

MOTAENGIL

*Legacy of Trust*

# Our World

3 continents  
23 countries

## Latin America

Mexico  
Peru  
Brazil  
Colombia  
Dominican Republic  
Panama

6

## Europe

Portugal  
Poland  
Spain

3

14

## Africa

Angola  
Mozambique  
Malawi  
South Africa  
Zimbabwe  
Uganda  
Rwanda  
Guinea-Conakry  
Cameroon  
Côte d'Ivoire  
Kenya  
Ghana  
Nigeria  
Mali

## MOTA-ENGIL DISTINCTIONS

**TOP 100 IN THE WORLD**  
#77 Global Powers  
of Construction 2021

**Deloitte.**

**TOP 25 IN EUROPE**  
#21 in the Top Global  
Contractors

**THE TOP 250**  
BY INTERNATIONAL CONTRACTORS OF THE WORLD

**TOP 10 IN LATIN  
AMERICA**  
#7 in the region

**THE TOP 250**  
BY INTERNATIONAL CONTRACTORS OF THE WORLD

**LEADER IN PORTUGAL**  
#1 Portuguese Company in  
the Top Global Contractors

**THE TOP 250**  
BY INTERNATIONAL CONTRACTORS OF THE WORLD

# What we do

## Engineering and construction



## Industrial Engineering Services



## Environment



## Mota-Engil Capital



## Energy



## Concessions



*Profile*

# **An International and Diversified Vision for the Future**

**Leader in Portugal**  
**European Top 25**  
**Top 100 Worldwide**

**Mota-Engil Group's** corporate journey is marked by a culture of **entrepreneurship and innovation** in a constant search for new horizons.

Founded in 1946, today the Mota-Engil Group is a multinational with operations focused on construction and infrastructure management in the segments of Engineering and Construction, Environment and Services, Transport Concessions, Energy and Industrial Engineering Services.

As a leader in Portugal with a consolidated position in the ranks of the 25 largest European construction groups, Mota-Engil is making its mark in 23 countries, in three distinct geographical areas of Europe, Africa and Latin America.

In each market it upholds the same standards of rigor, quality and the capacity to execute, sustaining Mota-Engil's position on an international scale.

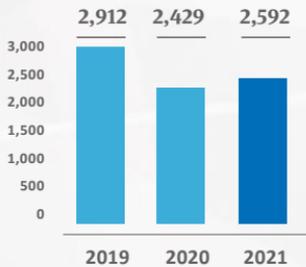
With a market position aligned with best practices and business conduct founded on ethical principles and a unique, integrated strategic vision for the future, Mota-Engil aspires to become a more international, innovative and competitive group on a global scale.

Mota-Engil Group

# 2021 Main indicators

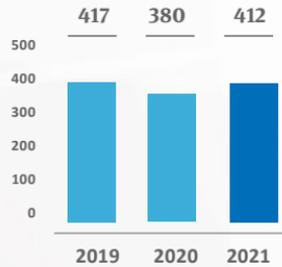
## Turnover

MILLION EUROS



## EBITDA

MILLION EUROS

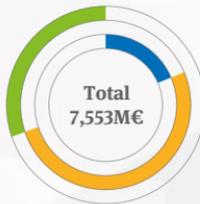


## Backlog

MILLION EUROS

**22%**  
1,694

LATIN AMERICA



**15%**  
1,105

EUROPE

**63%**  
4,754

AFRICA

## Turnover

MILLION EUROS

**25%**  
646

LATIN AMERICA



**40%**  
1,006

EUROPE

**35%**  
898

AFRICA

\* Includes others, eliminations and intragroup.

