of the following captions of the consolidated income statement by natures: "Sales and services rendered", "Cost of goods sold, materials consumed and changes in production", "Third-party supplies and services", "Wages and salaries" and "Other operating income / (expenses)".

In the six-month periods ended June 30, 2026 and 2025, the information by business segment regarding amortizations and depreciations, as well as impairment losses and provisions, can be analyzed as follows:

	Amortizations and depreciations		Impairment losses and Provisions	
	2026	2025 Restated	2026	2025 Restated
Africa - E&C	106,831	74,203	221	7,197
Environment	31,346	35,782	337	3,097
Latin America - E&C	22,213	13,116	3,417	(2,103)
Capital	2,096	1,423	(4)	(22)
Europe - E&C	6,677	8,376	26	(2)
MEXT	524	461	-	(19)
Others, eliminations and intra-group	143	7,454	277	(5,000)
	169,829	140,814	4,274	3,149

As of June 30, 2026 and December 31, 2025, the total net assets and liabilities of the Group by business segment can be analyzed as follows:

	Assets		Liabilities	
	30.06.2026	31.12.2025	30.06.2026	31.12.2025
Africa - E&C	3,909,959	3,680,260	2,960,031	2,834,073
Environment	1,109,722	1,077,184	866,234	847,682
Latin America - E&C	3,874,344	3,103,984	2,928,240	2,384,549
Capital	304,198	277,667	194,694	165,845
Europe - E&C	962,677	875,554	708,076	677,925
MEXT	467,499	397,688	370,552	327,442
Others, eliminations and intra-group	(1,312,822)	(872,213)	242,691	319,279
	9,315,577	8,540,124	8,270,518	7,556,795

As of June 30, 2026 and December 31, 2025, the investment performed (capex) and the financial investments in associated companies and in joint ventures by business segment can be analyzed as follows:

	Capex (a)		Financial investments in associated companies and in joint ventures	
	30.06.2026	31.12.2025	30.06.2026	31.12.2025
Africa - E&C	138,623	283,103	127,196	119,948
Environment	13,854	38,779	12,948	11,725
Latin America - E&C	23,252	59,844	587,184	382,483
Capital	2,744	6,167	78,287	78,047
Europe - E&C	5,617	11,595	-	-
MEXT	162	841	5,454	3,954
Others, eliminations and intra-group	574	(4,237)	35,044	35,791
	184,826	396,092	846,114	631,947

(a) Net increase (increases – disposals) occurred in the period in the captions intangible assets, tangible assets and right of use assets, excluding the ones related to the concessions business and medium/long-term return assets.

3. Financial results

The financial results (financial income and gains - financial costs and losses) for the six-months ended June 30, 2026 and 2025 can be analyzed as follows:

	2026	2025
Financial income and gains		
Financial assets recorded at amortized cost:		
Interest income	41,523	32,059
Favourable exchange differences	36,113	55,699
Prompt payment discounts received	388	261
Other financial assets:		
Income from equity investments - Other financial investments recorded at fair value through other comprehensive income	3,776	1
Other financial income and gains	3,477	9,322
	85,277	97,342
Financial costs and losses		
Financial liabilities recorded at amortized cost		
Interest expenses	138,137	160,491
Unfavourable exchange differences	38,207	37,806
Prompt payment discounts granted	39	20
Other financial liabilities:		
Other financial costs and losses	19,293	15,830
	195,676	214,148
	(110,399)	(116,806)

4. Earnings per share

The Company issued only ordinary shares and therefore there are no special dividends or voting rights.

Furthermore, there are no situations in the Group that might lead to a reduction in earnings per share as a result of options, warrants, convertible bonds or other rights associated with ordinary shares. Therefore, there is no dissimilarity between the calculation of basic earnings per share and the calculation of diluted earnings per share.

In the six-month periods ended June 30, 2026 and 2025 no shares were issued. Therefore, as of June 30, 2026 and 2025, the share capital of the Company arose to 306,775,950 euros and was represented by 306,775,950 ordinary shares with a nominal value of 1 Euro each.

Additionally, in the first half of 2025, the Company sold all own shares it held (6,091,581).

Lastly, in the six-month periods ended June 30, 2026 and 2025, the calculation of the earnings per share can be detailed as follows:

		2026	2025
Consolidated net profit of the period attributable to the Group	(I)	73,989	59,435
Number of shares outstanding at the beginning of the period		306,775,950	306,775,950
Number of shares outstanding at the end of the period		306,775,950	306,775,950
Weighted average number of ordinary shares	(II)	306,775,950	306,775,950
Number of own shares at the beginning of the period		-	6,091,581
Number of own shares at the end of the period		-	-
Weighted average number of own shares	(III)	-	5,008,633
Average number of shares outstanding	(II - III)	306,775,950	301,767,317
Earnings per share:			
basic	(I) / (II - III)	0.241 €	0.197 €
diluted	(I) / (II - III)	0.241 €	0.197 €

5. Financial investments in associated companies and in joint ventures

As of June 30, 2026 and December 31, 2025, the detail of the financial investments in associated companies was as follows:

	30.06.2026	31.12.2025
Consorcio Tren Ligero Línea 4 Guadalajara (Latin America - E&C segment)	43,136	38,680
Martifer (Others, eliminations and intragroup segment)	25,244	28,232
APP Tamaulipas SAPI (Latin America - E&C segment)	18,550	13,790
Autopista Urbana Siervo de la Nación (Latin America - E&C segment)	18,494	18,555
Desarrolladora Multimodal Istmo (Latin America - E&C segment)	18,374	16,439
APP Coatzacoalcos Villahermosa (Latin America - E&C segment)	18,157	26,577
Terminales del Istmo Salina Cruz y Coatzacoalcos (Latin America - E&C segment)	7,820	7,111
Infraconnect Fifteen Kenya (Africa - E&C segment)	6,996	6,347
CTR (Environment segment)	6,603	5,824
Concesionaria Alternativas Viales (Latin America - E&C segment)	3,702	5,252
Lusolav Norte (Capital segment)	2,861	7,016
Others	31,811	21,935
	201,750	195,759

As of June 30, 2026 and December 31, 2025, the detail of the financial investments in joint ventures was as follows:

	30.06.2026	31.12.2025
Mota-Engil Aeropuertos (Latin America - E&C segment)	154,589	58,474
Companies associated with the Lobito Corridor (Africa - E&C segment)	107,474	102,397
Escolin (Latin America - E&C segment)	87,396	-
Lineas Group (Capital segment)	74,838	73,155
Azpau (Latin America - E&C segment)	64,134	52,928
CMRO Nayarit (Latin America - E&C segment)	53,435	49,215
Concesionaria Cua and Vías Y Construciones (Latin America - E&C segment)	29,264	28,017
Sistemas Electricos Metropolitanos (Latin America - E&C segment)	20,249	20,249
Mota-Engil O&M México (Latin America - E&C segment)	15,763	18,476
Consorcio Línea Panama Norte (Latin America - E&C segment)	9,649	7,695
Foro AZTLAN (Latin America - E&C segment)	7,512	5,887
Others	20,062	19,696
	644,364	436,188

In the six-month period ended June 30, 2026, the increase occurred in the financial investment held in Mota-Engil Aeropuertos arise essentially from the share capital increases carried out during the semester, the majority of which through the conversion of accounts receivable generated with that entity in previous years.

In the six-month period ended June 30, 2026, the increase occurred in the financial investment held in Escolin arise, essentially, from the partial sale, with loss of control, of that investment. As of December 31, 2025, the assets and liabilities associated with that entity were recorded under the captions "Non-current assets held for sale" and "Non-current liabilities held for sale" (172,655 thousand euros and 44,595 thousand euros, respectively).

6. Other financial investments

As of June 30, 2026 and December 31, 2025, the detail of the other financial investments was as follows:

	30.06.2026	31.12.2025
Other financial investments recorded at amortized cost		
Non-current		
Mozambique sovereign bonds	14,149	13,766
	14,149	13,766
Current		
Mozambique sovereign bonds	4,082	3,889
	4,082	3,889
	18,231	17,655
Other financial investments recorded at fair value through other comprehensive income		
BAI - Banco Angolano de Investimentos	49,183	51,083
Invesurb investment fund	5,665	5,732
STI	4,923	4,767
Auto - Sueco Angola	2,044	2,044
Others	18,495	14,562
	80,310	78,188

7. Cash and cash equivalents and Other financial applications

The amounts included in the captions “Cash and cash equivalents with recourse” and “Other financial applications” as of June 30, 2026 and December 31, 2025 can be analyzed as follows:

	Cash and cash equivalents		Other financial applications		Total	
	30.06.2026	31.12.2025	30.06.2026	31.12.2025	30.06.2026	31.12.2025
Other treasury applications	3,205	2,328	-	-	3,205	2,328
Bank deposits and cash in hand						
Bank deposits	633,238	566,495	50,243	52,513	683,480	619,007
Cash in hand	4,651	1,763	-	-	4,651	1,763
	641,093	570,585	50,243	52,513	691,336	623,098

The amounts included in the caption “Cash and cash equivalents without recourse” as of June 30, 2026 and December 31, 2025 can be analyzed as follows:

	Cash and cash equivalents	
	30.06.2026	31.12.2025
Bank deposits and cash in hand		
Bank deposits	171,995	167,674
Cash in hand	15	12
	172,010	167,686

8. Loans

The amounts related to loans with recourse as of June 30, 2026 and December 31, 2025 can be analyzed as follows:

	Current (until 1 year)	between 1 and 2 years	between 2 and 5 years	more than 5 years	Non-current	Total
30.06.2026						
Non-convertible bond loans	53,189	138,689	340,771	-	479,460	532,649
Amounts owe to credit institutions:						
Bank loans	375,609	528,805	771,584	11,070	1,311,458	1,687,067
Overdraft facilities	82,509	-	-	-	-	82,509
Revolving facilities	71,686	-	-	-	-	71,686
Other loans obtained:						
Commercial paper issues	229,070	-	-	-	-	229,070
Others	1,438	-	-	-	-	1,438
	813,502	667,494	1,112,355	11,070	1,790,919	2,604,421
31.12.2025						
Non-convertible bond loans	54,018	102,365	282,001	-	384,366	438,384
Amounts owe to credit institutions:						
Bank loans	529,254	457,525	719,951	67,777	1,245,253	1,774,507
Overdraft facilities	51,346	-	-	-	-	51,346
Revolving facilities	14,207	-	-	-	-	14,207
Other loans obtained:						
Commercial paper issues	147,378	35,939	-	-	35,939	183,317
Others	5,111	-	-	-	-	5,111
	801,314	595,828	1,001,953	67,777	1,665,558	2,466,872

The amounts related to loans without recourse as of June 30, 2026 and December 31, 2025 can be analyzed as follows:

	Current (until 1 year)	between 1 and 2 years	between 2 and 5 years	more than 5 years	Non-current	Total
30.06.2026						
Amounts owe to credit institutions:						
Bank loans	55,744	27,737	98,369	82,415	208,521	264,265
Revolving facilities	2,896	-	-	-	-	2,896
Other loans obtained:						
Commercial paper issues	500	-	-	-	-	500
	59,140	27,737	98,369	82,415	208,521	267,661
31.12.2025						
Amounts owe to credit institutions:						
Bank loans	55,545	28,150	98,659	92,655	219,464	275,009
Revolving facilities	5,186	-	-	-	-	5,186
Other loans obtained:						
Commercial paper issues	2,500	-	-	-	-	2,500
	63,231	28,150	98,659	92,655	219,464	282,695

9. Other financial liabilities

The amounts related to other financial liabilities as of June 30, 2026 and December 31, 2025 can be analyzed as follows:

	Non-current		Current	
	30.06.2026	31.12.2025	30.06.2026	31.12.2025
Factoring	-	-	79,912	56,461
Suppliers payment management operations	5,946	34,821	247,746	240,544
	5,946	34,821	327,658	297,005

10. Changes in the consolidation perimeter

In the six-month period ended June 30, 2026, the changes that occurred in the consolidation perimeter were as follows:

Companies incorporated / consolidated by the first time

Business area - Africa - E&C
Mota-Engil Guinée Siguiri, SARLU
Mota-Engil Mining Caucasus, LLC
Business area - Latin America - E&C
AME SKY Services SAPI DE C.V.
Consórcio Prycat
Mota-Engil Latam TSG Participações, Ltda
Perlar, S.A.
TGS Concessionária S.A.
Business area - Capital
Mota-Engil Ativ JDC, ACE
Business area - Mext
MOAI, Lda

Increase in ownership percentage

Business area - Latin America - E&C
Mota-Engil Aeropuertos Saltillo, SAPI de C.V. (company previously held with significant influence)
Business area - Capital
Operadora DI - Operação e Manutenção Rodoviária, S.A. (company previously held with significant influence)
SDI - Subconcessionária do Douro Interior, S.A. (company previously held with significant influence)

Decrease in ownership percentage

Business area - Mext
Colhub - Coliving Beato, Lda. (company previously controlled now with significant influence following the sale of 50% of its share capital)

Change in the consolidation method (from the full consolidation method to the equity method)

Business area - Latin America - E&C
Alana Capital SAPI de C.V. (company previously controlled now with significant influence following the establishment of a shareholders' agreement)
Alana Rent SAPI de C.V. (company previously controlled now with significant influence following the establishment of a shareholders' agreement)
Escolin Planta de Fertilizantes SAPI de C.V. (company previously controlled now with significant influence following the establishment of a shareholders' agreement)
Business area - Capital
Lusolav IV - Gestão da Ferrovia de Alta Velocidade, S.A. (company previously controlled now with significant influence)

11. Others

Consolidated statements of other comprehensive income

In the six-month periods ended June 30, 2026 and 2025, the exchange differences arising from the translation of financial statements expressed in foreign currencies were originated, mainly, in Africa, namely in Angola, Mozambique and Nigeria, countries whose currencies are strongly correlated with the evolution of the United States Dollar (in 2025 and in 2026), and in Mexico and in Colombia (in 2026).