# Mota-Engil SGPS

**76**  
YEARS

LISTED SINCE  
**1987**

SHARE CAPITAL  
**306,775,950** SHARES

## Stock Market Presence

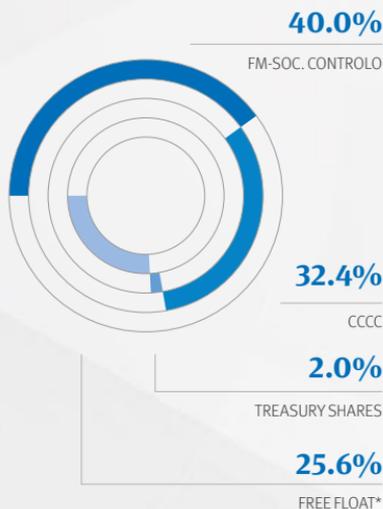
The company Mota-Engil SGPS is listed on Euronext Lisbon, and belongs to the main index of the Portuguese stock exchange (PSI-20), with share capital of €306,775,950.

With a long tradition of belonging to the capital markets, the story of Mota-Engil's own incorporation is tied to exchange transactions resulting in a merger between Mota & Companhia and Engil, which gave rise to Mota-Engil, an industry leader in Portugal and benchmark on a European scale.

## Shareholders

The Mota-Engil Group was established in 1946 by the Mota family, which remains its largest shareholder to this day through FM-Sociedade de Controlo, with a long-term commitment to the company.

In 2021, the Chinese group CCCC, one of the biggest construction companies in the world, joined the shareholder structure with a 32.4% stake, reinforcing the Group's ability to operate on a global scale.



\* Of which Mutima Capital has a holding of 2.1%.

Source: CMVM and Mota-Engil SGPS  
Date: 31/12/2021

*Mota-Engil Group*

# Corporate Boards

## Board of Directors

### Chairman

António Manuel Queirós Vasconcelos da Mota

### Vice-Chairman

Jingchun Wang

### Members

Gonçalo Nuno Gomes de Andrade Moura Martins

Carlos António Vasconcelos Mota dos Santos

Xiangrong Wang

Manuel António da Fonseca Vasconcelos da Mota

Di Xiao

Maria Paula Queirós Vasconcelos Mota de Meireles

Ping Ping

Feng Tian

Ana Paula Chaves e Sá Ribeiro

Francisco Manuel Seixas da Costa

Sofia Salgado Cerveira Pinto

Isabel Maria Pereira Aníbal Vaz

Leong Vai Tac

## Executive Committee

### Chairman

Gonçalo Nuno Gomes de Andrade Moura Martins

### Vice-Chairman

Carlos António Vasconcelos Mota dos Santos

### Members

Xiangrong Wang (CFO)

Manuel António da Fonseca Vasconcelos da Mota

Di Xiao

## Business Units

### (Sub-Holding)

#### E&C Europe

Horácio Sá

#### E&C Africa

Eduardo Pimentel

#### E&C Latin America

João Pedro Parreira

#### Environment

Emídio Pinheiro

#### Capital

José Pedro Freitas

#### Martifer

Arnaldo Figueiredo

## Business Areas

# Engineering and Construction



The Mota-Engil Group has carried out construction projects in around 50 countries, asserting its technical skills and building a reputation of excellence, standing out in the construction of different infrastructures such as roads, motorways,

airports, ports, dams, buildings, railway, electromechanics, foundations and geotechnics, mining services, as well as in the construction and maintenance of support platforms for the Oil and Gas segment, among other areas of expertise.

## 2021 Main Indicators

**7,146 M€**

MILLION EUROS  
BACKLOG

**2,017 M€**

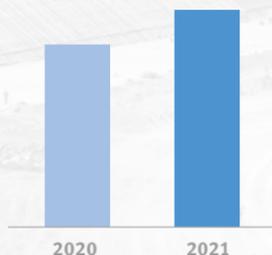
MILLION EUROS  
TURNOVER

**306 M€**

MILLION EUROS  
EBITDA

**Turnover**  
MILLION EUROS

**1,803**    **2,017**





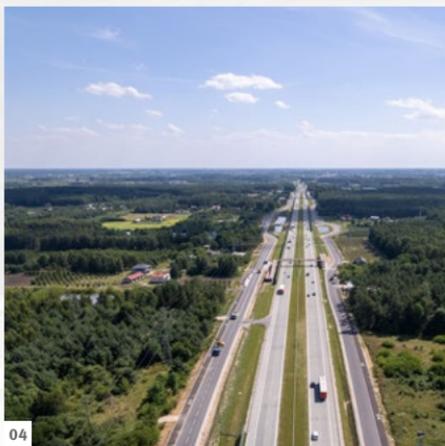
01



02



03



04



05



06



07

1. LUANDA AIRPORT – ANGOLA
2. NACALA CORRIDOR – MALAWI
3. VASCO DA GAMA BRIDGE – PORTUGAL
4. TARCZYN GROJEC – POLAND
5. PEDIATRIC HEMATOLOGICAL INSTITUTE DRA. VICTÓRIA DO ESPÍRITO SANTO – ANGOLA
6. ANTIMINA TAILINGS DAM – PERU
7. TUXPAN-TAMPICO – MEXICO

# Industrial Engineering Services

Industrial Services are one of the main growth drivers of Mota-Engil, by capitalizing on group's footprint and track-record since 1998.

Continental footprint and recognized experience in Industrial Services with

proven capacity to operate in multiple markets as a competitive advantage, is Mota-Engil's value proposition to its clients in a reliable and long-term partnership with some of the most recognized multinational investors, materialized with contracts with an average extension between 3 – 8 years.

## Main Indicators

### Turnover

MILLION EUROS



BUILDING'26

- One of Mota-Engil's main growth drivers
- Long-term contacts with long-cash generation cycles
- Benefits from Mota-Engil's footprint and track record since 1998

	<b>Country</b>	<b>Feedstock</b>
<b>Moatize</b>	<b>Mozambique</b>	<b>Coal</b>
Gamsberg	South Africa	Zinc
<b>Morila</b>	<b>Mali</b>	<b>Gold</b>
Tri-K	Guinea-Conakry	Gold
<b>Siguri</b>	<b>Guinea-Conakry</b>	<b>Gold</b>
Luarica	Angola	Diamonds
<b>Moquita</b>	<b>Angola</b>	<b>Diamonds</b>
Seguela	Ivory Coast	Gold



01



02



03

1. GAMSBERG - SOUTH AFRICA
2. SIGURI - GUINEA-CONAKRY
3. MOQUITA - ANGOLA
4. TRI K - GUINEA-CONAKRY
5. MOATIZE - MOZAMBIQUE



04



05

## Business Areas

# Environment



The Mota-Engil Group started operating in the environmental sector in 1995 in Portugal through SUMA in the segment of urban waste collection and management, later leveraging synergies with EGF, a leading company in waste treatment and recovery, with cutting-edge European technology in this area and in energy production through biogas capture in landfills and from its energy recovery plant.

At an international level, Mota-Engil has increasingly expanded its business in this sector to markets such as Angola (Vista Waste), Mozambique (Eco Life), Cape Verde (Agir), Brazil (Suma Brasil), Oman (Eco Vision), and Côte d'Ivoire (Eco Eburnie and Clean Eburnie), with the goal of continuing to build on its business, thereby contributing towards a better world prepared for the next generations.

## 2021 Main Indicators

**372 M€\***

MILLION EUROS  
BACKLOG

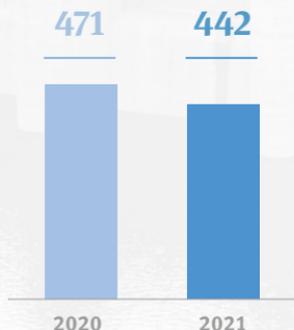
**442 M€**

MILLION EUROS  
TURNOVER

**121 M€**

MILLION EUROS  
EBITDA

**Turnover**  
MILLION EUROS



\* Additional amount of c. €2.7 bn that corresponds to EGF's turnover estimate until the end of EGF's concession period (ends in 2034).