In the six-month periods ended June 30, 2026 and 2025, the changes, net of taxes, in the fair value of derivative financial instruments of cash flow hedges in companies consolidated by the equity method were due, essentially, by Douro Interior (in 2025) and by Lusolav (in 2026).

Consolidated statements of changes in equity

In the six-month period ended June 30, 2026, the “Other acquisitions / disposals of non-controlling interests” referred, essentially, to the loss of control of Escolin, entity that started to be consolidated by the equity method (Note 5).

In the six-month period ended June 30, 2025, the Company sold 6,091,581 own shares by the amount, net of commissions, of circa of 26,500 thousand euros. Those shares were recorded on the sale date by circa of 10,232 thousand euros. The gain generated in this transaction, of circa of 16,200 thousand euros, was recorded in the caption “Other reserves and retained earnings”.

In the six-month period ended June 30, 2025, the “Other acquisitions / disposals of non-controlling interests” referred, essentially, to the acquisition of the additional 50% stake in the share capital of Empresa Construtora do Brasil, an entity that was already controlled by the Group, from Santo António do Bonsucesso Participações Societárias.

Liquidity

As of June 30, 2026, the Group's liquidity position (capital and interest component) can be analyzed as follows:

	< 1 year	Between 1 and 2 years	30.06.2026 More than 2 years	Undetermined	Total
Financial assets					
Financial assets recorded at amortized cost					
Cash and cash equivalents / other financial applications	864,524	-	-	-	864,524
Customers	970,314	70,014	-	-	1,040,327
Other debtors - others	472,039	35,520	77,949	-	585,507
Associates and related companies	309,948	311,085	-	-	621,033
State and other public entities (except corporate income tax)	68,568	-	-	-	68,568
Other financial investments recorded at amortized cost	4,696	10,176	5,180	-	20,052
Financial assets recorded at fair value					
Other financial investments recorded at fair value through other comprehensive income	-	-	-	80,310	80,310
Derivative financial instruments	-	91	-	-	91
Total financial assets within the scope of IFRS - 9	2,690,088	426,886	83,128	80,310	3,280,413
Other non financial assets					
Inventories	546,383	-	-	-	546,383
Contract assets	1,348,042	173	-	-	1,348,216
Other current and non-current assets	403,311	183,889	-	-	587,199
Corporate income tax	22,047	-	-	-	22,047
Non-current assets held for sale	164,142	-	-	-	164,142
Total non financial assets	2,483,925	184,062	-	-	2,667,987
Total assets	5,174,014	610,948	83,128	80,310	5,948,400
Financial liabilities recorded at amortized cost / fair value					
Loans with and without recourse	1,082,017	840,990	1,357,452	-	3,280,458
Other financial liabilities	353,414	6,425	-	-	359,839
Suppliers and sundry creditors	1,604,144	36,106	-	-	1,640,250
Derivative financial instruments	-	68	-	-	68
Total financial liabilities within the scope of IFRS - 9	3,039,575	883,588	1,357,452	-	5,280,615
Financial liabilities outside the scope of IFRS - 9					
Lease liabilities	167,349	93,542	80,758	-	341,649
Total financial liabilities	3,206,924	977,130	1,438,211	-	5,622,265
Other non financial liabilities					
Contract liabilities	707,810	736,694	-	-	1,444,504
Other current and non-current liabilities	953,119	39,377	-	-	992,496
Corporate income tax	69,144	-	-	-	69,144
Non-current liabilities held for sale	117,448	-	-	-	117,448
Total non financial liabilities	1,847,520	776,071	-	-	2,623,591
Total liabilities	5,054,444	1,753,201	1,438,211	-	8,245,855
Liquidity Gap	119,569	(1,142,252)	(1,355,082)	80,310	(2,297,455)

According to the liquidity management policy defined by the Group, as of June 30, 2026, it had available but unused credit lines of 559 million euros. On the other hand, after June 30, 2026, the Group has already refinanced or is in process of refinancing approximately 396 million euros of bank debt.

12. Subsequent events

Up to the issuance date of this report, we highlight the following events occurred after June 30, 2026:

“MOTA-ENGIL INFORMS ABOUT THE SIGNING OF NEW CONTRACTS IN MEXICO AMOUNTING TO APPROXIMATELY €185 MILLION

Mota-Engil, S.G.P.S., S.A. (“Mota-Engil”) informs that its subsidiary Mota-Engil Mexico has signed two new contracts for the construction of transport infrastructures worth a total of around 185 million euros. The new contracts, with an estimated aggregate duration of 16 months, comprise, on the one hand, the construction of an elevated viaduct over an existing road infrastructure and, on the other, the development and execution of an urban mobility project in one of the country's main cities, which includes the construction of new infrastructure (bridge, road and dedicated public transport lanes), as well as the supply of transport systems and the implementation of automatic fare collection systems.”

“MOTA-ENGIL ANNOUNCES CONTRACT EXTENSION IN NIGERIA WORTH USD 655 MILLION AND AWARD OF A NEW CONTRACT IN PERU WORTH USD 140 MILLION

Mota-Engil, S.G.P.S., S.A. (Mota-Engil) hereby announces that the contract currently being executed by its subsidiary Mota-Engil Nigeria for the construction of the Kano-Maradi railway line has been extended by the Nigerian Federal Ministry of Transportation by approximately USD 655 million. Furthermore, Mota-Engil announces that its subsidiary Mota-Engil Peru S.A. has been awarded a new contract by Aeropuertos Andinos del Perú S.A. for the execution of the main works at Juliaca International Airport "Inca Manco Cápac" in Peru. The above-mentioned contract, with a total amount that may reach USD 140 million, has an estimated duration of approximately 590 days and includes the reconstruction and rehabilitation of the airside pavements of the airport's 4,200-metre main runway, taxiways and aircraft apron. The construction works will be carried out while the airport remains operational, thereby ensuring the continuity of airport activities.”

“MOTA-ENGIL ANNOUNCES THE SIGNING OF A CONCESSION AGREEMENT IN THE DEMOCRATIC REPUBLIC OF THE CONGO

Mota-Engil, S.G.P.S., S.A. (Mota-Engil) hereby announces that its subsidiary Mota-Engil Africa sign today a concession agreement for the operation, management, modernization, rehabilitation and maintenance of the Lobito Corridor, specifically the section between Dilolo to Sakania (approximately 1,037 km) in the Democratic Republic of the Congo (“DRC”). This concession will provide a strategic rail connection between the Zambian border (Sakania) and the Angolan border (Dilolo), thereby ensuring railway access from the mining areas of Lualaba and Haut-Katanga in the DRC to the Port of Lobito in Angola and, consequently, to international markets. Under the terms of the agreement, Mota-Engil Africa will be responsible, for a period of 30 years, for the operation, management and maintenance of the railway infrastructure dedicated to the transportation of goods, minerals, liquids and gases along the corridor integrated into the Lobito Corridor Railway Concession (in Angola) now extended from the Port of Lobito to Sakania, in the Haut-Katanga Province of southern DRC. Total investment over the concession period is expected to amount to approximately USD 1.8 billion.”

13. Approval of the financial statements

The attached consolidated financial statements were approved and authorized for issue by the Board of Directors on August 24, 2026.

Appendix A. Consolidated companies

COMPANIES / ENTITIES INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS BY THE FULL CONSOLIDATION METHOD

As of June 30, 2026 the companies / entities included in the accompanying consolidated financial statements by the full consolidation method, their headquarters, percentage of consolidation, activity, incorporation date and acquisition date were as follows:

Designation	Headquarter	Percentage of consolidation	Activity	Incorporation date	Acquisition date
Parent Company of the Group and others					
Mota-Engil, SGPS, S.A. ("Mota-Engil SGPS")	Portugal (Porto)	-	Management of financial holdings	Aug-90	-
ME 3I, SGPS, S.A. ("ME 3I SGPS")	Portugal (Linda-a-Velha)	61.20	Management of financial holdings	Oct-11	-
Through Mota-Engil Indústria e Inovação		61.20			
Mota-Engil Global - Serviços Partilhados Administrativos e Técnicos, S.A. ("Mota-Engil Global")	Portugal (Porto)	100.00	Administrative Services	Dec-02	-
Through Mota-Engil SGPS		100.00			
Mota-Engil Indústria e Inovação, SGPS, S.A. ("Mota-Engil Indústria e Inovação")	Portugal (Linda-a-Velha)	100.00	Management of financial holdings	Nov-10	-
Through Mota-Engil SGPS		100.00			
Mota-Engil Mediação de Seguros, S.A. ("Mota-Engil Mediação")	Portugal (Porto)	100.00	Insurance mediation	Jul-20	-
Through Mota-Engil SGPS		100.00			
Capital					
Botelho, Silva & Abreu, Lda. ("Botelho & Abreu")	Portugal (Porto)	100.00	Food and Beverage	Aug-43	Jun-19
Through Largo do Paço		100.00			
Clima Angola, SGPS S.A. ("Clima Angola")	Portugal (Vila Franca de Xira)	100.00	Management of financial holdings	Oct-14	Dec-24
Through Mota-Engil Ativ		100.00			
Empresa de Manutenção de Alta Velocidade, S.A. ("EMMAAV")	Portugal (Porto)	57.32	Activities and services of operation, maintenance, conservation and monitoring of high-speed rail infrastructure	Apr-25	-
Through Mota-Engil Concessões		33.32			
Through Mota-Engil Railway Engineering		24.00			
Greenclima, Lda. ("Greenclima")	Angola (Luanda)	99.00	Operation of an industrial unit for the manufacture of metal articles	Jul-15	-
Through Clima Angola		99.00			
Immo Park Gdańsk, Sp. z o.o. ("Immo Park Gdańsk")	Poland (Krakow)	100.00	Design, construction, management and exploitation of parking spaces	Mar-13	-
Through SCP Financial Investments		100.00			
Immo Park Łódź, Sp. z o.o. ("Immo Park Łódź")	Poland (Krakow)	100.00	Design, construction, management and exploitation of parking spaces	-	Jul-25
Through SCP Financial Investments		100.00			
Immo Park Warszawa, Sp. z o.o. ("Immo Park Warszawa")	Poland (Krakow)	100.00	Design, construction, management and exploitation of parking spaces	-	Jul-25
Through SCP Financial Investments		100.00			
Largo do Paço – Investimentos Turísticos e Imobiliários, Lda. ("Largo do Paço")	Portugal (Amarante)	100.00	Real Estate development	-	Oct-01
Through Mota-Engil Capital		100.00			
Lineafinis Investimentos, SGPS, S.A. ("Lineafinis Investimentos")	Portugal (Porto)	60.00	Management of financial holdings	Dec-24	-
Through Mota-Engil Concessões		60.00			
Lineas Concessions Latam Holding, B.V. ("Lineas Concessions Latam Holding")	Netherlands (Amsterdam)	60.00	Management of financial holdings	Dec-11	May-25
Through Lineafinis Investimentos SGPS		60.00			
Lineas International Holding, B.V. ("Lineas International Holding")	Netherlands (Amsterdam)	60.00	Management of financial holdings	Apr-11	May-25
Through Lineafinis Investimentos SGPS		60.00			
Mer Ezu Ev - Charging, Lda. ("Mer Ezu Ev - Charging")	Portugal (Porto)	65.00	Development and operation of a network of electric vehicle charging stations	Jul-25	-
Through Mota-Engil Remo Charging		65.00			
Mota-Engil Ativ - Gestão e Manutenção de Ativos, S.A. ("Mota-Engil Ativ")	Portugal (Linda-a-Velha)	100.00	Maintenance and operation of facilities	Jul-94	Jun-98
Through Mota-Engil Capital		100.00			
Mota-Engil Ativ Colombia SAS ("Mota-Engil Ativ Colombia")	Colombia (Bogota)	100.00	Asset management	Jun-24	-
Through Mota-Engil Ativ		99.00			
Through Mota-Engil Colômbia		1.00			
Mota-Engil Ativ JDC, ACE ("Mota-Engil Ativ JDC")	Portugal (Vila do Conde)	65.00	Maintenance and operation of facilities	Jun-25	-
Through Mota-Engil Ativ		65.00			
Mota-Engil Ativ Polska Sp. z o.o. ("Mota-Engil Ativ Polska")	Poland (Krakow)	100.00	Facilities management	Nov-15	-
Through Mota-Engil Ativ		100.00			
Mota-Engil BCircle, Lda. ("Mota-Engil Bcircle")	Portugal (Vila Franca de Xira)	100.00	Technical solutions for circular economy, recovery of organic waste, energy production, research, innovation and technological development	Sep-23	-
Through Mota-Engil Ativ		100.00			
Mota-Engil Capital, S.A. ("Mota-Engil Capital")	Portugal (Porto)	100.00	Management of financial holdings	Dec-22	-
Through Mota-Engil SGPS		100.00			