01



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06



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08



09



04

1. ENERGY RECOVERY PLANT – PORTUGAL
2. VISTA WASTE – ANGOLA
3. ECOVISION – OMAN
4. ECOLIFE – MOZAMBIQUE
5. AGIR – CAPE VERDE
6. ECO EBURNIE – CÔTE D'IVOIRE
7. SUMA – PORTUGAL
8. CONSITA – BRAZIL
9. CLEAN EBURNIE – CÔTE D'IVOIRE

# Mota-Engil Capital



Mota-Engil Capital is the business unit with the goal of leveraging the value creation for the Group through a diversification of investments supported by an integrated management of a set of assets and projects

complementary to the Engineering and Construction or Environment segments, working closely with the Group's core businesses.

## **With this strategic vision, Mota-Engil Capital focuses on its portfolio:**

- The management of transport concessions, as well as their operation and maintenance (through Mota-Engil Concessões as well as Lineas), continuing a 25-year track record in the concessions management;
- The development of Real Estate projects (through Emerge and MERE), supported by the experience and knowledge of decades of development on the European continent;
- Innovative business areas associated with Energy and Mobility (through Mota-Engil Renewing), as well as in Asset Management (through Mota-Engil ATIV), which focuses on the provision of specialized technical services, namely through the maintenance in buildings, industry and water infrastructures, as well as in the design, management, construction and maintenance of outdoor spaces, and whose sustained growth has led to its recognition in the creation of value in the landscape industry.



01

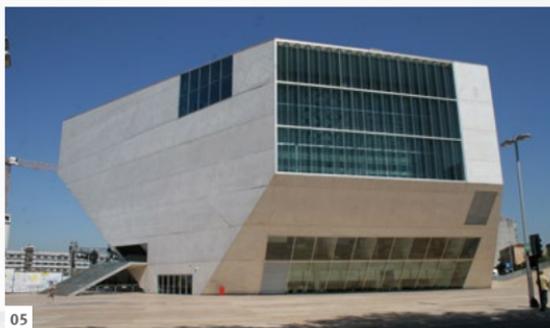


MOTA-ENGL

04



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1. ESTRADAS DO ZAMBEZE CONCESSIONAIRE – MOZAMBIQUE
2. LUSOPONTE CONCESSIONAIRE – PORTUGAL
3. OPO CITY REAL ESTATE PROJECT – PORTUGAL
4. MOTA-ENGL RENEWING CHARGING STATION - PORTUGAL
5. ME ATIV MAINTENANCE – PORTUGAL
6. ME ATIV LANDSCAPE – PORTUGAL
7. BROWARY WARSZAWSKIE REAL ESTATE PROJECT – POLAND

# Energy

## Technology

Waste-to-Energy  
Incineration  
Biogas  
Organic recovery

5 hidropower plants  
10 mini-hidropowers

Jorge Luque Thermal  
Power Plant (Gas)

## Generation

Started in October 2015



**FGNIX**

1<sup>st</sup> private operator in Mexico



## Trading

Started in March 2018



## Main 2021 indicators

**147 M€**

MILLION EUROS  
TURNOVER

**21 M€**

MILLION EUROS  
EBITDA

### Turnover

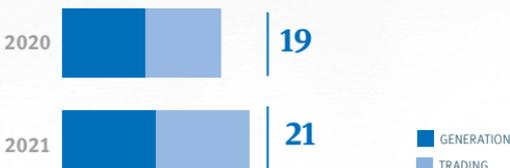
MILLION EUROS



<p><b>Installed capacity</b></p> <p><b>100 MW</b></p>	<p><b>Business model</b></p> <p><b>Market sales with feed-in tariff</b></p>
<p><b>288 MW</b></p> <hr/> <p><b>+100 MW em 2021/22</b></p> <p>Long-term goal: 1,700 MW</p>	<p><b>Sales in spot market and to Generadora Fenix trading activity (supplier)</b></p>

Currently with 3 PPAs operating for 148 MW (658 GWh/year). The most relevant is the PPA of 20 years contracted with Mexico City (provision of c. 550 GWh/year). Total energy traded in 2020 was more than 1,000 GWh/year.

**EBITDA**  
MILLION EUROS



01



02



03

1. NECAXA PLANT, FENIX – MEXICO
2. LERMA PLANT, FENIX – MEXICO
3. LERMA PLANT, FENIX – MEXICO

## Concessions

Through Lineas and its subsidiaries, Mota-Engil operates a network of around 2,500 km of roads and motorways, including the two Lisbon bridges.

Mota-Engil has historical experience of more than 5,000 kilometers of concessions (green field projects) entailing a total investment of more than €12 bn, supported by the specialised knowledge it has acquired since 1994 in Portugal, which has been extended to international markets, primarily Latin America.

	Country	Km
<b>Lusoponte*</b>	<b>Portugal</b>	<b>20</b>
Douro Interior*	Portugal	242
<b>Zambeze Roads</b>	<b>Mozambique</b>	<b>701</b>
Kenya Annuity Roads Lot 15	Kenya	45
<b>Kenya Annuity Roads Lot 18</b>	<b>Kenya</b>	<b>35</b>
Autopista Urbana Siervo de la Nación	Mexico	15
<b>Cambao - Manizales</b>	<b>Colombia</b>	<b>256</b>
Cardel - Poza Rica	Mexico	125
<b>Tuxpan - Tampico</b>	<b>Mexico</b>	<b>102</b>
APP Coatzacoalos - Villahermosa	Mexico	134
<b>APP Tamaulipas - Tampico</b>	<b>Mexico</b>	<b>226</b>
Autopista Cuapiaxtla - Cuacnopalan	Mexico	64
<b>Autopista Tultepec - Piámides</b>	<b>Mexico</b>	<b>27</b>
Autopista Urbana Conexión Oriente	Mexico	7
<b>CMRO Navarit</b>	<b>Mexico</b>	<b>55</b>
Bordo Poniente	Mexico	-
<b>Jorge Luque</b>	<b>Mexico</b>	<b>-</b>

\* Concessions operated through Lineas where Mota-Engil SGPS holds 60%.

% Mota-Engil	Conclusion
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<b>30,03%</b>	<b>2030</b>
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48,5%	2037
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<b>95,0%</b>	<b>2041</b>
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18,2%	2032
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<b>18,2%</b>	<b>2032</b>
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14,8%	2072
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<b>45,6%</b>	<b>2049</b>
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28,7%	2045
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<b>25,9%</b>	<b>2046</b>
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19,4%	2027
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<b>24,0%</b>	<b>2029</b>
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33,9%	2051
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<b>51,0%</b>	<b>2050</b>
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25,5%	2052
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<b>51,0%</b>	<b>2032</b>
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25,5%	2041
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<b>46,4%</b>	<b>2042</b>
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01



02



03

1. LUSOPONTE – PORTUGAL
2. AUTOPISTA SIERVO DE LA NACIÓN - MEXICO
3. TUXPAN TAMPICO – MEXICO

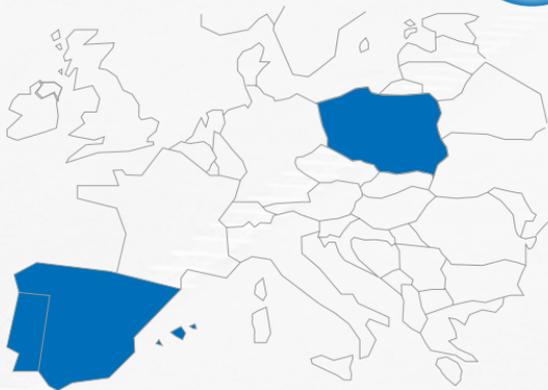
*Geographic Hubs*

# Europe

Projects that  
Drive  
the Future

**3**  
Countries

Portugal  
Poland  
Spain



1. LISBON OCEANARIUM  
- PORTUGAL
2. INFINITY TOWER - PORTUGAL
3. LEIXÕES CRUISE TERMINAL  
- PORTUGAL
4. BROWARY WARSZAWSKIE  
- POLAND