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Designation	Headquarter	Percentage of consolidation	Activity	Incorporation date	Acquisition date
Mota-Engil Central Europe PPP Sp. z.o.o ("ME Central Europe PPP")	Poland (Krakow)	100.00	Design, construction, management and exploitation of parking spaces	Mar-12	-
Through SCP Financial Investments		100.00			
Mota-Engil Central Europe PPP 3 Sp. z.o.o ("ME Central Europe PPP 3")	Poland (Krakow)	100.00	Design, construction, management and exploitation of parking spaces	Apr-14	-
Through SCP Financial Investments		100.00			
Mota-Engil Central Europe PPP 4 Sp. z.o.o ("ME Central Europe PPP 4")	Poland (Krakow)	100.00	Design, construction, management and exploitation of parking spaces	Oct-20	-
Through SCP Financial Investments		100.00			
Mota-Engil Central Europe PPP Road Sp. z.o.o ("ME Central Europe PPP Road")	Poland (Krakow)	100.00	Design, construction, management and exploitation of parking spaces	-	Nov-13
Through SCP Financial Investments		100.00			
Mota-Engil Concessões, S.A. ("Mota-Engil Concessões")	Portugal (Porto)	100.00	Management of financial holdings	Nov-21	-
Through Mota-Engil Capital		100.00			
Mota-Engil Concessões Finance, S.A. ("Mota-Engil Concessões Finance")	Portugal (Porto)	100.00	Preparation of studies and projects, planning, investment, financing and asset management in the areas of transport concessions	May-24	-
Through Mota-Engil Concessões		100.00			
Mota-Engil PPP Sp. z.o.o. ("Mota-Engil PPP")	Poland (Krakow)	100.00	General construction of buildings and civil engineering works	Feb-20	-
Through SCP Financial Investments		100.00			
Mota-Engil Remo Charging, S.A. ("Mota-Engil Remo Charging")	Portugal (Porto)	100.00	Energy and sustainable mobility market prospection	Feb-25	-
Through Mota-Engil Renewing		100.00			
Mota-Engil Renewing, S.A. ("Mota-Engil Renewing")	Portugal (Porto)	100.00	Energy, sustainable mobility, recycling and reuse and resource utilization	Aug-18	-
Through Mota-Engil Capital		100.00			
Mota-Engil Renewing Energy, S.A. ("Mota-Engil Renewing Energy")	Portugal (Porto)	100.00	Energy, sustainable mobility, recycling and reuse and resources utilization	Apr-24	-
Through Mota-Engil Renewing		100.00			
Mota-Engil Renewing Espanã, Sociedad Limitada ("Mota-Engil Renewing Espanha")	Spain (Madrid)	100.00	Energy, sustainable mobility, recycling and reuse and resources utilization	Jul-24	-
Through Mota-Engil Remo Charging		100.00			
Mota-Engil Renewing Polska Sp. z.o.o. ("Mota-Engil Renewing Polska")	Poland (Krakow)	100.00	Energy, sustainable mobility, recycling and reuse and resource utilization	Feb-20	-
Through Mota-Engil Remo Charging		100.00			
SCP Financial Investments, S.A. ("SCP Financial Investments")	Portugal (Porto)	100.00	Management of financial holdings	Nov-23	-
Through Mota-Engil Concessões		100.00			
VBT - Projectos e Obras de Arquitectura Paisagística, Lda ("VBT")	Angola (Luanda)	60.00	Landscape gardening	Sep-08	-
Through Mota-Engil Ativ		50.00			
Through Mota-Engil Ambiente e Serviços		10.00			
Mext					
Corgimobil - Empresa Imobiliária das Corgas, Lda. ("Corgimobil")	Portugal (Cascais)	97.25	Construction, studies and real estate activity	-	Nov-00
Through Emerge		97.25			
Emerge - Mota-Engil Real Estate Developers, S.A. ("Emerge")	Portugal (Porto)	100.00	Real Estate development	Sep-01	-
Through Mota-Engil Real Estate, SGPS		100.00			
Logz - Atlantic Hub, S.A. ("Logz")	Portugal (Lisbon)	100.00	Management and provider of logistics services	Jul-08	Feb-20
Through Mota-Engil Next		100.00			
Luso Global Mining B.V. ("Luso Global Mining BV")	Netherlands (Amsterdam)	100.00	Management of financial holdings	Oct-10	-
Through Luso Global Mining		100.00			
Luso Global Mining, S.A. ("Luso Global Mining")	Portugal (Porto)	100.00	Mineral prospection and exploration	Aug-20	-
Through Mota-Engil Next		100.00			
Luso Global Mining Angola - Prestação de Serviços e Indústria Extractiva, Lda. ("Luso Global Mining Angola")	Angola (Luanda)	99.90	Mineral prospection and exploration	Nov-21	-
Through Luso Global Mining		99.90			
Luso Global Mining Cameroon, S.A. ("Luso Global Mining Cameroon")	Portugal (Porto)	100.00	Mineral prospection and exploration	Dec-20	-
Through Luso Global Mining		100.00			
Mamaland Company, S.A. ("Mamaland Company")	Portugal (Porto)	100.00	Agroforestry activity	Feb-18	Sep-20
Through AMGP		55.28			
Through Mota-Engil Next		44.72			
Mamaland Limited ("Mamaland Malawi")	Malawi (Lilongwe)	100.00	Agroforestry activity	Oct-23	-
Through Mamaland Company		100.00			
Mamaland - Produção Agroflorestal, Lda. ("Mamaland")	Angola (Cabinda)	100.00	Agroforestry activity	Sep-21	-
Through MEEC África		50.00			
Through Mota Internacional		50.00			
Mext Steps - Mota-Engil Inovação e Empreendedorismo, Unipessoal Lda. ("Mext Steps")	Portugal (Porto)	100.00	Economic, accounting and business management consultancy and management services	Mar-25	-
Through Mota-Engil Next		100.00			
ME Investitil AV s.r.l. ("Mota-Engil investitil")	Romania (Bucharest)	100.00	Real Estate development	-	Sep-07
Through Mota-Engil Real Estate, SGPS		100.00			
MOAI, Lda ("MOAI")	Portugal (Porto)	100.00	Real Estate management	Sep-25	-
Through Mota-Engil Real Estate, SGPS		100.00			
Mota-Engil Next Investments, SGPS, S.A. ("Mota-Engil Next Investments")	Portugal (Porto)	100.00	Management of financial holdings	Nov-22	-
Through Mota-Engil Next		100.00			
Mota-Engil Next, S.A. ("Mota-Engil Next")	Portugal (Porto)	100.00	Management of financial holdings	Feb-18	-
Through Mota-Engil SGPS		100.00			
Mota-Engil Real Estate Ajuda, Sociedade Unipessoal, Lda. ("Mota-Engil Real Estate Ajuda")	Portugal (Porto)	100.00	Real Estate development	Mar-22	-
Through Emerge		100.00			
Mota-Engil Real Estate Alverca, Sociedade Unipessoal, Lda. ("Mota-Engil Real Estate Alverca")	Portugal (Porto)	100.00	Real Estate development	Apr-22	-
Through Emerge		100.00			

Designation	Headquarter	Percentage of consolidation	Activity	Incorporation date	Acquisition date
Mota-Engil Real Estate Aurora, Sociedade Unipessoal, Lda. ("Mota-Engil Real Estate Aurora") Through Emerge	Portugal (Porto)	100.00 100.00	Real Estate development	Apr-22	-
Mota-Engil Real Estate Freixeiro, Sociedade Unipessoal, Lda. ("Mota-Engil Real Estate Freixeiro") Through Emerge	Portugal (Porto)	100.00 100.00	Real Estate development	Apr-22	-
Mota-Engil Real Estate Grijó, Sociedade Unipessoal, Lda. ("Mota-Engil Real Estate Grijó") Through Emerge	Portugal (Porto)	100.00 100.00	Real Estate development	Apr-22	-
Mota-Engil Real Estate Moagem, Sociedade Unipessoal, Lda. ("Mota-Engil Real Estate Moagem") Through Emerge	Portugal (Porto)	95.58 95.58	Real Estate development	Apr-22	-
Mota-Engil Real Estate, SGPS, S.A. ("Mota-Engil Real Estate SGPS") Through Mota-Engil Next	Portugal (Porto)	100.00 100.00	Management of financial holdings	Dec-02	-
Oriental Hub, S.A. ("Oriental Hub") Through Emerge	Portugal (Porto)	100.00 100.00	Design, construction, rehabilitation and operation of the Old Industrial Slaughterhouse of Porto	Nov-18	-
Turalgo-Sociedade de Promoção Imobiliária e Turística do Algarve, S.A. ("Turalgo") Through Emerge	Portugal (Oeiras)	51.00 51.00	Real Estate development	May-92	-
Wouri Resources, S.A. ("Wouri Resources") Through Luso Global Mining	Portugal (Porto)	100.00 100.00	Mineral prospection and exploration	Dec-22	-
Environment and Energy					
AGIR - Ambiente e Gestão Integrada de Resíduos, Lda. ("Agir") Through Mota-Engil Ambiente e Serviços Through Suma	Cape Verde (Praia)	100.00 50.00 50.00	Collection of urban solid waste	Dec-07	-
Akwangola, S.A. ("Akwangola") Through Mota-Engil Angola	Angola (Luanda)	67.00 67.00	Exploitation of water market	Dec-10	Dec-13
Algar - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Algar") Through EGF	Portugal (Loulé)	55.99 55.99	Treatment and recovery of urban solid waste	-	Jun-15
Amarsul - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Amarsul") Through EGF	Portugal (Setúbal)	50.99 50.99	Treatment and recovery of urban solid waste	-	Jun-15
Clean Eburnie SARL ("Clean Eburnie") Through MEEC África	Ivory Coast (Abidjan)	60.00 60.00	Technical studies, conception, finance, construction and exploration of landfills	Dec-17	-
Eco Eburnie, S.A. ("Eco Eburnie") Through MEEC África	Ivory Coast (Abidjan)	100.00 100.00	Collection of urban solid waste and cleaning and maintenance of streets	Oct-17	-
Eco Vision LLC ("Eco Vision") Through Suma	Oman (Muscat)	51.00 51.00	Treatment and recovery of urban solid waste	Jul-15	-
Ecolife, S.A. ("Ecolife") Through Mota-Internacional Through Suma	Mozambique (Maputo)	70.00 40.00 30.00	Collection of urban solid waste	Dec-13	-
Ekosrodowisko z.o.o. In Liquidation ("Ekosrodowisko") Through MES	Poland (Bytom)	100.00 100.00	Collection of urban solid waste	Feb-05	Dec-05
Empresa Geral de Fomento, S.A. ("EGF") Through Suma Tratamento	Portugal (Lisbon)	99.99 99.99	Treatment and recovery of urban solid waste	-	Jun-15
Ersuc - Resíduos Sólidos do Centro, S.A. ("Ersuc") Through EGF Through Suma	Portugal (Coimbra)	57.43 51.45 5.98	Treatment and recovery of urban solid waste	-	Jun-15
Geres Participações, S.A. ("Geres Participações") Through Suma	Brazil (Belo Horizonte)	100.00 100.00	Management of financial holdings	Dec-14	Oct-21
MES, Mota-Engil Srodowisko, Sp. z o.o. ("MES") Through Suma	Poland (Krakow)	100.00 100.00	Collection of urban solid waste	Dec-05	-
Mota-Engil, Ambiente e Serviços, SGPS, S.A. ("Mota-Engil Ambiente e Serviços") Through Mota-Engil Europa	Portugal (Porto)	100.00 100.00	Management of financial holdings	Jun-97	-
Mota-Engil Bionergy, Unipessoal, Lda. ("Mota-Engil Bionergy") Through Mota-Engil Energia	Portugal (Porto)	100.00 100.00	Design, development, installation, operation and maintenance of gas production systems and renewable electricity production	Sep-24	-
Mota-Engil Energia, S.A. ("Mota-Engil Energia") Through Mota-Engil SGPS	Portugal (Porto)	100.00 100.00	Promotion, development and management of facilities and activities for the production, storage and sale of energy	Jun-23	-
Mota-Engil Energia Livre, Sociedade Unipessoal, Lda. ("Energia Livre") Through Mota-Engil Next	Portugal (Linda-a-Velha)	100.00 100.00	Design, construction, supply, assembly, commissioning, management, operation, and concession of infrastructure, integrated systems, and solutions	Jul-25	-
Novaflex - Técnicas do Ambiente, S.A. ("Novaflex") Through Suma	Portugal (Lisbon)	100.00 100.00	Collection of non-hazardous waste	-	Dec-07
Real Verde - Técnicas do Ambiente, S.A. ("Real Verde") Through Novaflex	Portugal (Vila Real)	100.00 100.00	Treatment and disposal of non-hazardous waste	Dec-07	-
Resiestrela - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Resiestrela") Through EGF	Portugal (Castelo Branco)	62.94 62.94	Treatment and recovery of urban solid waste	-	Jun-15
Resiges - Gestão de Resíduos Hospitalares, Lda. ("Resiges") Through Novaflex	Portugal (Setúbal)	100.00 100.00	Collection of hazardous waste	May-98	Dec-07
Resinorte - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Resinorte") Through EGF	Portugal (Braga)	75.10 75.10	Treatment and recovery of urban solid waste	-	Jun-15
Resulima - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Resulima") Through EGF	Portugal (Viana do Castelo)	50.99 50.99	Treatment and recovery of urban solid waste	-	Jun-15
SIGAMB - Sistemas de Gestão Ambiental, Lda. ("SIGAMB") Through Novaflex	Angola (Luanda)	99.90 99.90	Technical studies, consultancy and formation in the environmental area	Feb-14	-
Suldouro - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Suldouro") Through EGF	Portugal (Vila Nova de Gaia)	59.99 59.99	Treatment and recovery of urban solid waste	-	Jun-15
Suma (Douro) - Serviços Urbanos e Meio Ambiente, Lda. ("Suma Douro") Through Suma	Portugal (Murça)	100.00 100.00	Collection of urban solid waste	Jul-00	-