Mota-Engil holds a prominent position in Europe, being currently among the 25 most important European business groups in the construction industry.

In addition to its leadership in Portugal, Mota-Engil positions itself in other European markets as a reliable partner in infrastructure projects, more specifically in the Central European regions, where it has been operating for over 25 years with a strong position in the Polish market through Mota-Engil Central Europe.

The Group is a market leader in waste management, being present in the entire

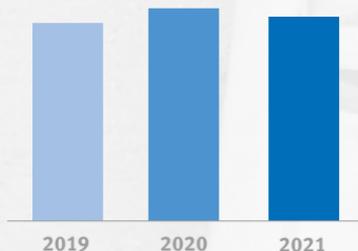
value chain, from urban cleaning to waste collection, treatment and recovery, with technology developed in the generation of power (waste-to-energy), through SUMA and EGF.

Through Mota-Engil ATIV, the Group operates in the sector of Industrial Maintenance, Buildings and Environment and with Mota-Engil Renewing in the areas of Energy and Mobility, creating new and inovative projects regarding the development of a diversified strategy of investment.

## Turnover

MILLION EUROS

**971**      **1,046**      **1,006**



**1,105 M€**

MILLION EUROS

BACKLOG

2021



**1,006 M€**

MILLION EUROS

TURNOVER

2021



**145 M€**

MILLION EUROS

EBITDA

2021

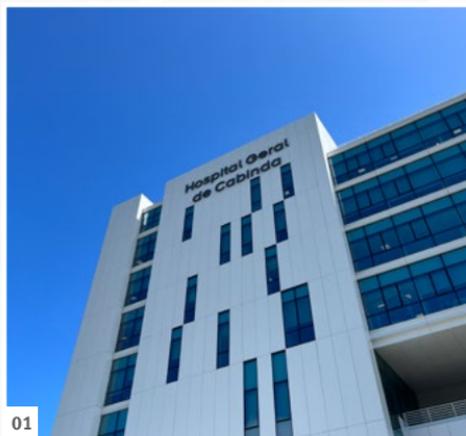
*Geographic Hubs*

# Africa

We Move Worlds

Angola  
Mozambique  
Malawi  
South Africa  
Zimbabwe  
Uganda  
Rwanda  
Guinea-Conakry  
Cameroon  
Côte d'Ivoire  
Kenya  
Ghana  
Nigeria  
Mali

14  
Countries



01



02



03



04

1. CABINDA GENERAL HOSPITAL – ANGOLA
2. MOATIZE MINE – MOZAMBIQUE
3. KAMPALA NORTHERN BYPASS – UGANDA
4. BOUAKÉ STADIUM – CÔTE D'IVOIRE

Africa is a natural market for the Mota-Engil Group due to its long-standing and acknowledged experience that began in Angola in 1946.

With an unrivaled position in Africa thanks to ongoing investment, Mota-Engil Africa has a long-term strategic perspective and a wide-ranging portfolio of expertise to carry out infrastructure projects in areas such as Transport and Logistics, Energy, Oil and Gas, Mining and the Environment.

In the area of Engineering and Construction, Mota-Engil Africa is currently one of the sector's largest companies on the African

continent, with equipment resources and decades of accumulated experience, allowing it to operate in any African market with the skill and ability to provide its customers with quality in a timely manner, helping the African continent to live up to its full potential.