Designation	Headquarter	Percentage of consolidation	Activity	Incorporation date	Acquisition date
Suma (Esposende) - Serviços Urbanos e Meio Ambiente, Lda. ("Suma Esposende") Through Suma	Portugal (Esposende)	100.00 100.00	Collection of urban solid waste	Dec-99	-
Suma (Macau), Lda. ("Suma Macau") Through Suma	China (Macau)	99.00 99.00	Collection of urban solid waste	-	Dec-13
Sumalab, S.A. ("Sumalab") Through Suma	Portugal (Matosinhos)	100.00 100.00	Collection of urban solid waste	Dec-00	-
Suma (Porto) - Serviços Urbanos e Meio Ambiente, S.A. ("Suma Porto") Through Suma	Portugal (Porto)	100.00 100.00	Collection of urban solid waste	Nov-08	-
Suma Tratamento, S.A. ("Suma Tratamento") Through Suma	Portugal (Lisbon)	100.00 79.98	Management of financial holdings	Oct-14	Jan-24
Through Suma Esposende		0.01			
Through Novaflex		0.01			
Through Mota-Engil Ambiente e Serviços		20.00			
Suma – Serviços Urbanos e Meio Ambiente, S.A. ("Suma") Through Mota-Engil Ambiente e Serviços	Portugal (Lisbon)	100.00 100.00	Collection of urban solid waste	Jun-94	Jan-24
Suma Brasil - Serviços Urbanos e Meio Ambiente, S.A. ("Suma Brasil") Through Geres Participações	Brazil (Belo Horizonte)	100.00 100.00	Collection of urban solid waste	-	Dec-14
Triaza - Tratamento de Resíduos Industriais da Azambuja, S.A. ("Triaza") Through Suma	Portugal (Azambuja)	100.00 100.00	Collection of urban solid waste	Nov-15	-
Valnor - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Valnor") Through EGF	Portugal (Portalegre)	53.32 53.32	Treatment and recovery of urban solid waste	-	Jun-15
Valorlis - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Valorlis") Through EGF	Portugal (Leiria)	50.99 50.99	Treatment and recovery of urban solid waste	-	Jun-15
Valorminho - Valorização e Tratamento de Resíduos Sólidos, S.A. ("Valorminho") Through EGF	Portugal (Valença)	50.99 50.99	Treatment and recovery of urban solid waste	-	Jun-15
Valorsul - Valorização e Tratamento de Resíduos Sólidos das Regiões de Lisboa e do Oeste, S.A. ("Valorsul") Through EGF	Portugal (Loures)	52.92 52.92	Treatment and recovery of urban solid waste	-	Jun-15
Vista Energy Environment & Services, S.A. ("Vista SA") Through Suma	Angola (Luanda)	100.00 100.00	Management of financial holdings	Jul-08	Dec-13
Vista Multi Services, Lda. ("Vista Multi Services") Through Vista SA	Angola (Luanda)	93.40 80.00	Urban services	May-09	Dec-13
Through Mota-Engil Angola		13.40			
Vista Waste Management, Lda. ("Vista Waste") Through Vista SA	Angola (Luanda)	100.00 41.00	Collection of waste	Dec-09	Dec-13
Through Suma		59.00			
Europe					
Carlos Augusto Pinto dos Santos & Filhos S.A. ("Capsfil") Through Mota-Engil Engenharia e Construção	Portugal (Vila Flor)	100.00 100.00	Extraction of gravel, sand and crushed stone	Mar-77	Oct-09
Diace - Construtoras das Estradas do Douro Interior A.C.E. ("Diace ACE MEEC") Through Mota–Engil Engenharia e Construção	Portugal (Porto)	53.10 53.10	Realization of construction works and services and design	Nov-08	Dec-15
Glace - Construtoras das Auto-estradas da Grande Lisboa A.C.E. ("Glace ACE MEEC") Through Mota–Engil Engenharia e Construção	Portugal (Porto)	52.87 52.87	Realization of construction works and services and design	Dec-06	Dec-15
Lusitânia - Construtoras das Auto-estradas das Beiras Litoral e Alta A.C.E. ("Lusitânia ACE MEEC") Through Mota–Engil Engenharia e Construção	Portugal (Porto)	83.95 83.95	Realization of construction works and services and design	Apr-01	Dec-15
Mota-Engil Central Europe Ceska Republika, AS ("Mota-Engil Central Europe República Checa") Through Mota–Engil Europa	Czech Rep. (Prague)	100.00 100.00	Civil construction and public works	Jan-97	-
Mota-Engil Central Europe Management, SGPS, S.A. ("Mota-Engil Central Europe Management") Through Mota–Engil Europa	Portugal (Porto)	100.00 100.00	Management of financial holdings	Aug-17	-
Mota-Engil Engenharia e Construção, S.A. ("Mota-Engil Engenharia e Construção") Through Mota-Engil Europa	Portugal (Amarante)	100.00 100.00	Construction works and acquisition and sale of real estate properties	Dec-00	-
Mota-Engil Europa, S.A. ("Mota-Engil Europa") Through Mota-Engil SGPS	Portugal (Linda-a-Velha)	100.00 100.00	Management of financial holdings	Jun-10	-
Mota-Engil Magyarország Beruházási És Építőipari Zrt. ("Mota-Engil Magyarország") Through Mota-Engil Europa	Hungary (Budapest)	100.00 100.00	Execution of public construction works	Jan-96	-
Mota-Engil Railway Engineering, S.A. ("Mota-Engil Railway Engineering") Through Mota-Engil Engenharia e Construção	Portugal (Porto)	100.00 96.15	Studies, projects, execution of works and representation of materials and equipment related to railway works	Jun-18	-
Through MEEC África		1.92			
Through Mota-Engil Latin America BV		1.92			
Norace - Construtoras das Auto-estradas do Norte A.C.E. ("Norace ACE MEEC") Through Mota-Engil Engenharia e Construção	Portugal (Porto)	82.87 82.87	Realization of construction works and services and design	Jun-99	Dec-15
Pinhal - Construtoras das Auto-estradas do Pinhal Interior A.C.E. ("Pinhal ACE MEEC") Through Mota-Engil Engenharia e Construção	Portugal (Porto)	53.52 53.52	Realization of construction works and services and design	Apr-10	Dec-15

Designation	Headquarter	Percentage of consolidation	Activity	Incorporation date	Acquisition date
Portuscale - Construtoras das Auto-estradas do Grande Porto A.C.E. ("Portuscale ACE MEEC")	Portugal (Porto)	83.95	Realization of construction works and services and design	Jul-02	Dec-15
Through Mota-Engil Engenharia e Construção		83.95			
Vianor - Construtoras das Auto-estradas da Costa de Prata A.C.E. ("Vianor ACE MEEC")	Portugal (Porto)	83.95	Realization of construction works and services and design	Apr-00	Dec-15
Through Mota-Engil Engenharia e Construção		83.95			
Africa					
AMGP Agricultura, S.A. ("AMGP")	Portugal (Porto)	100.00	Management of agricultural projects	Feb-19	Sep-20
Through MEEC África		100.00			
Cecot - Centro de Estudos e Consultas Técnicas, Lda. ("Cecot")	Mozambique (Maputo)	100.00	Construction works' projects and inspection	Sep-98	Apr-11
Through MEEC África		100.00			
Cosamo (Proprietary) Limited ("Cosamo")	South Africa (Johannesburg)	100.00	Commercial	Dec-76	-
Through Mota Internacional		100.00			
Estradas do Zambeze ("Estradas do Zambeze")	Mozambique (Maputo)	95.00	Road concession	Nov-09	Apr-20
Through MEEC África		95.00			
Fatra - Fábrica de Trefilaria de Angola, S.A. ("Fatra")	Angola (Luanda)	67.00	Manufactoring of iron based products	May-08	Nov-10
Through Mota-Engil Angola		67.00			
Fibreglass Sundlete (Moçambique), Lda. ("Fibreglass")	Mozambique (Maputo)	100.00	Commercial	Aug-62	Mar-99
Through Mota-Engil Maurícias		100.00			
Indimo, Lda. ("Indimo")	Mozambique (Maputo)	100.00	Real Estate development	Mar-03	Oct-04
Through Cecot		50.00			
Through MEEC África		50.00			
KARP Joint Venture LLP ("KARP Joint Venture")	Kenya (Nairobi)	62.00	Management of financial holdings	Feb-21	-
Through MEEC África		62.00			
Liwonde Logistics Platform Limited ("Liwonde")	Malawi (Lilongwe)	99.49	Management of financial holdings	Jun-15	-
Through Mota-Engil Investments Malawi		50.00			
Through MEEC África – Malawi Branch		49.49			
Malawi Ports Company Limited ("Malawi Ports Company")	Malawi (Lilongwe)	100.00	Shipping	Nov-10	-
Through MEEC África		88.00			
Through Mota-Engil Malawi		12.00			
Malawi Shipping Company Limited ("Malawi Shipping Company")	Malawi (Lilongwe)	100.00	Shipping	Nov-10	-
Through Mota-Engil Malawi		99.91			
Through MEEC África – Malawi Branch		0.09			
Martinox, S.A. ("Martinox")	Angola (Benguela)	67.00	Stainless steel works	Feb-08	Dec-11
Through Mota-Engil Angola		67.00			
MEIM Morila SARL ("MEIM Morila")	Mali (Cit� du Niger)	94.00	Execution of all types of mining drilling services	Aug-21	-
Through MEEC África		64.00			
Through Mota-Engil Mali		30.00			
Mota & Companhia Maur�cias, Lda. ("Mota-Engil Maur�cias")	Mauritius (Ebene)	100.00	Civil construction works	May-10	-
Through MEEC África		100.00			
Mota-Engil �frica, N.V. ("ME �frica NV")	Netherlands (Amsterdam)	100.00	Management of financial holdings	Oct-12	-
Through Mota-Engil SGPS		100.00			
Mota-Engil �frica, SGPS, S.A. ("Mota-Engil �frica")	Portugal (Porto)	100.00	Management of financial holdings	May-10	-
Through MEEC �frica		100.00			
Mota-Engil �frica Global Technical Services B.V. ("ME �frica GTS BV")	Netherlands (Amsterdam)	100.00	Management of financial holdings	May-14	-
Through MEEC �frica		100.00			
Mota-Engil �frica O&G, SGPS, S.A. ("Mota-Engil �frica O&G")	Portugal (Porto)	100.00	Oil prospection and exploration	Mar-25	-
Through MEEC �frica		100.00			
Mota-Engil Angola, S.A. ("Mota-Engil Angola")	Angola (Luanda)	67.00	Civil construction and public and private works	May-10	-
Through Mota Internacional		67.00			
Mota-Engil BLV de La Paix, SARLU ("Mota-Engil BLV")	Ivory Coast (Abidjan)	100.00	Development and rehabilitation of Boulevard de la Paix	Jul-23	-
Through MEEC �frica		100.00			
Mota-Engil Cameroon SARL ("Mota-Engil Cameroon")	Cameroon (Douala)	100.00	Civil construction and public and private works	Jan-18	-
Through MEEC �frica		100.00			
Mota-Engil C�te D'ivoire, SARL ("Mota-Engil Costa de Marfim")	Ivory Coast (Abidjan)	100.00	Civil construction and public and private works	Apr-18	-
Through MEEC �frica		100.00			
Mota-Engil C�te D'ivoire Mining, SARL ("Mota-Engil Costa de Marfim Mining")	Ivory Coast (Abidjan)	100.00	Mineral prospection and exploration	Nov-20	-
Through MEEC �frica		100.00			
Mota-Engil Engenharia e Constr��o �frica PTY LTD ("Mota-Engil Engenharia e Constr��o �frica PTY")	South Africa (Johannesburg)	100.00	Construction works	Feb-17	-
Through MEEC �frica		100.00			
Mota-Engil Engenharia e Constr��o �frica, S.A. ("MEEC �frica")	Portugal (Porto)	100.00	Construction works	Aug-12	-
Through Mota-Engil SGPS		100.00			
Mota-Engil Engenharia e Constr��o �frica Eti�pia, S.A. ("MEEC �frica Eti�pia")	Portugal (Porto)	100.00	Construction works	Mar-25	-
Through Mota-Engil SGPS		100.00			
Mota-Engil Guin�e SARLU ("Mota-Engil Guin�e")	Guinea Conakry (Conacri)	100.00	Civil construction and public and private works	Aug-22	-
Through MEEC �frica		100.00			
Mota-Engil Guin�e Conakry, SARL ("Mota-Engil Guin�e Conakry")	Guinea Conakry (Conacri)	100.00	Civil construction and public and private works	Aug-17	-
Through MEEC �frica		100.00			
Mota-Engil Guin�e Mandiana, SARL ("Mota-Engil Guin�e Mandiana")	Guinea Conakry (Conacri)	100.00	Mining and forestry extraction	Feb-20	-
Through MEEC �frica		100.00			