To this end, and seeking to contribute towards raising environmental quality standards across the African continent, Mota-Engil has strengthened its investment in waste management, and currently runs important operations in Angola (Vista Waste), Mozambique (Ecolife), and Côte d'Ivoire (Eco Eburnie and Clean Eburnie).

## Turnover

MILLION EUROS

1,007      761      898



2019

2020

2021



**4,754 M€**

MILLION EUROS

BACKLOG

2021



**898 M€**

MILLION EUROS

TURNOVER

2021



**199 M€**

MILLION EUROS

EBITDA

2021

*Geographic Hubs*

# Latin America

A Growing  
New World

**6**  
Countries

**Mexico**  
**Peru**  
**Brazil**  
**Colombia**  
**Dominican Republic**  
**Panama**



01



02



03



04

1. OIL PLATFORM  
MAINTENANCE – BRAZIL
2. NANAY BRIDGE – PERU
3. GUADALAJARA LIGHT  
RAILWAY – MEXICO
4. PORT OF CALLAO – PERU

Mota-Engil, the region's seventh largest construction company, has been present in Latin America since 1998. It began doing business in Peru, where it has a key position in the mining sector, serving as a benchmark company for some of the world's largest mining companies, while also operating throughout the entire value chain of infrastructures and civil construction.

In Mexico, Mota-Engil has been on a trajectory of constant investment since 2007, executing some of the country's most relevant infrastructure works as well as Trem Maya, the biggest railway project in Latin America, while also operating in the energy production sector since 2015 through Generadora Fenix, the first private operator in this market.

In Brazil, through ECB, based in Belo Horizonte, the Group is expanding its business in the fields of road and railway infrastructure, and is also operating in the environmental sector through Suma Brasil, as well as in the Oil and Gas sector through oil platform maintenance.

In Colombia, Mota-Engil operates in the road and building construction and maintenance industry.

As a key regional infrastructure operator, where it is currently the region's seventh largest construction company, Mota-Engil has most recently extended its presence to markets such as the Dominican Republic and Panama.

## Turnover

MILLION EUROS



## 1,694 M€

MILLION EUROS

BACKLOG

2021



## 646 M€

MILLION EUROS

TURNOVER

2021



## 92 M€

MILLION EUROS

EBITDA

2021

## Our Ambition

**A global player focused on delivering value for all in a sustainable way**

### 1. Having an integrated group

Through more expressive growth of the long-cycle businesses such as the Environment, Concessions, and Industrial Engineering Services, enabling an evolution in the contribution to the Group's EBITDA, in 2026, of 45% for the Engineering and Construction business and 55% for the non-construction business.

### 2. Balanced footprint

Focus on increasing the markets' average size with a balanced contribution from the Europe, Africa, and Latin America regions.

### 3. Sustainability as a priority

For the first time, the Group's Strategic Plan will have quantitative targets established via five KPIs that will enable measuring the fulfilment of the ambition with sustainable development goals.

### 4. Focus on cash generation

Increasing the consolidated EBITDA margin to 18% by 2026, with an improvement in its conversion to Cash.

### 5. Accountability and profitability

Focus on profitability to achieve a 3% net margin on the Group's Net Profit by 2026.

### 6. Strengthened balance sheet

Commitment to sustainable financial leverage, reducing Net Debt / EBITDA to <2x.

# Our Strategy

## 5 strategic axes aiming for a superior performance and reinforcing the business portfolio



### **Greater focus on Profitability in Engineering and Construction**

Increasing concentration of resources on core markets (larger scale) to achieve higher levels of profitability.



### **Stepped-Up Growth in Environment, Infra Concessions and Industrial Services**

Increasing relevance of long-term cash generating businesses with accelerated growth in international development.



### **Cross-group Efficiency Program**

Reinforcing synergies and efficiency enabled by global operating platforms.



### **New path towards Sustainability and Innovation**

Increasing efforts towards sustainability and innovation across all businesses.