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Mota-Engil Guinée Simandou, SARLU ("Mota-Engil Guinée Simandou") Through MEEC África	Guinea Conakry (Conacri)	100.00 100.00	Provision of earthmoving, construction and civil engineering and mining services	Apr-23	-
Mota-Engil Guinée Siguiri, SARLU ("Mota-Engil Guinée Siguiri") Through MEEC África	Guinea Conakry (Conacri)	100.00 100.00	Provision of earthmoving, construction and civil engineering and mining services	Mar-26	-
Mota-Engil Investments (Malawi) Limited ("Mota-Engil Investments Malawi") Through Mota-Engil África	Malawi (Lilongwe)	100.00 100.00	Public works and /or civil construction works contractor	Mar-11	-
Mota-Engil Lobito SGPS, S.A. ("Mota-Engil Lobito SGPS") Through MEEC África Through Mota-Engil África Through Mota Internacional	Portugal (Porto)	61.40 61.34 0.05 0.00	Management of financial holdings	Oct-22	-
Mota-Engil (Malawi) Limited ("Mota-Engil Malawi") Through MEEC África	Malawi (Lilongwe)	100.00 100.00	Public works and /or civil construction works contractor	Jul-11	-
Mota-Engil Mali SARL ("Mota-Engil Mali") Through MEEC África	Mali (Cité du Niger)	100.00 100.00	Civil construction and public and private works	Jul-21	-
Mota-Engil Mining Caucasus, LLC ("Mota-Engil Mining Caucasus") Through MEEC África	Armenia (Yerevan)	100.00 100.00	Provision of earthmoving, construction and civil engineering and mining services	Dec-25	-
Mota-Engil Moçambique, Lda. ("ME Moçambique") Through MEEC África Through Indimo	Mozambique (Maputo)	100.00 50.00 50.00	Real Estate Development	Jul-94	-
Mota-Engil Nigeria Limited ("Mota-Engil Nigeria") Through MEEC África	Nigeria (Lagos)	51.00 51.00	Civil construction and public and private works	Jul-18	-
Mota-Engil RDC SAS ("Mota-Engil Congo") Through MEEC África	Democratic Republic of Congo (Kinshasa)	49.00 49.00	Mineral prospection and exploration	Mar-23	-
Mota-Engil S. Tomé e Príncipe, Lda. ("Mota-Engil S. Tomé") Through Mota Internacional Through MEEC África	S. Tomé and Príncipe (S. Tomé)	100.00 95.00 5.00	Public works and /or civil construction works contractor	Dec-04	-
Mota-Engil Sénégal Mining, SUARL ("Mota-Engil Senegal") Through MEEC África	Dakar (Senegal)	100.00 100.00	Mining drilling services	Dec-20	-
Mota-Engil Trading (Beijing) Co. Ltd. ("Mota-Engil Trading Beijing") Through MEEC África	China (Beijing)	100.00 100.00	Trading	Dec-20	-
Mota-Engil (Uganda) Limited ("Mota-Engil Uganda") Through MEEC África	Uganda (Kampala)	60.00 60.00	Exploring, extracting, drilling, pumping, supplying and transporting oil, gas, petroleum and other related products	Oct-20	-
Mota Internacional - Comércio e Consultadoria Económica, Lda. ("Mota Internacional") Through MEEC África	Portugal (Funchal)	100.00 100.00	Trading and management of international financial holdings	Sep-97	Dec-98
Novicer - Cerâmicas de Angola, (SU) Limitada. ("Novicer") Through Mota-Engil Angola	Angola (Luanda)	67.00 67.00	Manufacture and trade of clay materials	Sep-07	-
Operadora Estradas do Zambeze ("Operadora Estradas do Zambeze") Through MEEC África	Mozambique (Maputo)	95.00 95.00	Road operation and maintenance	Nov-09	Apr-20
Penta - Engenharia e Construção, Lda. ("Penta") Through MEEC África Through Mota Internacional	Cape Verde (Praia)	100.00 96.00 4.00	Civil construction and public and private works	Apr-07	-
Prefal - Préfabricados de Luanda, Lda. ("Prefal") Through Mota-Engil Angola	Angola (Luanda)	67.00 67.00	Manufacturing of prestressed goods	Dec-93	-
Rentaco Angola - Equipamentos e Transportes, (SU) Limitada. ("Rentaco Angola") Through Mota-Engil Angola	Angola (Luanda)	67.00 67.00	Rental of construction equipment	Jan-08	-
Shorengil Properties Limited ("Shorengil") Through Mota-Engil Nigeria Through MEEC África	Nigeria (Lagos)	51.00 49.98 2.00	Civil construction and real estate development	Oct-21	Feb-22
Sonauta - Sociedade de Navegação, Lda. ("Sonauta") Through Mota Internacional	Angola (Luanda)	100.00 100.00	Sea transportation, excluding coastal transportation	Nov-94	-
Tracevia Angola - Sinalização, Segurança e Gestão de Tráfego, Lda. ("Tracevia Angola") Through Mota-Engil Angola	Angola (Luanda)	67.00 67.00	Road signs	-	Sep-07
Latin America					
Ambiente y Servicios Peru S.A. ("Ambiente y Servicios Peru") Through Mota-Engil Engenharia e Construção Through Mota-Engil Peru	Peru (Lima)	100.00 0.00 100.00	Terminals exploration	-	-
Colombia ME S.A.S. ("Colombia ME") Through Mota-Engil Latin America BV Through Mota-Engil Engenharia e Construção	Colombia (Bogota)	100.00 99.00 1.00	Civil construction and public works	Oct-21	-
Concesionaria Tultepec AIFA Pirâmides, S.A. de C.V. ("Concesionaria Tultepec") Through Mota-Engil América Latina SAPI Through Mota-Engil México	Mexico (Mexico City)	51.49 1.00 50.49	Motorway concessionaire	Dec-20	-
Concesionaria Urbana Arco Oriente S.A. de C.V. ("Concesionaria Urbana Arco Oriente") Through Mota-Engil México Through Lineas México	Mexico (Mexico City)	50.33 17.00 33.33	Motorway concessionaire	Oct-18	-
Concesiones e Infraestructuras Andina S.A. ("Concesiones e Infraestructuras Andina") Through Mota-Engil Engenharia e Construção África Through Mota-Engil Latam Portugal	Peru (Lima)	100.00 1.00 99.00	Civil construction	Feb-21	-
Consorcio Arroyo 85 ("Consorcio Arroyo 85") Through Colombia ME Through Mota-Engil Colômbia Through Mota-Engil Engenharia e Construção - Colombia Branch	Colombia (Barranquilla)	100.00 89.99 10.00 0.01	Execution of plumbing and reconstruction works	Sep-24	-

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Consórcio Constructor Lusoperuano ("Consórcio Lusoperuano") Through Mota- Engil Peru	Peru (Lima)	100.00 51.00	Civil construction and public works	Apr-24	-
Through Mota-Engil Engenharia e Construção - Peru Branch		49.00			
Consórcio EE Canoas ("Consórcio EE Canoas") Through Mota-Engil Brasil	Colombia (Bogota)	100.00 25.00	Civil construction and public works	Sep-18	-
Through Mota-Engil Latam Colombia SAS		75.00			
Consórcio Fanning ("Consórcio Fanning") Through Mota-Engil Peru	Peru (Lima)	100.00 100.00	Building construction	Dec-11	-
Consórcio GDL Viaduto, SAPI de C.V. ("Consórcio GDL Viaduto") Through Mota-Engil México	Mexico (Mexico City)	21.88 21.88	Civil construction and public works	Jun-14	-
Consorcio Hospitalario Chavin ("Consórcio Hospitalario Chavin") Through Mota-Engil Peru	Peru (Lima)	90.00 90.00	Architectural and engineering activities and technical consultancy	Nov-20	-
Consórcio La Ponciana ("Consórcio La Ponciana") Through Mota-Engil Peru	Peru (Lima)	100.00 100.00	Building construction	Dec-11	-
Consórcio Lamat Tramo 1 SAPI ("Consórcio Lamat") Through Mota-Engil México	Mexico (Mexico City)	29.58 29.58	Civil construction and public works	Apr-20	-
Consórcio Los Castaños ("Consórcio Los Castaños") Through Mota-Engil Peru	Peru (Lima)	100.00 100.00	Building construction	Dec-11	-
Consorcio ME Arroyos ("Consorcio ME Arroyos") Through Colombia ME	Colômbia (Bogota)	100.00 89.99	Civil construction and public works	Dec-11	-
Through Mota-Engil Colômbia		10.00			
Through Mota-Engil Engenharia e Construção - Colombia Branch		0.01			
Consorcio ME Carolina ("Consorcio ME Carolina") Through Colombia ME	Colômbia (Bogota)	100.00 89.99	Civil construction and public works	Mar-15	-
Through Mota-Engil Colômbia		10.00			
Through Mota-Engil Engenharia e Construção - Colombia Branch		0.01			
Consórcio ME Carrera 43 ("Consorcio ME Carrera 43") Through Mota-Engil Engenharia e Construção - Colombia Branch	Colombia (Bogota)	51.00 0.00	Civil construction and public works	Feb-18	-
Through Mota-Engil Latam Colombia SAS		51.00			
Consórcio MEC Arroyo Carrera 65 ("Consórcio MEC Arroyo Carrera") Through Mota-Engil Engenharia e Construção - Colombia Branch	Colombia (Bogota)	51.00 0.00	Civil construction and public works	Sep-16	-
Through Mota-Engil Colômbia		51.00			
Consórcio MEC-Av. Malecon-UF1 ("Consórcio MEC-Av. Malecon-UF1") Through Mota-Engil Engenharia e Construção - Colombia Branch	Colombia (Buenaventura)	51.00 0.00	Civil construction and public works	May-16	-
Through Mota-Engil Colômbia		51.00			
Consórcio MEC-Av. Malecon-UF2 ("Consórcio MEC-Av. Malecon-UF2") Through Mota-Engil Engenharia e Construção - Colombia Branch	Colombia (Bogota)	51.00 0.00	Civil construction and public works	Nov-16	-
Through Mota-Engil Colômbia		51.00			
Consórcio ME-Contrato Colegios ("Consórcio ME Colegios") Through Mota-Engil Engenharia e Construção - Colombia Branch	Colombia (Buenaventura)	100.00 75.00	Construction of civil engineering works	May-16	-
Through Mota-Engil Peru		25.00			
Consórcio Mota-Engil Ojeda & Iju Paracas ("Consórcio ME Ojeda & Iju") Through Mota-Engil Peru	Peru (Lima)	100.00 100.00	Building construction	Dec-11	-
Consórcio Mota-Engil TR ("Consórcio Mota-Engil TR") Through Mota-Engil Peru	Peru (Lima)	100.00 50.00	Civil construction	-	Nov-21
Through Mota-Engil Engenharia e Construção - Peru Branch		50.00			
Consorcio Planeta Rica ("Consorcio Planeta Rica") Through Mota-Engil Colômbia	Colombia (Bogota)	100.00 100.00	Execution of the solar plants	Jan-21	Oct-22
Through Mota-Engil Engenharia e Construção - Colombia Branch		0.00			
Consórcio Porta ("Consórcio Porta") Through Mota-Engil Peru	Peru (Lima)	100.00 100.00	Building construction	Dec-11	-
Consórcio San Filipe ("Consórcio San Filipe") Through Colombia ME	Colombia (Bogota)	100.00 99.99	Civil construction and public works	Feb-24	-
Through Mota-Engil Peru - Colombia Branch		0.01			
Consórcio San Filipe II ("Consórcio San Filipe II") Through Colombia ME	Colombia (Bogota)	100.00 51.00	Civil construction and public works	Nov-24	-
Through Mota-Engil Colombia		49.00			
Consorcio ME Ternera ("Consorcio ME Ternera") Through Mota-Engil Latam Colombia SAS	Colombia (Bogota)	100.00 99.99	Civil construction and public works	Aug-25	-
Through Mota-Engil Engenharia e Construção - Colombia Branch		0.01			
Consórcio Prycat ("Consórcio Prycat") Through Mota-Engil Engenharia e Construção - Panama Branch	Panamá (Porton)	60.00 60.00	Study, design, rehabilitation and maintenance of airport roadways	Aug-25	-
Consórcio Túnel Guadalajara, SAPI de C.V. ("Consórcio GDL Túnel") Through Mota-Engil México	Mexico (Mexico City)	21.88 21.88	Civil construction and public works	Jul-14	-
Consórcio Vías Barranquilla 2025 ("Consórcio Vías Barranquilla") Through Mota-Engil Colombia	Colombia (Bogota)	100.00 89.99	Civil construction and public works	Jan/25	-
Through Colombia ME		10.00			
Through Mota-Engil Engenharia e Construção - Colombia Branch		0.01			
Constructora Autopista Cardel-Poza Rica, S.A. de C.V. ("Constructora Cardel-Poza Rica") Through Mota-Engil México	Mexico (Mexico City)	51.00 50.99	Civil construction and public works	-	Nov/17
Through Mota-Engil América Latina SAPI		0.01			
Constructora CMRO, SAPI de C.V. ("Constructora CMRO") Through Mota-Engil México	Mexico (Mexico City)	50.99 50.99	Civil construction and public works	Mar-23	-
Constructora Cuapiaxtla - Cuacnopalan, S.A. de C.V. ("Constructora Cuapiaxtla - Cuacnopalan I") Through Mota-Engil México	Mexico (Mexico City)	51.49 50.49	Civil construction and public works	Apr-21	-
Through Mota Engil America Latina SAPI		1.00			
Constructora Cuapiaxtla - Cuacnopalan II, S.A. de C.V. ("Constructora Cuapiaxtla - Cuacnopalan II") Through Mota-Engil México	Mexico (Mexico City)	51.49 50.49	Civil construction and public works	Jun-21	-
Through Mota Engil America Latina SAPI		1.00			
Constructora Gran Canal SAPI de C.V. ("Constructora Gran Canal") Through Mota-Engil México	Mexico (Mexico City)	2.04 2.04	Civil construction and public works	-	Apr-21