### **Debt optimization and diversification**

Improving financial sustainability and aligning debt levels with businesses profiles.

# New path towards Sustainability and Innovation

We are fully committed to improve on SDGs, with robust ESG targets...



40 %

Reduction of GHG emissions (scope 1,2 and 3) vs 2020

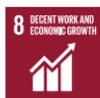
2030



80 %

Valorized waste<sup>1</sup> (%)

2030



50 %

Reduction in accident incidence rate in projects

2026



30 %

Women recruited or promoted as managers

2026



25 M€

Cumulative Investment in Innovation 22-26

2026

GROUP COMMITTED TO ACHIEVE CARBON NEUTRALITY BY 2050

<sup>1</sup> Includes preparation for reuse (checking, cleaning, or repairing operations), recycling and other recovery operations (in the context of waste reporting, recovery operations do not include energy recovery)

## ...supported by sustainability strategic directions

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### Act for climate

Introduce principles of circularity in all businesses, higher renewable energy sourcing, and shift to new sustainable business solutions.

### Foster wellbeing and equality

Increase programs and campaigns to improve occupational health and safety, and promote gender equality in management positions, work-life balance and women education.

### Empower local communities

Support social, educational, environmental and cultural causes, adapted to the context and needs of the regions in which we are present.

### Accelerate innovation

Increase efforts focused on transforming current businesses and creating new sustainable business models

### Inspire progress

Align decision-making and performance measurement to ESG dimensions.




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**Strong commitment towards sustainability, aligning its sustainability strategy to SDGs since 2018**

**New Sustainability Corporate Unit to further develop competences and guidelines within the group**

**Ambition to attain top sustainability position in rankings, ratings and indexes**

*Mota-Engil Group*

## **Manuel António da Mota Foundation**



# **Sustainable Development Social Responsibility**

## **In each attitude, a shared future**

We believe in the benefits of a management model that is ethically, socially and environmentally responsible. For this reason, we share a responsible attitude of sustainable growth, respecting the well-being of future generations, implementing standards of eco-efficiency and contributing towards the development of the community that surrounds us.

**This is our strength.**

## **The Foundation honours the name of the Group's founder and its sole sponsor is Mota-Engil**

An important instrument of the policy of social responsibility, as an organised and systematised expression of an ethical and socially committed management, the Foundation operates on behalf of an active and participatory business citizenship, through which the Mota-Engil Group seeks to contribute to the communities where it does business, especially in the social, cultural, educational, training and environmental fields.

## **Strategic objectives**

*Creation of value based on the best  
international practices*

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*Eco-efficiency and innovation*

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*Protection of the environment*

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*Entrepreneurial ethics in the values,  
culture and management model*

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*Dialog based on transparency  
and openness in relationships*

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*Management of human capital  
and respect for people*

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*Support for social development*



## Social development

- Contribute towards the social development of the communities where it does business
- Social solidarity
- Social and family support to employees of the Mota-Engil Group
- Volunteer work
- International solidarity

## Culture

- Promote culture, enhance its value and access to the enjoyment of cultural assets in the fields of fine arts, the performing arts, music, humanities, science, and technology
- Cultural programming
- Support to cultural agents

## Manuel António da Mota Award

- Present the Manuel António da Mota Award annually to recognise organisations and personalities who have distinguished themselves in the various areas of the Foundation's activities

## Europe

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*Portugal  
Poland  
Spain*

## Africa

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<i>Angola</i>	<i>Guinea-Conakry</i>
<i>Mozambique</i>	<i>Cameroon</i>
<i>Malawi</i>	<i>Côte d'Ivoire</i>
<i>South Africa</i>	<i>Kenya</i>
<i>Zimbabwe</i>	<i>Ghana</i>
<i>Uganda</i>	<i>Nigeria</i>
<i>Rwanda</i>	<i>Mali</i>

## Latin America

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*Mexico  
Peru  
Brazil  
Colombia  
Dominican Republic  
Panama*