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Desarrollos DOT México, S.A. de C.V. ("Desarrollos DOT México")	Mexico (Mexico City)	43.35	Civil construction and public works	Apr-18	-
Through Mota-Engil México		43.35			
Empresa Constructora de Honduras, S.A. ("Empresa Constructora Honduras")	Honduras (Villanueva)	35.70	Civil construction and public works	Aug-18	Sep-18
Through Mota-Engil México		35.70			
Fideicomiso de Vivienda de Bajo Costo Mota Engil, S.R.L. ("Fideicomiso VBC")	Dominican Republic (Santo Domingo)	100.00	Construction, renovation and repair of residential buildings	Nov-15	-
Through Mota-Engil Dominicana		100.00			
Flame Investments, B.V. ("Flame Investments")	Netherlands (Amsterdam)	51.00	Management of financial holdings	Mar-15	-
Through Mota-Engil Latin America BV		51.00			
FSE Comercializadora Fenix, SAPI de C.V. ("FSE Comercializadora Fenix")	Mexico (Mexico City)	34.00	Energy trading	Sep-16	-
Through Mota Engil America Latina SAPI		0.00			
Through Mota-Engil Energia operacional		34.00			
FSE Suministradora Fenix, SAPI de C.V. ("FSE Suministradora Fenix")	Mexico (Mexico City)	34.00	Energy distribution	Aug-16	-
Through Mota Engil America Latina SAPI		0.00			
Through Mota-Engil Energia operacional		34.00			
Generadora Fenix, SAPI de C.V. ("Generadora Fenix")	Mexico (Mexico City)	30.94	Energy production	Sep-15	-
Through Mota-Engil Energia operacional		30.94			
Grupo Constructor y Desarrollador de Puebla, S.A. de C.V. ("Grupo Constructor y Desarrollador de Puebla")	Mexico (Mexico City)	51.49	Civil construction and public works	Jun-20	-
Through Mota-Engil México		50.49			
Through Mota Engil America Latina SAPI		1.00			
Lineas Mexico, B.V. ("Lineas Mexico")	Netherlands (Amsterdam)	100.00	Management of financial holdings	May-21	-
Through Mota-Engil Latin America BV		100.00			
Luso Energy del Peru S.A. ("Luso Energy del Peru")	Peru (Lima)	100.00	Other business activities	May-11	-
Through Mota-Engil Peru		99.98			
Through Mota-Engil Engenharia e Construção		0.02			
MEBR Construções, Consultoria e Participações, S.A. ("MEBR")	Brazil (São Paulo)	100.00	Civil construction and public works	Mar-11	-
Through Mota-Engil Latin America BV		33.75			
Through Mota-Engil Latam Peru		66.25			
Mineria y Engenharia Andina S.A. ("Mineria y Engenharia Andina")	Peru (Lima)	100.00	Civil construction	Feb-21	-
Through Mota-Engil Engenharia e Construção África		1.00			
Through Mota-Engil Latam Portugal		99.00			
Mota-Engil Aeropuertos del Norte SAPI de C.V. ("Mota-Engil Aeropuertos del Norte")	Mexico (Mexico City)	51.00	Airport complementary and commercial services	Apr-25	-
Through Mota-Engil México		50.99			
Through Mota-Engil O&M		0.01			
Mota-Engil América Latina SAPI de C.V. ("Mota-Engil América Latina SAPI")	Mexico (Mexico City)	100.00	Management of financial holdings	Nov-13	May-14
Through Mota-Engil SGPS		0.00			
Through Mota-Engil Latin America BV		100.00			
Mota-Engil Argentina, SAU ("Mota-Engil Argentina")	Argentina (Buenos Aires)	100.00	Civil construction and public works	Apr-18	-
Through Mota-Engil Latin America BV		100.00			
Mota-Engil Aruba Construction Company VBA ("Mota-Engil Aruba Construction")	Aruba (Oranjestad)	100.00	Civil construction and public works	Jan-12	Apr-16
Through Mota-Engil Aruba Holding		100.00			
Mota-Engil Aruba Holding Company VBA ("Mota-Engil Aruba Holding")	Aruba (Oranjestad)	100.00	Management of financial holdings	Dec-15	-
Through Mota-Engil Latin America BV		100.00			
Mota-Engil Brasil, S.A. ("Mota-Engil Brasil")	Brazil (Belo Horizonte)	100.00	Civil construction and public works	Nov-12	-
Through MEBR		100.00			
Mota-Engil Chile S.A. ("Mota-Engil Chile")	Chile (Santiago)	100.00	Civil construction and public works	Feb-13	-
Through Mota-Engil Peru		100.00			
Through Mota-Engil Engenharia e Construção		0.00			
Mota-Engil Colombia, S.A.S. ("Mota-Engil Colômbia")	Colombia (Bogota)	100.00	Civil construction and public works	Feb-11	-
Through Mota-Engil Engenharia e Construção		9.20			
Through Mota-Engil Latin America BV		90.80			
Mota-Engil Dominicana S.A.S. ("Mota-Engil Dominicana")	Dominican Republic (Santo Domingo)	100.00	Civil construction and public works	Nov-14	Dec-23
Through Mota-Engil Latin America BV		99.97			
Through Mota-Engil Colômbia		0.03			
Mota-Engil Energia, S.A. de C.V. ("Mota-Engil Energia operacional")	Mexico (Mexico City)	34.00	Development and operationalization of energy production	Sep-15	-
Through Mota-Engil Energy Holding		34.00			
Through Mota-Engil América Latina SAPI		0.00			
Mota-Engil Energy Holding México, SAPI de C.V. ("Mota-Engil Energy Holding")	Mexico (Mexico City)	34.00	Management of financial holdings	Nov-15	-
Through Mota-Engil México		0.01			
Through Mota-Engil Energy BV		34.00			
Mota-Engil Energy B.V. ("Mota-Engil Energy BV")	Netherlands (Amsterdam)	34.00	Finance and consulting	Sep-15	-
Through Flame Investments		34.00			

Designation	Headquarter	Percentage of consolidation	Activity	Incorporation date	Acquisition date
Mota-Engil Fundações Brasil Ltda. ("Mota-Engil Fundações")	Brazil (Belo Horizonte)	100.00	Execution of foundation works, engineering services, port, maritime and fluvial works, as well as construction management	May-23	-
Through MEBR		100.00			
Mota-Engil Honduras, S.A. ("Mota-Engil Honduras")	Honduras (Tegucigalpa)	51.20	Construction and provision of civil engineering and architecture services	Jun-18	-
Through Mota-Engil México		50.80			
Through Mota-Engil Latin America BV		0.40			
Mota-Engil Inmobiliaria SAPI de C.V. ("Mota-Engil Inmobiliaria SAPI")	Mexico (Mexico City)	51.00	Real Estate development	Jul-18	-
Through Mota-Engil México		51.00			
Mota-Engil Latam Col, S.A.S. ("Mota-Engil Latam Col")	Colombia (Bogota)	100.00	Civil construction and public works	Feb-11	-
Through Mota-Engil Colômbia		99.00			
Through Mota-Engil Engenharia e Construção		1.00			
Mota-Engil Latam Colombia S.A.S. ("Mota-Engil Latam Colombia SAS")	Colombia (Bogota)	100.00	Civil construction and public works	Dec-16	-
Through Mota-Engil Engenharia e Construção		49.00			
Through Mota-Engil Latin America BV		51.00			
Mota-Engil Latam Peru, S.A. ("Mota-Engil Latam Peru")	Peru (Lima)	100.00	Management of financial holdings	Dec-15	-
Through Mota-Engil Latin America BV		99.90			
Through Mota-Engil Engenharia e Construção		0.10			
Mota-Engil Latam Portugal, S.A. ("Mota-Engil Latam Portugal")	Portugal (Porto)	100.00	Management of financial holdings	Jul-15	-
Through Mota-Engil SGPS		100.00			
Mota-Engil Latam TSG Participações, Ltda ("ME Latam TSG Participações")	Brasil (Belo Horizonte)	100.00	Management of financial holdings	Nov-25	-
Through Mota-Engil Latam Portugal		100.00			
Mota-Engil Latin America B.V. ("Mota-Engil Latin America BV")	Netherlands (Amsterdam)	100.00	Management of financial holdings	Nov-15	-
Through Mota-Engil Latam Portugal		100.00			
Mota-Engil México, S.A. de C.V. ("Mota-Engil México")	Mexico (Mexico City)	51.00	Civil construction and public works	Jan-10	-
Through Mota-Engil Latin America BV		19.18			
Through Mota-Engil América Latina SAPI		31.82			
Mota-Engil México Railway, SAPI de C.V. ("Mota-Engil México Railway")		51.98			
Through Mota-Engil Aeropuertos del Norte		49.47			
Through Mota-Engil México	México (México City)	0.51	Civil construction and public works	Jul-25	-
Through Mota-Engil Engenharia e Construção		1.00			
Through MEEC África		1.00			
Mota-Engil Peru, S.A. ("Mota-Engil Peru")	Peru (Lima)	100.00	Civil construction and public works	Sep-86	-
Through Mota-Engil Latin America BV		99.90			
Through Mota-Engil Engenharia e Construção		0.10			
Mota-Engil Servicios Compartidos, S.A. de C.V. ("Mota-Engil Servicios Compartidos")	Mexico (Mexico City)	51.00	Administrative services	Sep-19	-
Through Mota-Engil México		51.00			
Through Mota-Engil América Latina SAPI		0.00			
Mota-Engil Uruguay, S.A. ("Mota-Engil Uruguay")	Uruguay (Montevideo)	100.00	Civil construction and public works	-	Sep-22
Through Mota-Engil Peru		100.00			
Perlar, S.A. ("Perlar")	Uruguai (Montevideo)	60.00	Industrial and commercial services	May-25	-
Through Mota-Engil Uruguai		60.00			
Promotora de Autopistas del Oriente S.A. de CV ("Promotora de Autopistas del Oriente")	Mexico (Mexico City)	51.00	Management of financial holdings	May-20	-
Through Mota-Engil México		50.99			
Through Mota-Engil O&M		0.01			
Promotora Inmobiliaria Santa Clara, S.A. ("Santa Clara")	Peru (Lima)	100.00	Real Estate development	May-12	-
Through Mota-Engil Peru		99.99			
Through Mota-Engil Engenharia e Construção - Peru Branch		0.01			
Puente Boca del Rio S.A. de C.V. ("Puente Boca del Rio")	Mexico (Mexico City)	58.35	Civil construction and public works	May-16	-
Through Mota-Engil México		43.35			
Through Mota-Engil Engenharia e Construção		15.00			
Stiler, SA, Limafren Sociedad Anonima y Otros ("Stiler")	Uruguay (Montevideo)	59.70	Architectural and engineering activities	Jan-23	-
Through Mota-Engil Uruguai		59.70			
Tarucani Generating Company, S.A. ("Tarucani")	Peru (Lima)	100.00	Electric energy generation and distribution	Apr-00	-
Through Luso Energy del Peru		99.98			
Through Mota-Engil Peru		0.02			
TGS Concessionária S.A. ("TGS Concessionária")	Brazil (São Paulo)	100.00	Highway concessionaire	Dec-25	-
Through ME Latam TGS Participações		100.00			
Tracevia Mexico S.A. de C.V. ("Tracevia Mexico")	Mexico (Mexico City)	99.99	Design, installation, development and maintenance of ITS	Jun-17	Mar-23
Through Tracevia Brasil		99.99			
Tracevia S.A. ("Tracevia Brasil")	Brazil (São Paulo)	100.00	Design, installation, development and maintenance of ITS	Mar-11	-
Through MEBR		100.00			
Tuxpan - Tampico Construcciones, S.A. de C.V. ("Construtora Tuxpan Tampico")	Mexico (Mexico City)	51.00	Civil construction and public works	-	Nov/17
Through Mota-Engil México		50.99			
Through Mota-Engil América Latina SAPI		0.01			
UT Arroyo 82 ("UT Arroyo 82")	Colombia (Bogota)	65.74	Civil construction and public works	Jun-25	-
Through Mota-Engil Latam Colombia SAS		65.73			
Through Mota-Engil Engenharia e Construção - Colombia Branch		0.01			

COMPANIES / ENTITIES INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS BY THE EQUITY METHOD

As of June 30, 2026, the companies / entities included in the accompanying consolidated financial statements by the equity method, their headquarters and percentage of consolidation, were as follows:

Designation	Headquarter	Percentage of consolidation
Associated companies and joint ventures		
Capital		
Avan Norte - Gestão da Ferrovia de Alta Velocidade, S.A. ("Avan Norte")	Portugal	42.66
D.I. Investimentos, S.A. ("DI Investimentos")	Portugal	51.00
Hygeia – Edifícios Hospitalares, SGPS, S.A. ("Hygeia")	Portugal	51.00
HLO - Sociedade Gestora do Edifício, S.A. ("HLO")	Portugal	51.96
HLO II - Sociedade Gestora do Parque de Estacionamento, S.A. ("HLO II")	Portugal	51.00
Lineas - Concessões de Transportes, SGPS, S.A. ("Lineas SGPS")	Portugal	51.00
Lineas II - Concessões, S.A. ("Lineas II")	Portugal	49.00
Lineas III - Concessões, S.A. ("Lineas III")	Portugal	51.00
Lineas - Serviços de Administração e Gestão, Lda. ("Lineas")	Portugal	51.10
Lineas Investimentos SGPS, S.A. ("Lineas Investimentos")	Portugal	51.00
Lusolav - Gestão da Ferrovia de Alta Velocidade, S.A. ("Lusolav")	Portugal	42.66
Lusolav II - Gestão da Ferrovia de Alta Velocidade, S.A. ("Lusolav II")	Portugal	50.00
Lusolav III - Gestão da Ferrovia de Alta Velocidade, S.A. ("Lusolav III")	Portugal	53.83
Lusolav IV - Gestão da Ferrovia de Alta Velocidade, S.A. ("Lusolav IV")	Portugal	74.50
Lusoponte - Concessionária para a Travessia do Tejo, S.A. ("Lusoponte")	Portugal	25.76
Operadora DI - Operação e Manutenção Rodoviária, S.A. ("Operadora Douro Interior")	Portugal	43.15
Remo Sustainable Mobility SL ("Remo Sustainable Mobility")	Spain	24.82
SDI - Subconcessionária do Douro Interior, S.A. ("Douro Interior")	Portugal	43.15
Mext		
Chilwa Minerals, Limited, ("Chilwa Minerals")	Australia	30.65
Colhub - Coliving Beato, Lda. ("Colhub")	Portugal	50.00
Edgagrp, Lda. ("Edgagrp")	Portugal	50.00
EK Hospitality, Lda. ("EK Hospitality")	Portugal	50.00
MERESOL I – Real Estate, Lda. ("MERESOL I")	Portugal	50.00
MERESOL II – Real Estate, Lda. ("MERESOL II")	Portugal	50.00
Sociedade Mineira do Moquita, Limitada ("Sociedade Mineira Moquita")	Angola	34.97
Environment		
Ambilital – Investimentos Ambientais no Alentejo, EIM ("Ambilital")	Portugal	49.00
CTR Santa Luzia Tratamento e Disposição de Resíduos S.A. ("CTR")	Brazil	50.00
Ecolezíria - Empresa Intermunicipal para Tratamento de Resíduos Sólidos, EIM ("Ecolezíria")	Portugal	24.50
ECOSS Ambiental Serviços de Limpeza Urbana - SPE Ltda. ("ECOSS Ambiental")	Brazil	34.00
ECOSS Serviços Ambientais de Limpeza Urbana - SPE Ltda. ("ECOSS Serviços Ambientais")	Brazil	33.33
Mais ITAPEVI - SPE S/A ("Mais ITAPEVI")	Brazil	35.00
Africa		
Automatriz, S.A. ("Automatriz")	Angola	33.50
Icer – Indústria de Cerâmica, Lda. ("Icer")	Angola	33.50
Infraconnect Eighteen Kenya Limited ("Infraconnect Eighteen Kenya")	Kenya	16.12
Infraconnect Fifteen Kenya Limited ("Infraconnect Fifteen Kenya")	Kenya	16.12
Lobito Atlantic Holding, S.A. ("Lobito Atlantic Holding")	Portugal	30.40
Lobito Atlântic Railway, S.A. ("Lobito Atlantic Railway")	Angola	30.40
Mebisa - Minerais e Britagens, S.A. ("Mebisa")	Angola	20.10
SPRI - Sociedade Portuguesa de Realizações Industriais e Assistência Técnica, Lda. ("SPRI")	Portugal	40.00
Twine, Lda. ("Twine")	Mozambique	50.00
Vista Power, Lda. ("Vista Power")	Angola	33.50

Designation	Headquarter	Percentage of consolidation
Latin America		
Administradora Desarrollo MEM ("Administradora Desarrollo MEM")	Mexico	51.01
Aeropuertos Mexicanos O&M, SAPI de C.V. ("Aeropuertos Mexicanos O&M")	Mexico	51.00
Alana Capital SAPI de C.V. ("Alana")	Mexico	30.60
Alana Rent SAPI de C.V. ("Alana Rent")	Mexico	30.62
AME SKY Services SAPI DE C.V. ("AME SKY Services")	Mexico	51.00
APP Coatzacoalcos Villahermosa SAPI de C.V. ("APP Coatzacoalcos Villahermosa")	Mexico	19.38
APP Tamaulipas, SAPI de C.V. ("APP Tamaulipas")	Mexico	32.13
Ausur, S.A. ("Ausur")	Argentina	33.33
Autopista Urbana Siervo de la Nacion, SAPI de C.V. ("Autopista Siervo de la Nacion")	Mexico	15.07
Autopista Urbana Tramo del Oriente, SAPI de C.V. ("Autopista Tramo del Oriente")	Mexico	25.49
AZPAU Entretenimiento, SAPI de C.V. ("AZPAU")	Mexico	50.96
CMRO Nayarit SAPI de C.V. ("CMRO Nayarit")	Mexico	51.00
Concesionaria Alternativas Viales SAS ("Concesionaria Alternativas Viales")	Colombia	45.65
Concesionaria Cua SAPI de C.V. ("Concesionaria Cua")	Mexico	50.83
Consorcio Linea Panama Norte ("Consorcio Linea Panama Norte")	Panamá	50.00
Consorcio Tren Ligero Linea 4 Guadalajara, SAPI de C.V. ("Consorcio Tren Ligero Linea 4")	Mexico	26.01
Constructora Autopista Perote Xalapa, S.A. de C.V. ("Constructora Perote Xalapa")	Mexico	25.50
Constructora Conexión Oriente, S.A. de CV ("Constructora Conexión Oriente")	Mexico	25.50
Constructora M&R, S.A. de C.V. ("Constructora M&R")	Mexico	10.20
Constructora Tampico Ciudad Victoria, SAPI de C.V. ("Constructora Tampico")	Mexico	28.05
Desarrolladora Multimodal Istmo de Tehuantepec, S.A. de C.V. ("Desarrolladora Multimodal Istmo")	Mexico	12.75
Escolin Planta de Fertilizantes SAPI de C.V. ("Escolin")	Mexico	32.88
Foro Aztlan, SAPI de C.V. ("Foro Aztlan")	Mexico	51.00
Green Tide Logistics, SAPI DE C.V. ("Green Tide Logistics")	Mexico	26.52
Infraestructura y Construcciones de Nuevo León SAPI de C.V. ("Infraestructura y Construcciones de Nuevo León")	Mexico	25.50
Inter Mota Latam, Agente de Seguros Y de Fianzas, SAPI de C.V. ("Inter Mota Latam, Agente de Seguros Y de Fianzas")	Mexico	20.00
M&R de Occidente SAPI de C.V. ("Concesionária M&R")	Mexico	20.00
Mota-Engil Aeropuertos, SAPI de C.V. ("Mota-Engil Aeropuertos")	Mexico	51.00
Mota-Engil Aeropuertos Saltillo, SAPI de C.V. ("Mota-Engil Aeropuertos Saltillo")	Mexico	32.79
Mota-Engil O&M México, SAPI de C.V. ("Mota-Engil O&M")	Mexico	51.00
Operadora Maritima Matamoros SAPI de C.V. ("Operadora Maritima Matamoros")	Mexico	51.00
Operadora Tampico Ciudad Victoria, SAPI de C.V. ("Operadora Tampico")	Mexico	31.88
Rovella Carranza S.A. - Mota-Engil México S.A.P.I. de C.V. - Unión Transitoria ("Rovella Carranza")	Argentina	25.50
Sistemas Electricos Metropolitanos ("Sistemas Electricos Metropolitanos")	Mexico	25.50
Terminal Maritima Matamoros, SAPI DE C.V. ("Terminal Maritima Matamoros")	Mexico	24.99
Terminales del Istmo Salina Cruz y Coatzacoalcos ("Terminales del Istmo Salina Cruz y Coatzacoalcos")	Mexico	12.97
Vías Y Comunicaciones Cua, SAPI de C.V. ("Vías Y Comunicaciones")	Mexico	50.49
Martifer Group	Portugal	37.50

As of June 30, 2026, the “Agrupamentos Complementares de Empresas” (ACE) included in the accompanying consolidated financial statements by the equity method and their percentage of consolidation, were as follows:

"Agrupamentos Complementares de Empresas"	Percentage of consolidation
In activity	
AVACE NORTE, ACE	36.00
AVEXP NORTE, ACE	36.00
Ecotejo-Serviços Manut. Tejo Atlântico; ACE	50.00
Haçor M - Manutenção do Edifício do Hospital da Ilha Terceira, ACE	45.00
Manvia - Lena Ambiente, ACE	50.00
Metro Santos Sodré ACE	70.00
Metro São Sebastião Alcântara, ACE	70.00
ME Water - Manvia Efaced Exploração Técn. Sistemas, ACE	50.00
Somefer, ACE	36.50
In warranty period	
Barragem de Foz Tua ACE	33.34
DIEXP - Expropriações do Douro Interior, ACE	37.08
EXPI - Expropriações do Pinhal Interior, ACE	37.08
GACE - Gondomar ACE	24.00
GVCV, ACE (Grupo Construtor de Vila do Conde)	42.86
GLEX - Expropriações da Grande Lisboa, ACE	42.08
Haçor Hospital da Terceira, ACE	77.50
HL - Hospital de Loures, ACE	65.00
LGC - Linha Gondomar, Construtores, ACE	30.00
Mesofer, ACE	36.50
Mota-Engil/Acciona/Edivisa - Obras do Aproveitamento Hidroelétrico de Alto Tâmega, ACE	42.50
Mota-Engil, Soares da Costa, Monteadriano - Matosinhos, ACE	42.86
Reforço de Potência da Barragem de Venda Nova III, ACE	28.33
Somague, BPC, Mota-Engil, SPIE - Linha Vermelha do Metropolitano em ACE	23.68

JOINTLY CONTROLLED OPERATIONS – CONSORTIUMS

As of June 30, 2026, the consortiums included in the accompanying consolidated financial statements in the proportion of the assets, liabilities, expenses and income contractually attributable to the Group, their respective headquarters and percentage of consolidation, were as follows:

Designation	Headquarter	Percentage of consolidation
Joint operations - Consortiums		
Africa		
BEME VOF ("BEME VOF")	Netherlands	50.00
Through MEEC África - Netherlands branch	(Dordrecht)	50.00
Latin America		
Consórcio Conservacion Vial Santa Rosa ("Consórcio Conservacion Vial Santa Rosa")	Peru	50.00
Through Mota- Engil Peru	(Lima)	50.00
Consórcio Constructor Del Puerto de San Martín ("CCPSM - Consorcio Constructor Del Puerto de San Martín")	Peru	33.30
Through Mota- Engil Peru	(Lima)	33.30
Consórcio Ibagué-Honda-Cambao-Manizales ("Consórcio Ibagué")	Colombia	45.65
Through Mota- Engil Colômbia	(Bogotá)	45.65
Consorcio MEP-PTP ("Consorcio MEP-PTP")	Peru	50.10
Through Mota-Engil Peru	(Lima)	50.10
Consórcio Mota-Engil Dominicana SAS/IEMCA ("Consórcio Mota-Engil Dominicana")	Dominican Republic	70.00
Through Mota-Engil Dominicana	(Santo Domingo)	70.00
Consórcio Mota-Engil Peru HL Paíta ("Consórcio Mota-Engil Peru HL Paíta")	Peru	50.00
Through Mota- Engil Peru	(Lima)	50.00
Consórcio Puentes de Loreto ("Consórcio Puentes Loreto")	Peru	34.00
Through Mota-Engil Engenharia e Construção - Peru branch	(Lima)	20.00
Through Mota- Engil Peru		14.00
Consórcio Vial Acobamba ("Consórcio Vial Acobamba")	Peru	50.00
Through Mota- Engil Peru	(Lima)	50.00
Consórcio Vial Jaylli ("Consórcio Vial Jaylli")	Peru	42.00
Through Mota- Engil Peru	(Lima)	42.00
Consórcio Vial Tambillo ("Consórcio Vial Tambillo")	Peru	50.00
Through Mota- Engil Peru	(Lima)	50.00
Consórcio Vial Vizcachane ("Consórcio Vial Vizcachane")	Peru	50.00
Through Mota- Engil Peru	(Lima)	50.00
Stracon Translei Joint Venture ("Stracon Translei")	Peru	50.00
Through Mota- Engil Peru	(Lima)	50.00
Translei Consórcio Cosapi ("Translei Consórcio Cosapi")	Peru	50.00
Through Mota- Engil Peru	(Lima)	50.00

MOTÆNGIL

Part 3

MANDATORY
INFORMATION

MOTAENGIL

Inspiring
history, enduring
commitment

Beyond time, our commitment endures,
driving momentum and reinforcing
a clear path toward the future.

DECLARATION UNDER THE TERMS OF ARTICLE 29º - J, Nº 1 CAPTION C), OF CVM (MARKET SECURITIES CODE)

Under the terms of article 29º - J, n.º 1 caption c) of the Market Securities Code, the members of the Board of Directors declare that, to the best of their knowledge, the information contained in this report and accounts has been prepared according with International Financial Reporting Standards (IFRS), as adopted by the European Union, providing a true and fair view of the assets and liabilities, of the financial position and of the results of Mota-Engil, SGPS, S.A. and the companies included in its consolidation perimeter, and that the management report faithfully expresses the evolution of the business, the performance and the position of Mota-Engil, SGPS, S.A. and the companies included in its consolidation perimeter, and contains a description of the main risks and uncertainties which they face.

Porto, August 27, 2026

Carlos António Vasconcelos Mota dos Santos

Chairman of the Board of Directors and
Chairman of the Executive Committee (Chief Executive Officer)

Gonçalo Nuno Gomes de Andrade Moura Martins

Non-executive deputy-chairman of the Board of Directors

Jingchun Wang

Non-executive deputy-chairman of the Board of Directors

Manuel António da Fonseca Vasconcelos da Mota

Deputy-chairman of the Board of Directors and
Member of the Executive Committee (Deputy Chief Executive Officer)

Clare Akamanzi

Non-executive and independent member of the
Board of Directors

Francisco Manuel Seixas da Costa

Non-executive and independent member of the
Board of Directors

Guangsheng Peng

Non-executive member of the Board of Directors

Helena Sofia Salgado Cerveira Pinto

Non-executive and independent member of the Board of Directors

Isabel Maria Pereira Aníbal Vaz

Non-executive and independent member of the Board of Directors

José Carlos Barroso Pereira Pinto Nogueira

Member of the Board of Directors and
Member of the Executive Committee (Chief Financial Officer)

Li Guangming

Non-executive member of the Board of Directors

Maria Paula Queirós Vasconcelos Mota de Meireles

Non-executive member of the Board of Directors

Paulo Sacadura Cabral Portas

Non-executive and independent member of the Board of Directors

Ping Ping

Non-executive member of the Board of Directors

Xiao Di

Member of the Board of Directors and
Member of the Executive Committee

INFORMATION REGARDING TRANSACTIONS OVER OWN SHARES, UNDER THE TERMS OF ARTICLE 66 NO. 5 CAPTION D) OF THE COMMERCIAL COMPANIES CODE

As of June 30, 2026, Mota-Engil, SGPS, S.A. did not hold any own shares and did not carry out any transactions involving them during the six-month period ending on that date.

QUALIFIED HOLDINGS

In compliance with the applicable legislation, we hereby disclose the list of the persons with qualified holdings, with the indication of the number of shares held and the corresponding percentage of voting rights, computed under the terms of Article 20 of the Market Securities Code, as of June 30, 2026:

Shareholders	No. of shares	% of shares held	% of voting rights
Mota Gestão e Participações, SGPS, S.A. (*)	117,999,663	38.46%	38.46%
Maria Paula Queirós Vasconcelos Mota de Meireles (**) / (***)	1,444,490	0.47%	0.47%
Maria Teresa Queirós Vasconcelos Mota Neves da Costa (***)	856,300	0.28%	0.28%
Maria Manuela Queirós Vasconcelos Mota dos Santos (***)	829,530	0.27%	0.27%
Manuel António da Fonseca Vasconcelos da Mota (**) / (***)	760,000	0.25%	0.25%
Maria Sílvia Fonseca Vasconcelos Mota (***)	521,175	0.17%	0.17%
Maria Inês da Fonseca Vasconcelos da Mota Sá (****)	335,000	0.11%	0.11%
Maria Luísa da Fonseca Vasconcelos da Mota (****)	330,000	0.11%	0.11%
Rosa Maria Eulália Pereira da Fonseca Vasconcelos da Mota (****)	330,000	0.11%	0.11%
Carlos António Vasconcelos Mota dos Santos (**) / (***)	170,000	0.06%	0.06%
António Maria Vasconcelos Mota de Meireles (***)	76,395	0.02%	0.02%
José Manuel Mota Neves da Costa (***)	37,000	0.01%	0.01%
Attributable to Mota Gestão e Participações, SGPS, S.A.	123,689,553	40.32%	40.32%
Epoch Capital Investments BV (*)	95,100,545	31.00%	31.00%
Attributable to China Communications Construction Group	95,100,545	31.00%	31.00%
Sub-total I	218,790,098	71.32%	71.32%
Other shareholders	87,985,852	28.68%	28.68%
Sub-total II	87,985,852	28.68%	28.68%
TOTAL	306,775,950	100.00%	100.00%

(*) Direct shareholder of the Company

(**) Member of the Board of Directors of the Company

(***) Member of the Board of Directors of Mota Gestão e Participações, SGPS, S.A.

(****) Direct shareholder of Mota Gestão e Participações, SGPS, S.A.

INFORMATION REGARDING TRANSACTIONS PERFORMED BY PERSONS WITH MANAGERIAL RESPONSIBILITIES

Disclosure of shares and other securities held by members of the Board of Directors, by persons with managerial responsibilities, by members of other governing bodies, as well as people closely related to them, and disclosure of the transactions performed during the first half of the year.

Name	Date	Holding shares of						
		MOTA-ENGIL, SGPS, SA					MGP, SGPS, SA	
		Qt.	Price	Buy / Sell	Inside / Outside market	%	Qt.	%
Maria Paula Queirós Vasconcelos Mota de Meireles								
Opening / closing balance		1,444,490				0.47%	1,388,606	21.72%
Maria Teresa Queirós Vasconcelos Mota Neves da Costa								
Opening / closing balance		856,300				0.28%	1,388,606	21.72%
Maria Manuela Queirós Vasconcelos Mota dos Santos								
Opening / closing balance		829,530				0.27%	1,388,606	21.72%
Manuel António da Fonseca Vasconcelos da Mota								
Opening balance		430,000				0.14%	447,445	7.00%
Sharing of the stocks held by Mr. António Manuel Queirós Vasconcelos da Mota		330,000			Outside market	0.11%		
Closing balance		760,000				0.25%	447,445	7.00%
Maria Sílvia Fonseca Vasconcelos Mota								
Opening balance		191,175				0.06%	447,445	7.00%
Sharing of the stocks held by Mr. António Manuel Queirós Vasconcelos da Mota		330,000			Outside market	0.11%		
Closing balance		521,175				0.17%	447,445	7.00%
Maria Inês da Fonseca Vasconcelos da Mota Sá								
Opening balance		5,000				0.00%	447,445	7.00%
Sharing of the stocks held by Mr. António Manuel Queirós Vasconcelos da Mota		330,000			Outside market	0.11%		
Closing balance		335,000				0.11%	447,445	7.00%
Maria Luísa da Fonseca Vasconcelos da Mota								
Opening balance		0				0.00%	447,445	7.00%
Sharing of the stocks held by Mr. António Manuel Queirós Vasconcelos da Mota		330,000			Outside market	0.11%		
Closing balance		330,000				0.11%	447,445	7.00%
Rosa Maria Eulália Pereira da Fonseca Vasconcelos da Mota								
Opening balance		0				0.00%	0	0.00%
Sharing of the stocks held by Mr. António Manuel Queirós Vasconcelos da Mota		330,000			Outside market	0.11%	436,475	6.83%
Closing balance		330,000				0.11%	436,475	6.83%
Carlos António Vasconcelos Mota dos Santos								
Opening / closing balance		170,000				0.06%		
António Maria Vasconcelos Mota de Meireles								
Opening / closing balance		76,395				0.02%		
José Manuel Mota Neves da Costa								
Opening / closing balance		37,000				0.01%		
Gonçalo Nuno Gomes de Andrade Moura Martins								
Opening / closing balance		17,808				0.01%		
António Cândido Lopes Natário								
Opening / closing balance		10,000				0.00%		
José Carlos Barroso Pereira Pinto Nogueira								
Opening / closing balance		6,000				0.00%		
Rui Jorge Teixeira de Carvalho Pedroto								
Opening balance		2,000				0.00%		
	24/09/2025	-2,000	5.32	Sell	Inside market	-0.00%		
Closing balance		0				0.00%		
Mota Gestão e Participações, SGPS, S.A.								
Opening / closing balance		117,999,663				38.46%		
Epoch Capital Investments BV								
Opening balance	22/04/2026 to 27/04/2026	99,426,974				32.41%		
		-4,326,429	4.59	Sell	Inside market	-1.41%		
Closing balance		95,100,545				31.00%		

The bonds held by the members of the Board of Directors, by the persons with managerial responsibilities, by members of other governing bodies, as well as people closely related to them, as of June 30, 2026 were as follows:

Name	No. of Bonds	Bonds ME 2021/2026 (NV - 500€)	Bonds ME 2022/2027 (NV - 500€)	Bonds ME 2023/2028 (NV - 1.000€)	Bonds ME 2024/2029 (NV - 250€)	Bonds ME 2025/2030 (NV - 500€)	Bonds ME 2026/2031 (NV - 250€)
Mota Gestão e Participações, SGPS, S.A.	1,849	-	-	-	1,849	-	-
Maria Teresa Queirós Vasconcelos Mota Neves da Costa	1,200	-	-	-	-	-	1,200
Carlos António Vasconcelos Mota dos Santos	769	-	60	-	134	475	100
José Manuel Mota Neves da Costa	635	-	-	-	140	20	475
Maria Sílvia Fonseca Vasconcelos Mota	577	119	165	30	160	104	-
Maria Paula Queirós Vasconcelos Mota de Meireles	541	-	40	-	-	461	40
Manuel António da Fonseca Vasconcelos da Mota	538	109	136	30	160	104	-
Maria Inês da Fonseca Vasconcelos da Mota Sá	538	109	136	30	160	104	-
Maria Luísa da Fonseca Vasconcelos da Mota	538	109	136	30	160	104	-
Rosa Maria Eulália Pereira da Fonseca Vasconcelos da Mota	538	109	136	30	160	104	-
António Maria Vasconcelos Mota de Meireles	300	-	100	-	-	-	200
Maria Manuela Queirós Vasconcelos Mota dos Santos	270	140	10	-	120	-	-
Gonçalo Nuno Gomes de Andrade Moura Martins	40	-	20	-	-	-	20
José Carlos Barroso Pereira Pinto Nogueira	15	-	15	-	-	-	-
António Cândido Lopes Natário	14	14	-	-	-	-	-

NV: nominal value

MOTAENGIL

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